



KONICA MINOLTA

KONICA MINOLTA, INC.

Integrated Report 2019

Audited Financial Report

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Consolidated Statement of Financial Position

Konica Minolta, Inc. and Subsidiaries

As of March 31, 2019 and 2018

Assets	Note	Millions of yen		Thousands of U.S. dollars
		2019	2018	2019
Current assets				
Cash and cash equivalents -----	32	¥ 124,830	¥ 149,913	\$ 1,124,696
Trade and other receivables -----	7, 14, 32	275,563	263,453	2,482,773
Inventories -----	8	144,703	139,536	1,303,748
Income tax receivables -----		3,305	4,327	29,777
Other financial assets -----	9, 32	3,406	1,427	30,687
Other current assets -----		27,128	23,018	244,418
Total current assets -----		578,937	581,676	5,216,119
Non-current assets				
Property, plant and equipment -----	10, 12	207,138	192,941	1,866,276
Goodwill and intangible assets -----	11, 12	346,133	332,699	3,118,596
Investments accounted for using the equity method -----	13	913	3,601	8,226
Other financial assets -----	9, 32	46,711	47,507	420,858
Deferred tax assets -----	15	32,505	37,540	292,864
Other non-current assets -----		6,647	7,942	59,888
Total non-current assets -----	5	640,048	622,230	5,766,718
Total assets -----		¥ 1,218,986	¥ 1,203,907	\$ 10,982,845

Liabilities	Note	Millions of yen		Thousands of U.S. dollars
		2019	2018	2019
Current liabilities				
Trade and other payables-----	16, 32	¥ 175,268	¥ 173,996	\$ 1,579,133
Bonds and borrowings-----	14, 17, 32	24,648	33,136	222,074
Income tax payables-----		7,875	5,038	70,952
Provisions-----	19	12,260	8,472	110,460
Other financial liabilities-----	20, 32	463	1,874	4,172
Other current liabilities-----		50,857	48,888	458,212
Total current liabilities-----		271,374	271,407	2,445,031
Non-current liabilities				
Bonds and borrowings-----	14, 17, 32	249,088	260,530	2,244,238
Retirement benefit liabilities-----	21	38,457	51,599	346,491
Provisions-----	19	15,540	4,288	140,013
Other financial liabilities-----	20, 32	58,284	59,781	525,128
Deferred tax liabilities-----	15	12,497	12,558	112,596
Other non-current liabilities-----		7,760	8,152	69,916
Total non-current liabilities-----		381,628	396,911	3,438,400
Total liabilities-----		653,002	668,318	5,883,431
Equity				
Share capital-----	22	37,519	37,519	338,039
Share premium-----	22	188,333	184,841	1,696,847
Retained earnings-----	22	324,628	298,366	2,924,840
Treasury shares-----	22	(9,979)	(10,189)	(89,909)
Share acquisition rights-----	31	836	934	7,532
Other components of equity-----	22	14,350	13,041	129,291
Equity attributable to owners of the Company-----		555,689	524,513	5,006,658
Non-controlling interests-----		10,294	11,075	92,747
Total equity-----		565,983	535,588	5,099,405
Total liabilities and equity-----		¥ 1,218,986	¥ 1,203,907	\$ 10,982,845

Consolidated Statement of Profit or Loss

Konica Minolta, Inc. and Subsidiaries

For the fiscal years ended March 31, 2019 and 2018

	Note	Millions of yen		Thousands of U.S. dollars
		2019	2018	2019
Revenue -----	5, 24	¥ 1,059,120	¥ 1,031,256	\$ 9,542,481
Cost of sales -----	27	550,231	541,453	4,957,483
Gross profit -----		508,888	489,803	4,584,990
Other income -----	25	25,402	24,856	228,867
Selling, general and administrative expenses -----	27	458,194	443,996	4,128,246
Other expenses -----	12, 26, 27	13,652	16,819	123,002
Operating profit -----	5	62,444	53,844	562,609
Finance income -----	28	6,091	3,778	54,879
Finance costs -----	28	7,772	7,851	70,024
Share of loss of investments accounted for using the equity method -----	13	(624)	(647)	(5,622)
Profit before tax -----		60,138	49,124	541,833
Income tax expense -----	15	18,409	16,916	165,862
Profit for the year -----		41,729	32,207	375,971
Profit for the year attributable to:				
Owners of the Company -----		¥ 41,705	¥ 32,248	\$ 375,755
Non-controlling interests -----		24	(41)	216

		Yen		U.S. dollars
Earnings per share -----	29			
Basic -----		¥84.33	¥65.17	\$0.76
Diluted -----		84.03	64.96	0.76

Consolidated Statement of Comprehensive Income

Konica Minolta, Inc. and Subsidiaries

For the fiscal years ended March 31, 2019 and 2018

	Note	Millions of yen		Thousands of U.S. dollars
		2019	2018	2019
Profit for the year -----		¥ 41,729	¥ 32,207	\$ 375,971
Other comprehensive income				
Items that will not be reclassified to profit or loss				
Remeasurements of defined benefit pension plans (net of tax) -----	30	(1,770)	2,985	(15,947)
Net gain (loss) on revaluation of financial assets measured at fair value (net of tax) -----	30	(1,701)	1,044	(15,326)
Share of other comprehensive income of investments accounted for using the equity method (net of tax) -----	13, 30	0	0	0
Total items that will not be reclassified to profit or loss -----		(3,471)	4,030	(31,273)
Items that may be subsequently reclassified to profit or loss				
Net gain on derivatives designated as cash flow hedges (net of tax) -----	30	977	232	8,803
Exchange differences on translation of foreign operations (net of tax) -----	30	2,438	(1,854)	21,966
Share of other comprehensive income of investments accounted for using the equity method (net of tax)	13, 30	(18)	26	(162)
Total items that may be subsequently reclassified to profit or loss -----		3,396	(1,595)	30,597
Total other comprehensive income -----		(75)	2,435	(676)
Total comprehensive income for the year -----		¥ 41,654	¥ 34,642	\$ 375,295
Total comprehensive income for the year attributable to:				
Owners of the Company -----		¥ 42,311	¥ 33,952	\$ 381,215
Non-controlling interests -----		(656)	690	(5,910)

Consolidated Statement of Changes in Equity

Konica Minolta, Inc. and Subsidiaries

For the fiscal years ended March 31, 2019 and 2018

Millions of yen

	Note	Share capital	Share premium	Retained earnings	Treasury shares	Share acquisition rights	Other components of equity	Equity attributable to owners of the Company	Non-controlling interests	Total equity
Previous balance reported at April 1, 2017		¥ 37,519	¥ 202,631	¥ 276,709	(¥ 9,214)	¥ 998	¥ 15,685	¥ 524,331	¥ 9,818	¥ 534,149
Profit for the year		-	-	32,248	-	-	-	32,248	(41)	32,207
Other comprehensive income	30	-	-	-	-	-	1,703	1,703	731	2,435
Total comprehensive income for the year		-	-	32,248	-	-	1,703	33,952	690	34,642
Dividends	23	-	-	(14,850)	-	-	-	(14,850)	-	(14,850)
Acquisition and disposal of treasury shares	22	-	-	(89)	(975)	-	-	(1,065)	-	(1,065)
Share-based payments	31	-	144	-	-	(63)	-	80	-	80
Changes in non-controlling interests due to changes in subsidiaries		-	-	-	-	-	-	-	35,924	35,924
Equity and other transactions with non-controlling shareholders		-	(135)	-	-	-	-	(135)	61	(73)
Put options written on non-controlling interests	6	-	(17,799)	-	-	-	-	(17,799)	(35,419)	(53,218)
Transfer from other components of equity to retained earnings	22	-	-	4,348	-	-	(4,348)	-	-	-
Total transactions with owners		-	(17,790)	(10,592)	(975)	(63)	(4,348)	(33,770)	566	(33,203)
Balance at March 31, 2018		37,519	184,841	298,366	(10,189)	934	13,041	524,513	11,075	535,588
Effect of changes in accounting policies	2	-	-	188	-	-	-	188	-	188
Restated balance at March 31, 2018		37,519	184,841	298,554	(10,189)	934	13,041	524,701	11,075	535,776
Profit for the year		-	-	41,705	-	-	-	41,705	24	41,729
Other comprehensive income	30	-	-	-	-	-	605	605	(681)	(75)
Total comprehensive income for the year		-	-	41,705	-	-	605	42,311	(656)	41,654
Dividends	23	-	-	(14,836)	-	-	-	(14,836)	(46)	(14,882)
Acquisition and disposal of treasury shares	22	-	-	(91)	210	-	-	118	-	118
Share-based payments	31	-	342	-	-	(98)	-	243	-	243
Changes in non-controlling interests due to changes in subsidiaries		-	-	-	-	-	-	-	20	20
Equity and other transactions with non-controlling shareholders		-	(33)	-	-	-	-	(33)	(97)	(130)
Put options written on non-controlling interests		-	3,183	-	-	-	-	3,183	-	3,183
Transfer from other components of equity to retained earnings	22	-	-	(703)	-	-	703	-	-	-
Total transactions with owners		-	3,492	(15,631)	210	(98)	703	(11,323)	(123)	(11,447)
Balance at March 31, 2019		¥ 37,519	¥ 188,333	¥ 324,628	(¥ 9,979)	¥ 836	¥ 14,350	¥ 555,689	¥10,294	¥ 565,983

Thousands of U.S. dollars

	Share capital	Share premium	Retained earnings	Treasury shares	Share acquisition rights	Other components of equity	Equity attributable to owners of the Company	Non-controlling interests	Total equity
Balance at March 31, 2018	\$ 338,039	\$ 1,665,384	\$ 2,688,224	(\$ 91,801)	\$ 8,415	\$ 117,497	\$ 4,725,768	\$ 99,784	\$ 4,825,552
Effect of changes in accounting policies	-	-	1,694	-	-	-	1,694	-	1,694
Restated balance at March 31, 2018	338,039	1,665,384	2,689,918	(91,801)	8,415	117,497	4,727,462	99,784	4,827,246
Profit for the year	-	-	375,755	-	-	-	375,755	216	375,971
Other comprehensive income	-	-	-	-	-	5,451	5,451	(6,136)	(676)
Total comprehensive income for the year	-	-	375,755	-	-	5,451	381,215	(5,910)	375,295
Dividends	-	-	(133,670)	-	-	-	(133,670)	(414)	(134,084)
Acquisition and disposal of treasury shares	-	-	(820)	1,892	-	-	1,063	-	1,063
Share-based payments	-	3,081	-	-	(883)	-	2,189	-	2,189
Changes in non-controlling interests due to changes in subsidiaries	-	-	-	-	-	-	-	180	180
Equity and other transactions with non-controlling shareholders	-	(297)	-	-	-	-	(297)	(874)	(1,171)
Put options written on non-controlling interests	-	28,678	-	-	-	-	28,678	-	28,678
Transfer from other components of equity to retained earnings	-	-	(6,334)	-	-	6,334	-	-	-
Total transactions with owners	-	31,462	(140,833)	1,892	(883)	6,334	(102,018)	(1,108)	(103,135)
Balance at March 31, 2019	\$ 338,039	\$ 1,696,847	\$ 2,924,840	(\$ 89,909)	\$ 7,532	\$ 129,291	\$ 5,006,658	\$ 92,747	\$ 5,099,405

Consolidated Statement of Cash Flows

Konica Minolta, Inc. and Subsidiaries

For the fiscal years ended March 31, 2019 and 2018

	Note	Millions of yen		Thousands of U.S. dollars
		2019	2018	2019
Cash flows from operating activities				
Profit before tax -----		¥ 60,138	¥ 49,124	\$ 541,833
Depreciation and amortization expenses -----		59,039	56,257	531,931
Impairment losses and reversal of impairment losses -----		942	592	8,487
Share of loss in investments accounted for using the equity method -----		624	647	5,622
Interest and dividends income -----		(4,544)	(3,201)	(40,941)
Interest expenses -----		6,642	5,043	59,843
Gain on sales and disposals of property, plant and equipment, and intangible assets -----		(17,395)	(19,889)	(156,726)
Increase in trade and other receivables -----		(14,113)	(7,665)	(127,156)
Increase in inventories -----		(5,954)	(169)	(53,644)
Increase in trade and other payables -----		3,472	11,546	31,282
Decrease due to transfer of rental assets -----		(7,333)	(6,856)	(66,069)
Decrease in retirement benefit liabilities -----		(10,335)	(4,786)	(93,116)
Others -----		(1,482)	139	(13,353)
Subtotal -----		69,698	80,783	627,966
Dividends received -----		640	605	5,766
Interest received -----		3,787	2,041	34,120
Interest paid -----		(6,586)	(4,010)	(59,339)
Income taxes paid -----		(10,373)	(14,052)	(93,459)
Net cash from operating activities -----		57,166	65,367	515,055
Cash flows from investing activities				
Purchase of property, plant and equipment -----		(35,064)	(26,941)	(315,920)
Purchase of intangible assets -----		(16,281)	(11,014)	(146,689)
Proceeds from sales of property, plant and equipment, and intangible assets -----		21,576	23,486	194,396
Purchase of investments in subsidiaries -----		(9,957)	(116,942)	(89,711)
Purchase of investments accounted for using the equity method -----		(250)	(741)	(2,252)
Proceeds from sales of investments accounted for using the equity method -----		2,341	-	21,092
Purchase of investment securities -----		(143)	(1,610)	(1,288)
Proceeds from sales of investment securities -----		2,227	2,357	20,065
Payments for loans receivable -----		(112)	(46)	(1,009)
Collection of loans receivable -----		65	122	586
Payments for transfer of business -----		(3,062)	(1,060)	(27,588)
Others -----		(2,817)	(1,345)	(25,381)
Net cash used in investing activities -----		(41,480)	(133,737)	(373,727)
Cash flows from financing activities				
Increase (decrease) in short-term loans payable -----	18	1,301	(15,187)	11,722
Proceeds from bonds issuance and long-term loans payable -----	17, 18	375	145,712	3,379
Redemption of bonds and repayments of long-term loans payable -----	17, 18	(27,039)	(23,325)	(243,617)
Purchase of treasury shares -----		(5)	(1,164)	(45)
Cash dividends paid -----	23	(14,831)	(14,848)	(133,625)
Payment of dividends to non-controlling shareholders -----		(46)	-	(414)
Proceeds from share issuance to non-controlling shareholders -----		-	35,419	-
Others -----		0	32	0
Net cash from (used in) financing activities -----		(40,246)	126,638	(362,609)
Effect of exchange rate changes on cash and cash equivalents -----		(522)	(980)	(4,703)
Net increase (decrease) in cash and cash equivalents -----		(25,083)	57,285	(225,993)
Cash and cash equivalents at the beginning of the year -----		149,913	92,628	1,350,689
Cash and cash equivalents at the end of the year -----		¥ 124,830	¥ 149,913	\$ 1,124,696

Notes to the Consolidated Financial Statements

Konica Minolta, Inc. and Subsidiaries

For the fiscal years ended March 31, 2019 and 2018

1. Reporting company

Konica Minolta, Inc. (the "Company") is a company incorporated and located in Japan and listed on the First Section of the Tokyo Stock Exchange. The consolidated financial statements of the Konica Minolta Group (the "Group") as of and for the fiscal year ended March 31, 2019 comprise the Company, its subsidiaries, and the Group's interest in associates and joint ventures. The principal businesses of the Group are those related to Office Business, Professional Print Business, Healthcare Business and Industrial Business. Information regarding the activities of each business is described in note 5 "Operating segments".

Shoei Yamana, Director, President and CEO, and Representative Executive Officer of the Company authorized the consolidated financial statements for the fiscal year ended March 31, 2019 for issue on June 18, 2019.

2. Basis of preparation

(1) Statement of compliance

As the Company satisfies all conditions stipulated for a "Specified Company under Designated International Accounting Standards" as provided in Article 1-2 of the "Ordinance on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements", the Company has prepared its consolidated financial statements in accordance with International Financial Reporting Standards ("IFRS") as provided in Article 93 of the same ordinance.

(2) Basis of measurement

The consolidated financial statements of the Group are prepared on the basis of historical cost, except for financial instruments measured at fair value, post-retirement benefit plan liabilities and post-retirement benefit plan assets, etc. as described in note 3 "Significant accounting policies".

(3) Functional and presentation currency

The consolidated financial statements of the Group are presented in Japanese yen, which is the functional currency of the Company. All financial information presented in Japanese yen has been rounded down to the million.

Financial information in United States (U.S.) dollars is included solely for the convenience of readers, and are translated from the corresponding Japanese yen amounts using the exchange rate on March 31, 2019, which is ¥110.99 to U.S. \$1.00. The translations should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be, converted into U.S. dollars at this or any other exchange rate.

(4) Changes in accounting policies

The Group has changed the following accounting policies effective from the fiscal year ended March 31, 2019. Other than these policies, there is no change in the significant accounting policies applied to the Group's consolidated financial statements from those applied to the consolidated financial statements of the previous fiscal year.

(Adoption of IFRS 15 Revenue from Contracts with Customers)

The Group adopted IFRS 15 Revenue from Contracts with Customers (issued in May 2014) and Clarification to IFRS 15 (issued in April 2016) (collectively, "IFRS 15") effective from the fiscal year ended March 31, 2019.

The Group has applied IFRS 15 retrospectively in accordance with the transitional provisions with the cumulative effect of the initial application of IFRS 15 being recognized as an adjustment to the opening balance of retained earnings for the fiscal year ended March 31, 2019, and not restated the comparative information included in the consolidated financial statements.

Under IFRS 15, revenue is recognized based on the following five steps.

Step 1: Identify the contract(s) with a customer

Step 2: Identify the performance obligations in the contract

Step 3: Determine the transaction price

Step 4: Allocate the transaction price to the performance obligations in the contract

Step 5: Recognize revenue when (or as) a performance obligation is satisfied

Revenue from sales of goods is recognized when control of the goods is transferred to a customer, and revenue is measured at an amount of the consideration promised in a contract with a customer less returns, discounts, rebates, and other similar items.

Revenue from providing services is recognized upon completion of providing services when the performance obligation is satisfied at a point in time, and it is recognized over the term of a contract depending on the progress at the end of each reporting period when the performance obligation is satisfied over time.

The incremental costs of obtaining a contract with a customer, and the costs incurred to fulfill a contract with a customer, are capitalized if they are expected to be recovered. The incremental costs of obtaining a contract are those costs that an entity incurs to obtain a contract with a customer that would not have been incurred if the contract had not been obtained. Assets recognized from contract costs are amortized on a straight-line basis over the estimated contract period of the customer.

Associated with the adoption of IFRS 15, some of the incremental costs for obtaining a contract that were previously recognized as expenses when incurred are recognized as assets effective from the fiscal year ended March 31, 2019. As a result, other current assets and retained earnings increased by 190 million yen and 188 million yen, respectively, in the consolidated statement of financial position at the beginning of the fiscal year ended March 31, 2019, compared with those accounted for under the previous accounting standard. The impact of this change on the consolidated statement of profit or loss is immaterial.

Other than the above, there are no significant changes in accounting policies due to the adoption of IFRS 15.

(Adoption of IFRS 9 (2014) Financial Instruments)

The Group adopted IFRS 9 Financial Instruments (revised in July 2014) ("IFRS 9") effective from the fiscal year ended March 31, 2019.

As a result of the adoption of IFRS 9, the incurred loss model in IAS 39 is replaced with the expected credit loss model. This new impairment model is applied to financial assets measured at amortized cost, lease receivables, contract assets, and debt instruments measured at fair value through other comprehensive income, but not to equity instruments and financial assets measured at fair value through profit or loss.

The Group previously classified all of its debt instruments as financial assets measured at amortized cost. As a result of the adoption of IFRS 9, debt instruments that meet both of the following conditions are classified as financial assets measured at fair

value through other comprehensive income: debt instruments held within a business model whose objective is achieved by both collecting contractual cash flows and selling debt instruments; and the contractual terms of the debt instruments give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Note that the adoption of IFRS 9 has no material effects on the Group's consolidated financial statements in the fiscal year ended March 31, 2019.

(5) Standards and interpretations announced but not adopted

Standards and interpretations that had been announced as of the approval date of the consolidated financial statements of the Group are described below.

As of the fiscal year end, the Group had not adopted these standards, etc.

The effects of the adoption of IFRS 16 are estimated to be an increase in total assets by approximately ¥117.3 billion, an increase in total liabilities by approximately ¥118.3 billion, and a decrease in retained earnings by approximately ¥1.0 billion.

Standards and interpretations	Title	Mandatory adoption (From fiscal years beginning on or after)	Fiscal year in which Company will adopt standard	Summary
IFRS 16	Leases	January 1, 2019	Fiscal year ending March 31, 2020	Revisions to accounting for leases

3. Significant accounting policies

Significant accounting policies of the Group are described below. These policies have been applied consistently to all fiscal years presented in the consolidated financial statements.

(1) Basis of consolidation

The consolidated financial statements of the Group have been prepared based on the financial statements of the Company, its subsidiaries, and the Group's associates and joint ventures, which applied the accounting policies consistently.

The financial statements of subsidiaries, associates and joint ventures have been adjusted when necessary for them to align with the Group accounting policies.

1) Subsidiaries

Subsidiaries are entities controlled by the Group. The Group controls an entity when, it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The financial statements of subsidiaries are included in the consolidated financial statements of the Group from the date that the control commences until the date that the control ceases. In the event that the control continues after the Company has relinquished a portion of its interest in subsidiaries, this change is accounted for as a transaction with owners. Adjustments to non-controlling interests (NCI) and differences with the fair value of consideration are recognized directly in equity as equity attributable to owners of the Company.

Balances and transactions within the Group and any unrealized income and expenses arising from these transactions are eliminated in preparing the consolidated financial statements.

With regard to the comprehensive income of subsidiaries, even if the balance of NCI is negative, this income is attributed to owners of the Company and NCI respectively based on their proportional ownership.

2) Associates and joint ventures

Associates are those entities in which the Group has significant influence, but not control, over the financial and operating policies of these entities.

Joint ventures are those entities over which multiple parties including the Group have joint control under a contractual arrangement whereby unanimous consent is required for important decision-making on business activities of the entity, and have rights to net assets of the entity under this arrangement.

Investments in associates and joint ventures are accounted for using the equity method. Investments in associates and joint ventures to which the equity method was applied (hereafter, "associates accounted for using the equity method") are initially recognized at cost. Subsequent to initial recognition, the Group's share in the profit or loss and other comprehensive income (OCI) of associates accounted for using the equity method, is recognized as changes in the Group's investment in associates accounted for using the equity method from the day that significant influence or joint control commences until the date that significant influence or joint control ceases.

(2) Business combinations

The Group accounts for business combinations using the acquisition method, recording as historical cost the total amount of the fair value of the consideration transferred on the acquisition date and the recognized amount of any NCI in the acquiree. NCI are measured based on the proportional ownership of their fair value or the fair value of the recognized amount of the identifiable assets acquired and liabilities assumed. If put options are written on non-controlling interests, the Group derecognizes non-controlling interests related to these put options as well as recognizes financial liabilities for the present value of the redemption price, and the difference was recorded as share premium.

In the event the total amount of the fair value of consideration transferred, the recognized amount of NCI and the fair value of the pre-existing interest in the acquiree as of the date on which control was acquired exceeds the net recognized amount of the identifiable assets acquired and liabilities assumed on the date of acquisition, this excess is recognized as goodwill. When the excess is negative, a bargain purchase gain is recognized immediately in profit or loss. Additional acquisitions of NCI subsequent to the initial acquisition are treated as capital transactions, and no goodwill is recognized on these transactions.

In the case of business combinations achieved in stages, pre-existing interest in the acquiree held by the Group is remeasured at fair value as of the date when control is obtained and any resulting gains or losses are recognized in profit or loss.

Intermediary fees, attorneys' fees, due diligence fees and other specialist remuneration, consulting fees and any similar costs are expensed as incurred.

If the initial accounting for a business combination is not completed by the end of the fiscal year in which that business combination occurred, uncompleted items are recognized at their provisional amounts. If information pertaining to the reality and conditions likely to affect the measurement of amounts recognized on the acquisition date and information on the determined period (the "measurement period") exist and are known on the acquisition date, that information is reflected and the provisionally recognized amounts are retroactively adjusted on the acquisition date. This additional information may be recognized as additional assets and liabilities. The maximum measurement period is one year.

(3) Foreign currency translation

1) Functional currency and presentation currency

The consolidated financial statements of the Group are presented in Japanese yen, which is the functional currency of the Company. The foreign operations of the Group principally use local currencies as their functional currencies. However, if the currency of the primary economic environment in which an entity operates is other than its local currency, the functional currency other than the local currency is used.

2) Foreign currency transactions

Foreign currency transactions, or transactions that occur in currencies other than entities' functional currencies, are translated to the respective functional currencies of the Group entities at exchange rates at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate on the fiscal year-end date. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction.

Foreign currency differences resulting from translation or settlement are recognized in profit or loss. However, foreign currency differences resulting from financial instruments measured at fair value through OCI, cash flow hedges and a hedge of the net investment in a foreign operation are recognized in OCI.

3) Foreign operations

The assets and liabilities of foreign operations employing functional currencies other than Japanese yen are translated to Japanese yen at the exchange rates as of the fiscal year-end date, while income, expenses and cash flows are translated to Japanese yen at the exchange rates on their transaction dates or at the average exchange rates for the fiscal period that approximates the exchange rates on their transaction dates. Resulting foreign currency differences are recognized in OCI, and their cumulative amount is presented in other components of equity.

In the event all interests in a foreign operation are disposed or a portion of the interest is disposed such that the control is lost, these cumulative amount in the other components of equity is reclassified in whole or in part, from OCI to profit or loss in the period of disposal.

4) Hedge of a net investment in a foreign operation

The Group uses financial instruments to hedge a portion of its foreign exchange exposure in equity investments in foreign operations, adopting hedge accounting for this purpose.

Foreign currency differences arising from translation of the financial instruments designated as a hedge of a net investment in a foreign operation are recognized in OCI to the extent that the hedge is effective. To the extent that the hedge is ineffective, such differences are recognized in profit or loss. Concerning the effective portion of the hedge that is recognized as OCI, in the event all interests in a foreign operation are disposed or a portion of the interest is disposed such that the control is lost, the relevant amount is transferred from OCI to profit or loss in the period of disposal.

(4) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, deposits that can be withdrawn as needed, and short-term investments that are easily converted into cash with little risk from a change in value.

(5) Financial instruments

The Group adopted IFRS 9 effective from the fiscal year ended March 31, 2019. In accordance with the transitional provisions of IFRS 9, the Group applied IFRS 9 (2010) to comparative information without restatement.

Accounting policies applied to comparative information are as follows:

The Group initially recognizes financial instruments as financial assets and liabilities on the transaction date on which the Group becomes a party to the contractual provisions of these financial instruments.

The Group derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or when it transfers the contractual rights to receive the cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred.

The Group derecognizes a financial liability when its contractual obligations are discharged, cancelled or expire.

The Group only sets off the balances of financial assets and financial liabilities and presents their net amount in the consolidated statement of financial position if the Group has the legal right to set off these balances and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

Fair value of financial instruments that are traded in active financial markets at the fiscal year-end makes reference to quoted market prices of identical assets and liabilities. If there is no active market, fair value of financial instruments is determined using appropriate valuation techniques.

1) Non-derivative financial assets

The Group holds as non-derivative financial assets: financial assets measured at amortized cost, financial assets measured at fair value through profit or loss (FVTPL) and financial assets measured at fair value through other comprehensive income (FVTOCI).

(a) Financial assets measured at amortized cost

The Group classifies financial assets as financial assets measured at amortized cost only if the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and if the contractual terms of the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

These financial assets are recognized initially at fair value plus any directly attributable transaction costs. After initial recognition, these financial assets are measured at amortized cost using the effective interest method. On a quarterly basis, the Group assesses whether there is any objective evidence that financial assets measured at amortized cost are impaired. Objective evidence of impairment includes significant worsening in the financial condition of the borrower or a group of borrowers, a default or delinquency in interest or principal payments, and bankruptcy of the borrower.

Impairment losses are recognized if there is objective evidence that a loss event has occurred after the initial recognition and that the loss event has a negative impact on the estimated future cash flows of the financial assets that can be estimated reliably.

Specific impairment is assessed on individually significant financial assets. Financial assets that are not individually significant are collectively assessed for impairment by grouping together financial assets with similar risk characteristics. The Group makes reference to historical trends, including past losses when assessing overall impairment.

When impairment losses on financial assets measured at amortized cost are recognized, the carrying amount of the financial asset is reduced by the difference between the carrying amount and the present value of estimated future cash flows discounted at the asset's original effective interest rate by recognizing the allowance for doubtful accounts, and impairment losses are recognized in

profit or loss. The carrying amount of these financial assets is directly reduced for the impairment when they are expected to become non-recoverable in the future, offsetting the carrying amount by the allowance for doubtful accounts. If the impairment amount decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, impairment losses are reversed through profit or loss. An impairment loss is reversed only to the extent that the asset's amortized cost that would have been determined if no impairment loss had been recognized.

(b) Financial assets measured at FVTPL

The Group measures a financial asset at fair value and recognizes any changes in profit or loss if it is a non-derivative financial asset other than an equity instrument that does not satisfy the criteria for classification for measurement at amortized cost described in (a) above, and if it is an equity instrument other than those designated as financial assets initially measured at fair value through OCI.

Financial assets measured at FVTPL are initially recognized at fair value, with transaction costs recognized in profit or loss as they occur.

(c) Financial assets measured at FVTOCI

Upon initial recognition, the Group elects irrevocably to recognize the valuation differences of those equity instruments held to expand its revenue base by maintaining or strengthening relations with business partners in OCI.

Financial assets measured at FVTOCI are initially recognized at their fair value plus any directly attributable transaction costs. After initial recognition, fair value is measured, and any changes in fair value are recognized in OCI. Upon derecognition of these financial assets or when they fall substantially below their fair value, the cumulative amounts recognized in OCI are transferred to retained earnings.

Dividends on financial assets measured at FVTOCI are recognized as finance income in profit or loss.

2) Non-derivative financial liabilities

Non-derivative financial liabilities are initially recognized at fair value less any directly attributable transaction costs. After initial recognition, these liabilities are measured at amortized cost using the effective interest method. However, contingent consideration on recognition as a financial liability is remeasured at fair value and any changes are recognized in profit or loss.

3) Derivative financial instruments and hedge accounting

The Group holds derivative financial instruments to hedge exchange rate risk exposures and interest rate risk exposures. The Group limits its transactions in these instruments to those actually required for hedging purposes and not for speculation purposes.

Derivative financial instruments are initially recognized at fair value, with any attributable transaction costs recognized in profit or loss as they occur. After initial recognition, fair value is remeasured, and the following accounting policies are applied for changes depending on whether the derivative financial instruments specified as the hedging instrument satisfy the conditions for hedge accounting. The Group specifies those derivative financial instruments that satisfy the conditions for hedge accounting as hedging instruments and applies hedge accounting on them.

(a) Derivative financial instruments that do not satisfy the conditions for hedge accounting

The Group recognizes changes in fair value of derivative financial instruments that do not satisfy the conditions for hedge accounting in profit or loss. However, the changes in fair value of put options written on non-controlling interests are recognized in share premium.

(b) Derivative financial instruments that satisfy the conditions for hedge accounting

On initial designation of the derivative as the hedging instrument, the Group formally documents the relationship between the hedging instrument and the hedged item, and the objectives and strategies of risk management for undertaking the hedge, as well as the method for assessing the effectiveness of the hedge. At the inception of the hedge and on an ongoing basis thereafter, hedges are assessed as to whether the derivative specified as the hedging instrument is highly effective in offsetting changes in cash flows of the hedged item.

The effective portion of changes in the fair value of the hedging instrument is recognized in OCI, while the ineffective portion is recognized immediately in profit or loss. The cumulative profits or losses recognized through OCI are reclassified from OCI to profit or loss in the consolidated statement of comprehensive income in the same period during which the cash flows of the hedged item affect profit and loss.

If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, or the designation is revoked, or if the forecast transaction is no longer expected to occur, then hedge accounting is discontinued prospectively.

Accounting policies for the fiscal year ended March 31, 2019 are as follows:

The Group initially recognizes financial instruments as financial assets and liabilities on the transaction date on which the Group becomes a party to the contractual provisions of these financial instruments.

The Group derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or when it transfers the contractual rights to receive the cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred.

The Group derecognizes a financial liability when its contractual obligations are discharged, cancelled or expire.

The Group only sets off the balances of financial assets and financial liabilities and presents their net amount in the consolidated statement of financial position if the Group has the legal right to set off these balances and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

Fair value of financial instruments that are traded in active financial markets at the fiscal year-end makes reference to quoted market prices of identical assets and liabilities. If there is no active market, fair value of financial instruments is determined using appropriate valuation techniques.

1) Non-derivative financial assets

Upon initial recognition, the Group classifies non-derivative financial assets as financial assets measured at amortized cost, financial assets measured at FVTOCI (debt instruments and equity instruments), and financial assets measured at FVTPL.

(a) Financial assets measured at amortized cost

The Group classifies financial assets as financial assets measured at amortized cost only if the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and if the contractual terms of the financial asset give rise on a specified date to cash flows that are solely payments of principal and interest on the principal amount outstanding.

For these financial assets, trade receivables that do not contain any significant financial component are initially measured at the transaction price, and other financial assets are initially measured at their fair value plus transaction costs. After initial recognition, the financial assets are measured at amortized cost using the effective interest method.

(b) Financial assets measured at FVTOCI

Upon initial recognition, the Group elects irrevocably to recognize the valuation differences of those equity instruments held to expand its revenue base by maintaining or strengthening relations with business partners in OCI.

Debt instruments are classified as financial assets measured at FVTOCI only if the instrument is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and if the contractual terms give rise on a specified date to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at FVTOCI are initially recognized at their fair value plus any directly attributable transaction costs. After initial recognition, fair value is measured, and any changes in fair value are recognized in OCI. Upon derecognition of these financial assets or when they fall substantially below their fair value, the cumulative amounts recognized in OCI are transferred to retained earnings.

Dividends on financial assets measured at FVTOCI are recognized as finance income in profit or loss.

(c) Financial assets measured at FVTPL

The Group measures all financial assets that are not classified as financial assets measured at amortized cost or FVTOCI described above at fair value with changes in the fair value recognized in profit or loss.

Transaction costs related to financial assets measured at FVTPL are recognized in profit or loss as incurred.

(d) Impairment of financial assets

The Group recognizes allowance for doubtful accounts for expected credit loss for impairment of financial assets measured at amortized cost, lease receivables, contract assets, and debt instruments measured at FVTOCI. The Group assesses, at the end of each reporting period, whether credit risk on the financial asset measured has significantly increased since initial recognition. If credit risk has not significantly increased since initial recognition, an amount equal to 12-month expected credit loss is recognized as allowance for doubtful accounts. On the other hand, if credit risk has significantly increased since initial recognition, an amount equal to lifetime expected credit loss is recognized as allowance for doubtful accounts. However, for trade receivables that do not contain any significant financial component, lease receivables and contract assets, the Group does not assess whether credit risk has significantly increased since initial recognition and always recognizes an amount equal to lifetime expected credit loss as allowance for doubtful accounts. In addition, the Group quarterly confirms whether there is any objective evidence showing an indication of impairment such as significant deterioration of financial position of the borrower or a group of borrowers, default or delinquency in payment and bankruptcy of the borrower.

Specific expected credit loss is measured on individually significant financial assets. Financial assets that are not individually significant are collectively measured for expected credit loss by grouping together financial assets with similar risk characteristics.

Expected credit loss is measured at an amount calculated by discounting a difference between all contractual cash flows that are due to the Group in accordance with the contract and all cash flows that the entity expects to receive, using the original effective interest rate, and is recognized in profit or loss by recognizing the allowance for doubtful accounts. Subsequently, if the Group determines that the financial asset is non-recoverable due to deterioration of the business partner's financial position and other reasons, the carrying amount of the asset is directly reduced, offsetting the carrying amount by the allowance for doubtful accounts.

2) Non-derivative financial liabilities

Non-derivative financial liabilities are initially recognized at fair value less any directly attributable transaction costs. After initial recognition, these liabilities are measured at amortized cost using the effective interest method. However, contingent consideration on recognition as a financial liability is remeasured at fair value and any changes are recognized in profit or loss.

3) Derivative financial instruments and hedge accounting

The Group holds derivative financial instruments to hedge exchange rate risk exposures and interest rate risk exposures. The Group limits its transactions in these instruments to those actually required for hedging purposes and not for speculation purposes.

Derivative financial instruments are initially recognized at fair value, with any attributable transaction costs recognized in profit or loss as they occur. After initial recognition, fair value is remeasured, and the following accounting policies are applied for changes depending on whether the derivative financial instruments specified as the hedging instrument satisfy the conditions for hedge accounting. The Group specifies those derivative financial instruments that satisfy the conditions for hedge accounting as hedging instruments and applies hedge accounting on them.

(a) Derivative financial instruments that do not satisfy the conditions for hedge accounting

The Group recognizes changes in fair value of derivative financial instruments that do not satisfy the conditions for hedge accounting in profit or loss. However, the changes in fair value of put options written on non-controlling interests are recognized in share premium.

(b) Derivative financial instruments that satisfy the conditions for hedge accounting

On initial designation of the derivative as the hedging instrument, the Group formally documents the relationship between the hedging instrument and the hedged item, and the objectives and strategies of risk management for undertaking the hedge, as well as the method for assessing the effectiveness of the hedge. At the inception of the hedge and on an ongoing basis thereafter, hedges are assessed as to whether the derivative specified as the hedging instrument is highly effective in offsetting changes in cash flows of the hedged item.

The effective portion of changes in the fair value of the hedging instrument is recognized in OCI, while the ineffective portion is recognized immediately in profit or loss. The cumulative profits or losses recognized through OCI are reclassified from OCI to profit or loss in the consolidated statement of comprehensive income in the same period during which the cash flows of the hedged item affect profit and loss.

If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated or exercised, or if the forecast transaction is no longer expected to occur, then hedge accounting is discontinued prospectively.

(6) Inventories

The cost of inventories includes purchase costs, processing costs and all other costs incurred to bring inventories to their present location and condition.

Inventories are measured at the lower of cost or net realizable value. The weighted average method is used to calculate cost. If net realizable value is less than the cost, that difference is accounted for as a write off and recognized as an expense. Net realizable value

represents the estimated selling price in the ordinary course of business, less all estimated costs of completion and estimated costs necessary to make the sale.

(7) Property, plant and equipment

The cost of property, plant and equipment includes any costs directly attributable to the acquisition of the asset and dismantlement, removal and restoration costs, as well as borrowing costs that satisfy the conditions for capitalization.

When measuring property, plant and equipment after initial recognition, the cost model is adopted, whereby such items are measured at cost less accumulated depreciation and accumulated impairment losses.

Except for land (with certain exceptions) and construction in progress, the cost less residual value of each asset is depreciated on a straight-line basis over its estimated useful life.

Estimated useful life, residual value or depreciation method are reviewed at the fiscal year-end date, and the effect of any changes in estimate are accounted for during the period in which the change occurred and on a prospective basis. The effect of any changes in estimate is recognized in the period in which the change occurs.

The estimated useful lives of major assets are as follows:

Buildings and structures:	3–50 years
Machinery and vehicles:	2–15 years
Tools and equipment:	2–20 years
Rental assets:	3–5 years

(8) Goodwill

Details on the measurement of goodwill at initial recognition are described in (2) Business combinations.

Goodwill is not amortized. It is allocated to an asset, cash-generating unit (CGU) or group of CGUs that are identified according to locations and types of business and tested for impairment annually or when there is any indication of impairment. Impairment losses on goodwill are recognized in profit or loss, and no subsequent reversal is made.

After initial recognition, goodwill is presented at cost less accumulated impairment losses.

(9) Intangible assets

Intangible assets acquired separately are measured at cost at the initial recognition, and the cost of intangible assets acquired through business combinations are recognized at fair value at the acquisition date.

Expenditures on internally generated intangible assets are recognized as expenses in the period when incurred, except for those that satisfy the criteria for recognition as assets. Internally generated intangible assets that satisfy the criteria for recognition as assets are stated at cost in the total amount of spending that is incurred after the assets first met recognition criteria.

When performing subsequent measurement of intangible assets, the cost model is adopted and such items are measured at cost less accumulated amortization and accumulated impairment losses.

1) Intangible assets with definite useful lives

Intangible assets for which useful lives can be determined are amortized on a straight-line basis over their estimated useful lives from the date the assets are available for use. These assets are also tested for impairment whenever there is any indication of impairment.

Estimated useful lives, residual values and amortization methods are reviewed at fiscal year-end date, and the effect of any changes in estimate are accounted for during the period in which the change occurred and on a prospective basis. The effect of any changes in estimate is recognized in the period in which the change occurs.

The estimated useful lives of major assets are as follows:

Customer relationships:	3–21 years
Software:	3–10 years
Technologies:	8–18 years
Others:	3–10 years

2) Intangible assets with indefinite useful lives and intangible assets that are not yet in use

Intangible assets for which useful lives cannot be determined and intangible assets that are not yet in use are not amortized. These assets are tested for impairment each fiscal year and whenever any indication of impairment is identified.

(10) Research and development expense

Research-related expenditures are recognized as expenses when incurred. Development-related expenditures are recorded as assets only when they can be reliably measured, when they are technologically and commercially realizable as products or processes, when they are highly likely to generate future economic benefits, and when the Group intends to complete development and use or sell the assets and has sufficient resources to do so. Other expenditures are recognized as expenses when incurred.

(11) Leases

The Group classifies leases as finance leases when lease agreements transfer substantially all the risks and rewards of ownership to the lessee. All other lease agreements are classified as operating leases.

1) Lessees

Finance lease transactions are recorded in the consolidated statement of financial position as property, plant and equipment, or intangible assets, and bonds and borrowings at the lower of the fair value of the leased property or the present value of the minimum lease payments, each determined at the inception of the lease. Assets used in leases are depreciated on a straight-line basis over their estimated useful lives or lease terms, whichever is shorter. Lease payments are apportioned between the reduction of the lease obligation and the finance costs based on the effective interest method. Finance costs are recognized in the consolidated statement of profit or loss.

In operating lease transactions, lease payments are recognized as expenses using the straight-line method over the lease terms in the consolidated statement of profit or loss. Contingent rents are recognized as expenses in the period when they are incurred.

2) Lessors

In finance lease transactions, investment in the lease is recognized in the consolidated statement of financial position as trade and other receivables. Unearned finance income is apportioned at a constant rate against net investment over the lease term and recognized as

revenue in the period to which it is attributable.

Lease receivables in operating lease transactions are recognized as revenue in the consolidated statement of profit or loss on a straight-line basis over the lease term.

(12) Impairment of non-financial assets and investments accounted for using the equity method

The Group assesses for at each fiscal year-end whether there is any indication that a non-financial asset (excluding inventories, deferred tax assets and post-retirement benefit plan assets) or investment accounted for using the equity method may be impaired. If any such indication exists, then an impairment test is performed. For goodwill and intangible assets with indefinite useful lives or that are not yet in use, an impairment test is performed each year and whenever there is any indication of impairment.

In an impairment test, the recoverable amount is estimated, and the carrying amount and recoverable amount are compared. The recoverable amount of an asset, CGU or group of CGUs is determined at the higher of its fair value less costs of disposal or its value in use. In determining the value in use, estimated future cash flows are discounted to the present value, using pre-tax discount rates that reflect current market assessments of the time value of money and the risks specific to the asset.

If as the result of the impairment test, the recoverable amount of an asset, CGU or group of CGUs is below its carrying amount, an impairment loss is recognized. In recognizing impairment losses on CGUs, including goodwill, first the carrying amount of goodwill allocated to the CGUs is reduced. Next, the carrying amounts of other assets within the CGUs are reduced proportionally.

If there is any indication that an impairment loss recognized in previous periods may be reversed, the impairment loss is reversed if the recoverable amount exceeds the carrying amount as a result of estimating the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized. Impairment losses on goodwill are not reversed.

Goodwill that forms part of the carrying amount of an investment accounted for using the equity method is not recognized separately, and the investment accounted for using the equity method is to be impaired as a single asset.

(13) Non-current assets or disposal groups classified as held for sale

For non-current assets or disposal groups that are not in continuing use and for which recovery through sale is expected, that are highly likely to be sold within one year, and that can be quickly sold in their current condition, assets held for sale and liabilities directly related to assets held for sale are classified into disposal groups separately from other assets and liabilities and recorded in the consolidated statement of financial position.

(14) Employee benefits

1) Post-retirement benefits

The Group employs defined benefit plans and defined contribution plans as post-retirement benefit plans for employees.

(a) Defined benefit plans

The Group calculates the present value of the defined benefit obligations, related current service cost and past service cost using the projected unit credit method.

For a discount rate, a discount period is determined based on the period until the expected date of benefit payment in each fiscal year, and the discount rate is determined by reference to market yields for the period corresponding to the discount period at the end of the fiscal year on high-quality corporate bonds.

Assets and liabilities related to the post-retirement benefit plans are calculated by the present value of the defined benefit obligation, deducting the fair value of any plan assets, and their amounts are recognized in the consolidated statement of financial position. The net amount of interest income related to plan assets in the post-retirement benefit plans, interest costs related to defined benefit obligation, and current service cost is recognized as profit or loss.

Remeasurements of defined benefit pension plans are recognized in full in OCI in the period when they are incurred and transferred to retained earnings from other components of equity immediately. The entire amount of past service costs is recognized as profit or loss in the period when incurred.

(b) Defined contribution plans

The cost for defined-contribution post-retirement benefit plans is recognized as an expense when related services are provided by the employee.

2) Short-term employee benefits

Short-term employee benefits are not discounted, but are recognized as expenses when related services are provided by the employee.

If the Group has a present legal or constructive obligation to pay bonuses and paid vacation expenses and the obligation can be estimated reliably, a liability is recognized for the estimated payment amounts.

(15) Share-based payment

1) Share option plan

The Group has in place for executive officers, directors (excluding outside directors), and group executives of the Company a share option plan as an equity-settled share-based payment plan. Share options are estimated at fair value at grant date and are recognized as an expense over the vesting period after considering the number of share options that are expected to be eventually vested. The corresponding amount is recognized as an increase in equity. For the share option plan, the Group has decided not to grant new share options after the 12th share options, which were issued in August 2016, being as the last ones.

2) Performance-linked share-based payment plan

The Group has in place for executive officers, directors (excluding outside directors), group executives and technology fellows of the Company an equity-settled Directors' Compensation Board Incentive Plan (BIP) Trust. In addition, the Company's shares held by the trust are recognized as treasury shares. Consideration for services received is measured by reference to fair value of the Company's shares on the grant date and recognized as expenses from the grant date over the vesting period, and the corresponding amount is recognized as share premium.

(16) Provisions

The Group has present legal or constructive obligations resulting from past events and recognizes provisions when it is probable that the obligations are required to be settled and the amount of the obligations can be estimated reliably.

Where the effect of the time value of money is material to the provisions, the amount of provisions is measured at the present value of the estimated future cash flows discounted to present value using the pre-tax discount rates reflecting current market assessments of

the time value of money and the risks specific to the liability. Reversals of discounts to reflect the passage of time are recognized as finance costs.

(17) Revenue

The Group adopted IFRS 15 effective from the fiscal year ended March 31, 2019. The Group has applied the exemption from retrospective application in accordance with the transitional provisions, and applied IAS 18 Revenue to comparative information without restating this information.

Accounting policies applied to comparative information are as follows:

Revenue from the sale of goods in the course of ordinary business activities is measured at the fair value of the consideration received or receivable, less returns, discounts and rebates. The Group recognizes revenue from the sale of goods when the Group has transferred to the buyer the significant risks and rewards of ownership of the goods, the Group does not retain continuing managerial involvement over the goods sold, the amount of revenue can be estimated reliably, the recoverability of consideration is high and related costs of sales can be estimated reasonably.

The Group recognizes revenue from the provision of services, based on stage of completion of transactions at the fiscal year-end when the amount of revenue can be reliably measured, it is probable that the economic benefits associated with the transaction will flow to the Group; the stage of completion of transactions can be reliably measured at the fiscal year-end, and the expenses to be incurred in association with the transactions and the expenses required to conclude the transactions can be reliably measured.

Revenue from the sale of goods and the provision of services are typically recognized on a per-transaction basis. However, if individual transactions contain multiple recognizable elements, revenue may be recognized for each elemental unit in order to reflect the economic reality of the transactions.

Accounting policies for the fiscal year ended March 31, 2019 are as follows:

The Group recognizes revenue based on the following five steps.

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to the performance obligations in the contract
- Step 5: Recognize revenue when (or as) a performance obligation is satisfied

Revenue from sales of goods is recognized when control of the goods is transferred to a customer, and revenue is measured at an amount of the consideration promised in a contract with a customer less returns, discounts, rebates, and other similar items.

Revenue from providing services is recognized upon completion of providing services when the performance obligation is satisfied at a point in time, and it is recognized over the term of a contract depending on the progress at the end of each reporting period when the performance obligation is satisfied over time.

The incremental costs of obtaining a contract with a customer, and the costs incurred to fulfill a contract with a customer, are capitalized if they are expected to be recovered. The incremental costs of obtaining a contract are those costs that an entity incurs to obtain a contract with a customer that would not have been incurred if the contract had not been obtained. Assets recognized from contract costs are amortized on a straight-line basis over the estimated contract period of the customer.

(18) Government grants

The Group initially recognizes government grant as deferred income at fair value when there is reasonable assurance that the grant will be received and that the Group will comply with the conditions attached to it.

After initial recognition, grants associated with assets are recognized in profit or loss on a systematic basis over the useful lives of the assets. For grants associated with revenue, revenue is recognized as other income in profit or loss in the periods when related expenses are recognized.

(19) Income taxes

Current and deferred taxes are stated as income tax expense in the consolidated statement of profit or loss except when they relate to business combinations or on items recognized in OCI or directly in equity.

The current and deferred taxes relating to items recognized in OCI are recognized as OCI.

1) Current taxes

Current income taxes are measured at the amount that is expected to be paid to or refunded from the tax authorities. For the calculation of the tax amount, the Group uses the tax rates and tax laws that have been enacted or substantively enacted by the end of the fiscal year.

2) Deferred taxes

Deferred income taxes are calculated based on the temporary differences between the amounts used for tax purpose and the carrying amount for assets and liabilities at the fiscal year end. Deferred tax assets are recognized for deductible temporary differences, unused tax credits and unused tax losses to the extent that it is probable that future taxable profit will be available against which they can be utilized. Deferred tax liabilities are recognized for taxable temporary differences.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the fiscal year when the asset is realized or the liability is settled, based on the tax rates and the tax laws that have been enacted or substantively enacted by the fiscal year end.

Deferred tax assets and deferred tax liabilities are not recognized for the following temporary differences:

- taxable temporary differences on initially recognized goodwill
- temporary differences arising from the initial recognition of assets or liabilities in transactions that are not business combinations and at the time of transaction affect neither accounting profit nor taxable profit or tax loss
- taxable temporary differences on investments in subsidiaries and associates to the extent that the timing of the reversal of the temporary difference is controlled and that it is probable the temporary difference will not reverse in the foreseeable future
- deductible temporary differences on investments in subsidiaries and associates to the extent that it is not probable the temporary differences will reverse in the foreseeable future

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same tax authority on the same taxable entity (including consolidated tax payments).

4. Critical accounting estimates and determining estimates

(1) Estimation and determination

The consolidated financial statements for the Group incorporate management's estimates and judgments.

The assumptions serving as bases for estimation are reviewed on an ongoing basis. Effects due to changes in estimates are recognized in the period when the estimate is changed and for future fiscal periods.

Actual results may differ from accounting estimates and the assumptions forming their basis.

(2) Estimates and determinations that have significant effects on the amounts recognized in the consolidated financial statements of the Group are as follows.

1) Impairment of non-financial assets and investments accounted for using the equity method

The Group conducts impairment tests whenever there is any indication that the recoverable amount of a non-financial asset (excluding inventories, deferred tax assets and post-retirement benefit plan assets) or investment accounted for using the equity method may fall below its carrying amount. For goodwill and intangible assets with indefinite useful lives or that are not yet in use, an impairment test is performed each year and whenever there is any indication of impairment.

When conducting an impairment test, principal factors indicating that impairment may have occurred include a substantial worsening of business performance compared with past or estimated operating performance, significant changes in the uses of acquired assets or changes in overall strategy, or a substantial worsening of industry or economic trends.

Goodwill is allocated to an asset, CGU or group of CGUs based on the region where business is conducted and business category, and impairment tests are conducted on goodwill once each year or when there is an indication of impairment.

Calculations of recoverable amounts used in impairment tests are based on assumptions set using such factors as an asset's useful life, future cash flows, the pre-tax discount rates that reflect the risks specific to the asset, and long-term growth rates. These assumptions are based on the best estimates and judgments made by management. However, these assumptions may be affected by changes in uncertain future economic conditions, which may have a material impact on the consolidated financial statements in future periods.

The method for calculating recoverable amounts is described in note 3 "Significant accounting policies (12) Impairment of non-financial assets and investments accounted for using the equity method".

2) Provisions

The Group records various provisions in the consolidated statement of financial position, including provision for product warranties and provision for restructuring.

These provisions are recognized based on the best estimates of the expenditures required to settle the obligations taking into consideration of risks and the uncertainty related to the obligations as of the fiscal year-end date.

Expenditures required to settle the obligations are calculated by taking possible results into account comprehensively. However, they may be affected by the occurrence of unexpected events or changes in conditions which may have a material impact on the consolidated financial statements in future periods.

The nature and amount of provisions are described in note 19 "Provisions".

3) Employee benefits

The Group has in place various post-retirement benefit plans, including defined benefits plans. The present value of defined benefit obligations on each of these plans and the service costs are calculated based on actuarial assumptions. These actuarial assumptions require estimates and judgments on variables, such as discount rates. The Group obtains advice from external pension actuaries with respect to the appropriateness of these actuarial assumptions including these variables.

The actuarial assumptions are determined based on the best estimates and judgments made by management. However, there is the possibility that these assumptions may be affected by changes in uncertain future economic conditions, or by the publication or the amendment of related laws, which may have a material impact on the consolidated financial statements in future periods.

These actuarial assumptions and related sensitivity analysis are described in note 21 "Employee benefits".

4) Recoverability of deferred tax assets

In recognizing deferred tax assets, when judging the possibility of the future taxable income, the Group estimates the timing and amount of future taxable income based on the business plan.

The timing when taxable income arises and the amount of such income may be affected by changes in uncertain future economic conditions. Therefore, this may have a material impact on the consolidated financial statements in future periods.

The content and amount related to deferred tax assets are described in note 15 "Income taxes".

5) Fair value of financial instruments

To assess fair value of certain financial instruments, the Group uses valuation techniques using inputs that are not based on observable market data. Inputs that are not based on observable market data may be affected by the result of changes in uncertain future economic conditions, and may have significant impact on amounts reported in the consolidated financial statements when the inputs need to be reviewed.

The content and amount related to fair value of financial instruments are described in note 32 "Financial instruments".

5. Operating segments

(1) Reportable segments

Operating segments of the Group are the constituent business units of the Group for which separate financial data is available and that are examined on a regular basis for the purpose of enabling the Group's management to decide on the allocation of resources and evaluate results of operations. The Group establishes business segments by product and service category and formulates comprehensive strategies and conducts business activities in Japan and overseas for the products and services of each business category.

Since the Group comprises segments organized by product and service category, the Group has established four reportable segments as the "Office Business", "Professional Print Business", "Healthcare Business", and "Industrial Business" after taking into account the primary usage of products of the respective businesses in the markets and their similarities. The new businesses not included in these reportable segments, such as Bio-Healthcare, are reported as the "Others".

The business content of each reportable segment is as follows:

Business content	
Office Business	Development, manufacture, and sales of MFPs (multi-functional peripherals) and related consumables; provision of related solutions and services
Professional Print Business	Development, manufacture, and sales of digital printing systems and related consumables; provision of various printing services, solutions, and services
Healthcare Business	Development, manufacture, sales, and provision of services for diagnostic imaging systems (digital X-ray diagnostic imaging, diagnostic ultrasound systems, etc.); provision of digitalization, networking, solutions, and services in the medical field
Industrial Business	<Materials and Components> Development, manufacture, and sales of TAC films used in liquid crystal displays, organic light-emitting diode (OLED) lighting, industrial inkjet printheads, and lenses for industrial and professional use, etc. <Optical Systems for Industrial Use> Development, manufacture, and sales of measuring instruments, etc.

(2) Financial information on reportable segments

Methods of accounting for reportable statements are described in note 3 "Significant accounting policies" and are consistent with the accounting policies of the Group.

Financial information on reportable segments is provided below. Segment profit refers to operating profit.

Previous fiscal year (From April 1, 2017 to March 31, 2018)

	Millions of yen							Adjustments (Note 2) (Note 3) (Note 4)	Reported in consolidated financial statements
	2018								
	Office Business	Professional Print Business	Healthcare Business	Industrial Business	Subtotal	Others			
Revenue									
External -----	¥583,886	¥214,256	¥96,513	¥118,247	¥1,012,904	¥18,351	¥-	¥1,031,256	
Inter-segment (Note 1) -----	1,838	349	1,046	4,913	8,148	20,792	(28,940)	-	
Total -----	585,724	214,606	97,560	123,161	1,021,052	39,144	(28,940)	1,031,256	
Segment profit (loss) -----	44,905	9,279	5,572	23,454	83,212	(14,850)	(14,517)	53,844	
Other items									
Depreciation and amortization expenses -----	25,224	9,574	4,038	8,173	47,011	3,487	5,759	56,257	
Impairment losses on non- financial assets -	¥9	¥360	¥-	¥-	¥369	¥223	¥-	¥592	

Current fiscal year (From April 1, 2018 to March 31, 2019)

Millions of yen								
2019								
	Office Business	Professional Print Business	Healthcare Business	Industrial Business	Subtotal	Others	Adjustments (Note 2) (Note 3) (Note 4)	Reported in consolidated financial statements
Revenue								
External -----	¥587,879	¥227,740	¥90,944	¥116,705	¥1,023,268	¥35,851	¥-	¥1,059,120
Inter-segment (Note 1) -----	2,558	479	839	5,461	9,338	21,267	(30,606)	-
Total -----	590,437	228,219	91,783	122,166	1,032,607	57,119	(30,606)	1,059,120
Segment profit (loss) -----	47,177	13,846	2,398	20,933	84,356	(17,854)	(4,058)	62,444
Other items								
Depreciation and amortization expenses -----	24,247	9,711	4,664	8,099	46,722	6,071	6,245	59,039
Impairment losses on non-financial assets -	¥282	¥2	¥-	¥3	¥288	¥635	¥19	¥942

(Note 1) Inter-segment revenue is based on market prices, etc.

(Note 2) Adjustments of revenue are elimination of intersegment transactions.

(Note 3) Adjustments of segment profit are elimination of intersegment transactions and corporate expenses, which consist of general and administrative expenses and basic research expenses not attributable to any of the reportable segments. Other income and other expenses not attributable to any of the reportable segments are included.

(Note 4) Adjustments of depreciation and amortization expenses, and impairment losses are mainly related to equipment not attributable to any of the reportable segments.

Thousands of U.S. dollars								
2019								
	Office Business	Professional Print Business	Healthcare Business	Industrial Business	Subtotal	Others	Adjustments	Reported in consolidated financial statements
Revenue								
External -----	\$5,296,684	\$2,051,897	\$819,389	\$1,051,491	\$9,219,461	\$323,011	\$-	\$9,542,481
Inter-segment --	23,047	4,316	7,559	49,203	84,134	191,612	(275,755)	-
Total -----	5,319,732	2,056,212	826,948	1,100,694	9,303,604	514,632	(275,755)	9,542,481
Segment profit (loss) -----	425,056	124,750	21,606	188,603	760,032	(160,861)	(36,562)	562,609
Other items								
Depreciation and amortization expenses -----	218,461	87,494	42,022	72,971	420,957	54,699	56,266	531,931
Impairment losses on non-financial assets -	\$2,541	\$18	\$-	\$27	\$2,595	\$5,721	\$171	\$8,487

(3) Financial information by geographical region

External revenue by geographical area is as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Japan -----	¥ 197,644	¥ 196,393	\$ 1,780,737
United States-----	293,740	271,547	2,646,545
European countries -----	318,560	324,744	2,870,168
China-----	86,700	80,467	781,151
Asia, excluding Japan and China -----	83,366	79,161	751,113
Others-----	79,107	78,942	712,740
Total	¥ 1,059,120	¥ 1,031,256	\$ 9,542,481

(Note) Revenue classifications are based on customers' geographical regions. There are no key countries presented separately other than the ones in the above table.

Summary by geographical region of the carrying amounts of non-current assets (excluding financial assets, deferred tax assets and post-retirement benefit assets) is set out as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Japan -----	¥ 215,855	¥ 206,108	\$ 1,944,815
United States-----	200,747	194,027	1,808,694
European countries -----	107,626	101,845	969,691
China-----	17,253	17,521	155,446
Asia, excluding Japan and China -----	15,248	13,295	137,382
Others-----	3,857	4,229	34,751
Total	¥ 560,590	¥ 537,029	\$ 5,050,815

(4) Information on principal customers

No single external customer contributed to 10% of revenue or more.

6. Business combinations

Previous fiscal year (From April 1, 2017 to March 31, 2018)

(Acquisition of Ambry Genetics Corporation)

The following amounts in (2) reflect the amounts after modification was made to the provisional estimates once the allocation of acquisition costs was completed after the end of the fiscal year ended March 31, 2018.

(1) Description of the business combination

On October 18, 2017, the Group completed merger procedures between Konica Minolta Geno., Inc. (hereafter, "SPC2") and Ambry Genetics Corporation (hereafter, "Ambry"), a US firm engaged in genetic testing, with Ambry as the surviving company. SPC2 is a wholly owned subsidiary of Konica Minolta PM., Inc. (hereafter, "SPC1"), which is a company set up through joint investment with Innovation Network Corporation of Japan (hereafter, "INCJ") for the purpose of acquisition of Ambry.

Ambry was made a subsidiary by making a cash payment to shareholders of Ambry as a merger consideration, and converting SPC2 shares owned by SPC1 into shares of the surviving company.

Following the conclusion of the transaction, the Group's ownership ratio in Ambry stands at 60% and that of INCJ at 40%.

Ambry, which possesses cutting-edge genetic diagnostics technology, sophisticated product development capabilities, a variety of test items, advanced test processing competencies, and overwhelming strength in the genetic counselor channel, has become a leader in the US market for genetic testing, which has recorded remarkable growth, primarily in the rapidly expanding field of oncology. The company, which started the world's first-ever exome analysis testing for diagnostic purposes, provides genetic tests in a variety of clinical fields, such as hereditary and non-hereditary tumors, heart disease, respiratory disease, and neurological disorders. The company's extensive and cutting-edge laboratory in California has amassed a track record of more than 1 million genetic tests.

Through the acquisition of Ambry, the Company will not only acquire Ambry's state-of-the-art genetic diagnostics technology, advanced IT analysis technology that makes full use of bioinformatics, a large cutting-edge laboratory for specimen testing, and lucrative service business, but will also be able to enhance the core technologies crucial to the grouping of patients and new drug development by combining the Company's proprietary High-Sensitivity Tissue Testing (HSTT) technology with Ambry's genetic diagnostics technology, to achieve global growth in the field of precision medicine.

(2) Fair value of the consideration for acquisition and recognized value of assets acquired and liabilities assumed as of the acquisition date

	Millions of yen	Thousands of U.S. dollars
Fair value of the consideration for acquisition (Note 1)		
Cash -----	¥ 86,224	\$ 776,863
Payable amount (Note 2) -----	2,369	21,344
Contingent consideration -----	1,914	17,245
Total -----	90,509	815,470
Recognized value of assets acquired and liabilities assumed		
Cash and cash equivalents -----	2,162	19,479
Trade and other receivables -----	2,991	26,948
Inventories -----	474	4,271
Property, plant and equipment -----	4,052	36,508
Intangible assets -----	37,110	334,354
Indemnification assets (Note 3)	1,662	14,974
Other assets -----	2,711	24,426
Trade and other payables -----	(723)	(6,514)
Bonds and borrowings -----	(1,995)	(17,975)
Provisions (Note 3)	(1,662)	(14,974)
Deferred tax liabilities -----	(13,903)	(125,264)
Other liabilities -----	(2,854)	(25,714)
Total -----	30,026	270,529
Goodwill (Note 4) -----	¥ 60,483	\$ 544,941

(Note 1) The fair value of the consideration for acquisition includes proceeds from share issuance to non-controlling shareholders. With respect to non-controlling interests, because put options are attached hereto, these are transferred to financial liabilities. The difference between the fair value of said financial liabilities and the transfer amount of ¥35,419 million is recorded as share premium.

(Note 2) Payable amount represents the outstanding amount as of the acquisition date. The full amount has been paid as of March 31, 2019.

(Note 3) Indemnification assets and provisions are stated at the amounts of those acquired and assumed as of the acquisition date. The recovery of indemnification assets and settlement of provisions have been completed as of March 31, 2019.

(Note 4) Goodwill largely represents excess earnings power of the acquired company and synergy effect expected from the acquisition, no part of which is expected to be tax-deductible.

(3) Contingent consideration

Contingent consideration in the business combination is calculated based on the agreement to pay an additional consideration in proportion to the performance level that will be achieved over the two fiscal years following the date of the acquisition of Ambry. There is a possibility that payment of US \$200 million at a maximum may occur. The fair value of the contingent consideration is calculated using Monte Carlo simulation.

Changes in contingent consideration during the fiscal year ended March 31, 2018 are as follows:

	Millions of yen	Thousands of U.S. dollars
Balance at April 1, 2017 -----	¥ -	\$ -
Business combinations -----	1,914	17,245
Settlement -----	-	-
Change in fair value -----	(573)	(5,163)
Effect of exchange rate fluctuations -----	(65)	(586)
Balance at March 31, 2018 -----	¥ 1,274	\$ 11,479

(Note) The value was reversed in full as of March 31, 2019.

(4) Acquisition-related costs

Acquisition-related costs of ¥2,129 million incurred in the business combination were recognized in "selling, general and administrative expenses". Note that the ¥138 million that was incurred in the previous fiscal year was expensed in the previous fiscal year.

(5) Performance after the acquisition date

The effect of the business combination of Ambry on the consolidated statement of profit or loss for the fiscal year ended March 31, 2018 was ¥6,196 million in revenue and ¥643 million in loss attributable to owners of the Company.

(6) Pro-forma information (unaudited information)

If it is assumed that the business combination of Ambry took place at the beginning of the current fiscal year, on April 1, 2017, its effect on the consolidated statement of profit or loss for the fiscal year ended March 31, 2018 would be ¥17,287 million in revenue and ¥622 million in loss attributable to owners of the Company.

(Acquisition of equity interest in Invicro, LLC)

The following amounts in (2) reflect the amounts after modification was made to the provisional estimates once the allocation of acquisition costs was completed after the end of the fiscal year ended March 31, 2018.

(1) Description of the business combination

As of November 10, 2017, the Group used cash to acquire 95% of equity interest in Invicro, LLC (hereafter, "Invicro"), a US-based firm in drug discovery and development services.

Invicro is an imaging Contract Research Organization (CRO) that provides support in drug development with its strength in highly advanced numerical analysis technology and technology for the detection of biomarker, an indicator of body condition.

Together with the acquisition of Ambry mentioned above, the acquisition of Invicro constitutes a cornerstone in the Company's entry into the precision medicine business. By combining our proprietary High-Sensitivity Tissue Testing (HSTT) technology with Ambry's world-leading genetic diagnostics solutions and Invicro's numerical analysis technology, biomarker discovery technology, and image processing technologies, as well as their ability to generate proposals for pharmaceutical companies, we will contribute to a dramatic improvement in productivity for new drug development, and subsequent improvements in Quality of Life (QOL) for patients, while helping to suppress soaring national medical expenses. We will nurture this with the aim of developing a new, highly profitable business.

(2) Fair value of the consideration for acquisition and recognized value of assets acquired and liabilities assumed as of the acquisition date

	Millions of yen	Thousands of U.S. dollars
Fair value of the consideration for acquisition		
Cash -----	¥ 31,330	\$ 282,278
Recognized value of assets acquired and liabilities assumed		
Cash and cash equivalents -----	261	2,352
Trade and other receivables -----	1,755	15,812
Inventories -----	34	306
Property, plant and equipment -----	1,296	11,677
Intangible assets -----	10,643	95,892
Other assets -----	405	3,649
Trade and other payables -----	(377)	(3,397)
Bonds and borrowings -----	(1,564)	(14,091)
Other liabilities -----	(2,052)	(18,488)
Total -----	10,402	93,720
Non-controlling interests (Note 2) -----	520	4,685
Goodwill (Note 3) -----	¥ 21,447	\$ 193,234

(Note 1) There was no contingent consideration.

(Note 2) Non-controlling interests are measured using the ratio of equity attributable to non-controlling shareholders to the fair value of the identifiable net assets of the acquired company.

(Note 3) Goodwill largely represents excess earnings power of the acquired company and synergy effect expected from the acquisition. The estimated amount of goodwill in tax accounting that is expected to be tax-deductible is ¥17,735 million.

(3) Acquisition-related costs

Acquisition-related costs of ¥328 million incurred in the business combination were recognized in "selling, general and administrative expenses".

(4) Performance after the acquisition date

Information is not disclosed because the business combination of Invicro has no material effect on the consolidated statement of profit or loss for the fiscal year ended March 31, 2018.

(5) Pro-forma information (unaudited information)

Because pro forma information based on the assumption that the business combination of Invicro took place at the beginning of the fiscal year, on April 1, 2017, has no material effect on the consolidated statement of profit or loss for the fiscal year ended March 31, 2018, it is not disclosed here.

Current fiscal year (From April 1, 2018 to March 31, 2019)

Information is omitted because business combinations arising in the fiscal year ended March 31, 2019 were not material.

7. Trade and other receivables

The components of trade and other receivables as of March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Notes and accounts receivable–trade (Note) -----	¥ 235,049	¥ 223,095	\$ 2,117,749
Contract assets (Note) -----	293	–	2,640
Finance lease receivables -----	33,805	32,876	304,577
Others -----	12,180	13,620	109,740
Allowance for doubtful accounts -----	(5,764)	(6,139)	(51,933)
Total	¥ 275,563	¥ 263,453	\$ 2,482,773

(Note) As a result of the adoption of IFRS 15, “notes and accounts receivable–trade” have been classified as “notes and accounts receivable–trade” and “contract assets” effective from the fiscal year ended March 31, 2019

8. Inventories

The components of inventories as of March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Merchandise and finished goods-----	¥ 107,573	¥ 105,038	\$ 969,213
Work in progress -----	11,662	11,072	105,073
Materials and supplies (Note 1) -----	25,467	23,425	229,453
Total	¥ 144,703	¥ 139,536	\$ 1,303,748

(Note 1) Materials include spare parts for maintenance purpose to be used after 12 months from each fiscal year–end. They are included as inventories as they are held within the ordinary course of business.

(Note 2) The acquisition costs of inventories recognized as expenses during the current fiscal year is primarily included in “cost of sales”.

(Note 3) The amount of inventories written down to their net realizable value in the current fiscal year is ¥3,044 million (previous fiscal year: ¥2,247 million), which is included in “cost of sales”.

9. Other financial assets

The components of other financial assets as of March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Loans receivable -----	¥ 93	¥ 70	\$ 838
Investment securities -----	24,040	28,714	216,596
Lease and guarantee deposits -----	8,331	6,878	75,061
Derivative financial assets -----	5,777	1,221	52,050
Others -----	12,402	12,662	111,740
Allowance for doubtful accounts -----	(529)	(613)	(4,766)
Total	50,117	48,934	451,545
Current -----	3,406	1,427	30,687
Non-current-----	¥ 46,711	¥ 47,507	\$ 420,858

10. Property, plant and equipment

Changes in the carrying amounts of property, plant and equipment for fiscal years ended March 31, 2019 and 2018, are as follows:

(Cost)

	Millions of yen							
	Buildings and structures	Machinery and vehicles	Tools and equipment	Rental assets	Land	Construction in progress	Total	
Balance at April 1, 2017 -----	¥ 195,408	¥ 219,553	¥ 171,902	¥ 42,024	¥ 31,788	¥ 3,650	¥ 664,327	
Acquisitions -----	841	2,388	11,421	7,409	-	13,697	35,758	
Acquisitions through business combinations -----	2,129	897	2,180	-	256	-	5,463	
Transfer from construction in progress to other account -----	3,464	5,107	4,854	-	37	(13,463)	-	
Disposals -----	(4,745)	(8,223)	(11,127)	(4,156)	(551)	(39)	(28,844)	
Others (Note 1) -----	4,444	(389)	2,843	(2,003)	297	148	5,340	
Effect of foreign currency exchange differences -----	524	578	969	1,289	22	9	3,393	
Balance at March 31, 2018 -----	202,066	219,911	183,044	44,563	31,850	4,002	685,438	
Acquisitions -----	2,370	2,069	13,589	8,013	3	18,260	44,307	
Acquisitions through business combinations -----	272	102	100	455	-	463	1,394	
Transfer from construction in progress to other account -----	2,788	7,142	4,410	-	12	(14,353)	-	
Disposals -----	(4,176)	(15,555)	(10,841)	(4,401)	(99)	(20)	(35,093)	
Others (Note 1) (Note 2) -----	10,682	443	1,262	(765)	0	(759)	10,863	
Effect of foreign currency exchange differences -----	(273)	(341)	(718)	(1,132)	16	(12)	(2,461)	
Balance at March 31, 2019 -----	¥ 213,730	¥ 213,772	¥ 190,848	¥ 46,733	¥ 31,783	¥ 7,580	¥ 704,449	

(Note 1) Others includes transfer to other account.

(Note 2) Of others, an increase in buildings and structures is due mainly to capitalization related to asset retirement obligations of Tokyo Site.

	Thousands of U.S. dollars						
	Buildings and structures	Machinery and vehicles	Tools and equipment	Rental assets	Land	Construction in progress	Total
Balance at March 31, 2018 -----	\$ 1,820,578	\$ 1,981,359	\$ 1,649,194	\$ 401,505	\$ 286,963	\$ 36,057	\$ 6,175,673
Acquisitions -----	21,353	18,641	122,434	72,196	27	164,519	399,198
Acquisitions through business combinations -----	2,451	919	901	4,099	-	4,172	12,560
Transfer from construction in progress to other account -----	25,119	64,348	39,733	-	108	(129,318)	-
Disposals -----	(37,625)	(140,148)	(97,675)	(39,652)	(892)	(180)	(316,182)
Others -----	96,243	3,991	11,370	(6,893)	0	(6,838)	97,874
Effect of foreign currency exchange differences -----	(2,460)	(3,072)	(6,469)	(10,199)	144	(108)	(22,173)
Balance at March 31, 2019 -----	\$ 1,925,669	\$ 1,926,047	\$ 1,719,506	\$ 421,056	\$ 286,359	\$ 68,294	\$ 6,346,959

(Accumulated depreciation and accumulated impairment losses)

Millions of yen

	Buildings and structures	Machinery and vehicles	Tools and equipment	Rental assets	Land	Construction in progress	Total
Balance at April 1, 2017 -----	(¥ 124,318)	(¥ 182,658)	(¥ 138,149)	(¥ 27,201)	(¥ 1,395)	(¥ 23)	(¥ 473,746)
Depreciation expenses -----	(5,919)	(9,597)	(15,764)	(6,508)	(10)	-	(37,801)
Impairment losses -----	-	(0)	(226)	(12)	-	-	(239)
Disposals -----	3,317	7,767	10,266	3,689	9	-	25,050
Others (Note) -----	(763)	(12)	(3,855)	1,330	0	-	(3,301)
Effect of foreign currency exchange differences -----	(356)	(529)	(813)	(754)	(5)	(1)	(2,460)
Balance at March 31, 2018 -----	(128,040)	(185,030)	(148,542)	(29,457)	(1,402)	(24)	(492,497)
Depreciation expenses -----	(5,495)	(10,135)	(16,143)	(6,482)	(10)	-	(38,267)
Impairment losses -----	(19)	(1)	(2)	(25)	-	-	(49)
Disposals -----	3,840	14,857	9,701	3,969	11	13	32,393
Others (Note) -----	(264)	(155)	(39)	(330)	-	10	(779)
Effect of foreign currency exchange differences -----	207	374	626	678	1	0	1,888
Balance at March 31, 2019 -----	(¥ 129,771)	(¥ 180,092)	(¥ 154,398)	(¥ 31,647)	(¥ 1,400)	¥ -	(¥ 497,311)

(Note) Others includes transfer to other account.

Thousands of U.S. dollars

	Buildings and structures	Machinery and vehicles	Tools and equipment	Rental assets	Land	Construction in progress	Total
Balance at March 31, 2018 -----	(\$ 1,153,617)	(\$ 1,667,087)	(\$ 1,338,337)	(\$ 265,402)	(\$ 12,632)	(\$ 216)	(\$ 4,437,310)
Depreciation expenses -----	(49,509)	(91,315)	(145,446)	(58,402)	(90)	-	(344,779)
Impairment losses -----	(171)	(9)	(18)	(225)	-	-	(441)
Disposals -----	34,598	133,859	87,404	35,760	99	117	291,855
Others -----	(2,379)	(1,397)	(351)	(2,973)	-	90	(7,019)
Effect of foreign currency exchange differences -----	1,865	3,370	5,640	6,109	9	0	17,011
Balance at March 31, 2019 -----	(\$ 1,169,213)	(\$ 1,622,597)	(\$ 1,391,098)	(\$ 285,134)	(\$ 12,614)	\$ -	(\$ 4,480,683)

(Carrying amount)

Millions of yen

	Buildings and structures	Machinery and vehicles	Tools and equipment	Rental assets	Land	Construction in progress	Total
Balance at March 31, 2018 -----	¥74,026	¥34,881	¥34,502	¥15,105	¥30,447	¥3,978	¥192,941
Balance at March 31, 2019 -----	¥83,958	¥33,679	¥36,450	¥15,085	¥30,383	¥7,580	¥207,138

Thousands of U.S. dollars

	Buildings and structures	Machinery and vehicles	Tools and equipment	Rental assets	Land	Construction in progress	Total
Balance at March 31, 2019 -----	\$756,447	\$303,442	\$328,408	\$135,913	\$273,745	\$68,294	\$1,866,276

The carrying amount of property, plant and equipment as of March 31, 2019 and 2018 includes the carrying amount of the following leased assets:

(Carrying amount of leased assets)

Millions of yen

	Buildings and structures	Machinery and vehicles	Tools and equipment	Rental assets	Land
Balance at March 31, 2018 -----	¥733	¥679	¥1,477	¥2,149	¥1,161
Balance at March 31, 2019 -----	¥168	¥923	¥457	¥1,855	¥1,141

Thousands of U.S. dollars

	Buildings and structures	Machinery and vehicles	Tools and equipment	Rental assets	Land
Balance at March 31, 2019 -----	\$1,514	\$8,316	\$4,117	\$16,713	\$10,280

11. Goodwill and intangible assets

Changes in the carrying amounts of goodwill and intangible assets for fiscal years ended March 31, 2019 and 2018 are set out as follows:

(Cost)

	Millions of yen					
	Goodwill	Customer relationships	Software	Technologies	Others (Note)	Total
Balance at April 1, 2017 -----	¥ 140,792	¥ 49,562	¥ 61,090	¥ 6,679	¥ 32,516	¥ 290,641
Acquisitions-----	-	-	1,783	-	9,037	10,821
Acquisitions through business combinations -----	85,294	7,098	247	33,925	5,779	132,345
Disposals -----	-	-	(7,393)	-	(915)	(8,308)
Others-----	(103)	(371)	7,920	-	(5,054)	2,391
Effect of foreign currency exchange differences -----	(2,031)	(1,578)	594	(865)	1,079	(2,801)
Balance at March 31, 2018 -----	223,952	54,711	64,242	39,739	42,444	425,089
Acquisitions-----	-	-	3,410	-	12,711	16,121
Acquisitions through business combinations -----	10,437	2,736	49	-	579	13,802
Disposals -----	-	-	(8,382)	-	(273)	(8,655)
Others-----	(1,037)	(136)	8,027	1,616	(6,972)	1,496
Effect of foreign currency exchange differences -----	2,580	1,369	(420)	1,083	(627)	3,984
Balance at March 31, 2019 -----	¥ 235,932	¥ 58,680	¥ 66,927	¥ 42,438	¥ 47,860	¥ 451,840

(Note) Software in progress is included in "Others" within intangible assets.

	Thousands of U.S. dollars					
	Goodwill	Customer relationships	Software	Technologies	Others	Total
Balance at March 31, 2018 -----	\$ 2,017,767	\$ 492,936	\$ 578,809	\$ 358,041	\$ 382,413	\$ 3,829,976
Acquisitions-----	-	-	30,723	-	114,524	145,247
Acquisitions through business combinations -----	94,035	24,651	441	-	5,217	124,354
Disposals -----	-	-	(75,520)	-	(2,460)	(77,980)
Others-----	(9,343)	(1,225)	72,322	14,560	(62,816)	13,479
Effect of foreign currency exchange differences -----	23,245	12,334	(3,784)	9,758	(5,649)	35,895
Balance at March 31, 2019 -----	\$ 2,125,705	\$ 528,696	\$ 603,000	\$ 382,359	\$ 431,210	\$ 4,070,997

(Accumulated amortization and accumulated impairment losses)

	Millions of yen					
	Goodwill	Customer relationships	Software	Technologies	Others (Note1)	Total
Balance at April 1, 2017 -----	¥ -	(¥ 27,497)	(¥ 41,417)	(¥ 701)	(¥ 11,447)	(¥ 81,063)
Amortization expenses (Note 2)----	-	(4,692)	(9,232)	(1,643)	(2,888)	(18,456)
Impairment losses -----	(353)	-	-	-	-	(353)
Disposals -----	-	-	7,312	-	656	7,968
Others -----	-	101	(71)	-	(581)	(551)
Effect of foreign currency exchange differences -----	4	987	(390)	(59)	(475)	66
Balance at March 31, 2018 -----	(348)	(31,101)	(43,799)	(2,403)	(14,737)	(92,390)
Amortization expenses (Note 2) ----	-	(5,001)	(9,218)	(2,969)	(3,580)	(20,770)
Impairment losses -----	(635)	-	-	-	(258)	(893)
Disposals -----	-	-	8,337	-	28	8,366
Others-----	-	(60)	(109)	-	216	46
Effect of foreign currency exchange differences -----	12	(849)	328	66	377	(65)
Balance at March 31, 2019 -----	(¥ 971)	(¥ 37,013)	(¥ 44,461)	(¥ 5,307)	(¥ 17,953)	(¥ 105,707)

(Note 1) Software in progress is included in "Others" within intangible assets.

(Note 2) Amortization expenses on intangible assets are included in "cost of sales" and "selling, general and administrative expenses" in the consolidated statement of profit or loss.

Thousands of U.S. dollars						
	Goodwill	Customer relationships	Software	Technologies	Others	Total
Balance at March 31, 2018 -----	(\$ 3,135)	(\$ 280,214)	(\$ 394,621)	(\$ 21,651)	(\$ 132,778)	(\$ 832,417)
Amortization expenses -----	-	(45,058)	(83,053)	(26,750)	(32,255)	(187,134)
Impairment losses -----	(5,721)	-	-	-	(2,325)	(8,046)
Disposals -----	-	-	75,115	-	252	75,376
Others -----	-	(541)	(982)	-	1,946	414
Effect of foreign currency exchange differences -----	108	(7,649)	2,955	595	3,397	(586)
Balance at March 31, 2019 -----	(\$ 8,749)	(\$ 333,480)	(\$ 400,586)	(\$ 47,815)	(\$ 161,753)	(\$ 952,401)

(Carrying amount)

Millions of yen						
	Goodwill	Customer relationships	Software	Technologies	Others (Note1)	Total
Balance at March 31, 2018 -----	¥ 223,603	¥ 23,610	¥ 20,442	¥ 37,335	¥ 27,707	¥ 332,699
Balance at March 31, 2019 -----	¥ 234,961	¥ 21,667	¥ 22,466	¥ 37,131	¥ 29,907	¥ 346,133

(Note 1) Software in progress is included in "Others" within intangible assets.

(Note 2) Of the carrying amount of intangible assets, intangible assets with indefinite useful lives were ¥4,833 million in the previous fiscal year and ¥5,011 million in the current fiscal year. Of these intangible assets, major assets are trademark acquired at the time of business combination. Since these assets basically exist as long as the business is continued, the Group considers that useful lives of the assets are indefinite.

(Note 3) Of the carrying amount of intangible assets, significant assets are technologies acquired in the acquisition of Ambry, which were ¥27,483 million in the previous fiscal year and ¥28,636 million in the current fiscal year. The number of remaining years of amortization for these intangible assets is 17 years.

(Note 4) The carrying amount of intangible assets includes internally generated intangible assets of ¥537 million in the previous fiscal year and ¥1,159 million in the current fiscal year.

Thousands of U.S. dollars						
	Goodwill	Customer relationships	Software	Technologies	Others	Total
Balance at March 31, 2019 -----	\$2,116,956	\$195,216	\$202,415	\$334,544	\$269,457	\$3,118,596

12. Impairment losses on non-financial assets

(1) Impairment losses

The Group recognizes impairment losses when the recoverable amount of assets falls below their carrying amount. Impairment losses are included in other expenses in the consolidated statement of profit or loss.

Breakdown of impairment losses by type of assets are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Property, plant and equipment -----	¥ 49	¥ 239	\$ 441
Goodwill -----	¥ 635	¥ 353	\$ 5,721
Intangible assets	¥ 258	-	\$ 2,325
Total -----	¥ 942	¥ 592	\$ 8,487

(2) Goodwill impairment tests

Of goodwill in the current fiscal year, significant goodwill is goodwill allocated to the Office Business among goodwill generated during management integration between the Company and Minolta Co., Ltd., and goodwill related to the Bio-Healthcare field.

1) Goodwill related to the management integration with Minolta Co., Ltd.

Of ¥46,208 million of goodwill related to the management integration with Minolta Co., Ltd., the carrying amount of goodwill allocated to the Office Business for the current fiscal year was ¥31,568 million. The Group judges that the amount of goodwill allocated to businesses other than the Office Business is not significant compared to the amount of goodwill recorded in the consolidated financial statements.

Calculation of the recoverable amount in impairment tests is based on value in use. Value in use is calculated as estimated future cash flows discounted to the present value, based on business plans for three years approved by the Board of Directors and a growth rate. The growth rate used to estimate future cash flows for periods subsequent to approved business plans is determined based on the long-term average rate of growth for markets to which the CGU belongs. The growth rate and the pre-tax discount rate used in measurement of value in use in the current fiscal year were 1.0% and 9.1%, respectively. As a result of impairment tests, impairment losses on the goodwill were not recognized.

2) Goodwill related to the Bio-Healthcare field

The carrying amount of goodwill related to the Bio-Healthcare field in the current fiscal year is ¥81,550 million. The goodwill related to the Bio-Healthcare field includes goodwill related to the acquisition of Ambry and others. However, since synergy effects expected from the acquisition are brought widely on group companies that belong to this business, the goodwill was allocated with the Bio-Healthcare field as one group of CGUs.

Calculation of the recoverable amount in impairment tests is based on value in use. Value in use is calculated as estimated future cash flows discounted to the present value, based on business plans for five years approved by the Board of Directors and a growth rate.

The growth rate used to estimate future cash flows for periods subsequent to approved business plans is determined based on the long-term average rate of growth for markets to which the CGU belongs. The growth rate and the pre-tax discount rate used in measurement of value in use in the current fiscal year were 2.5% and 14.0%, respectively. As a result of impairment tests, impairment losses on the goodwill were not recognized.

In the event of changes in principal assumptions used in the impairment tests within the scope of rational forecasting possibility, management judges that the likelihood that significant impairment losses will be generated for these CGUs is low.

13. Investments accounted for using the equity method

(1) Investments in associates

Information related to associates is below. The Group has no material associates.

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Carrying amount of investments accounted for using the equity method -----	¥763	¥3,195	\$6,874

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Share of profit (loss) in investments accounted for using the equity method -----	(¥ 60)	(¥ 317)	(\$ 541)
Share of other comprehensive income of investments accounted for using the equity method -----	(18)	27	(162)
Total share of comprehensive income for the year -----	(¥ 79)	(¥ 290)	(\$ 712)

(2) Investments in joint ventures

Information related to joint ventures is below. The Group has no material joint ventures.

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Carrying amount of investments accounted for using the equity method -----	¥ 91	¥ 405	\$ 820

(Note) In the current fiscal year, ¥58 million of liabilities recognized in excess of the amount of investments accounted for using the equity method is included in other non-current liabilities.

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Share of profit (loss) in investments accounted for using the equity method -----	(¥ 563)	(¥ 329)	(\$ 5,073)
Share of other comprehensive income of investments accounted for using the equity method -----	-	-	-
Total share of comprehensive income for the year -----	(¥ 563)	(¥ 329)	(\$ 5,073)

14. Leases

(1) As lessee

1) Finance leases

The Group leases a variety of property, plant and equipment under finance lease agreements. Some of these lease agreements include a renewal-or-purchase option. The Group does not engage in sublease agreements, escalation clauses or restrictions imposed by lease agreement (such as limitations on dividend, additional borrowing or additional leases).

Future minimum lease payments and their present values under finance lease agreements are as follows:

	Millions of yen		Thousands of U.S. dollars		Thousands of U.S. dollars	
	Minimum lease payments		Present value of minimum lease payments			
	2019	2018	2019	2019	2018	2019
1 year or less -----	¥ 2,287	¥ 2,821	\$ 20,605	¥ 2,126	¥ 2,734	\$ 19,155
More than 1 year, 5 years or less -----	3,363	4,198	30,300	3,108	3,902	28,003
More than 5 years -----	219	244	1,973	211	241	1,901
Total-----	¥ 5,871	¥ 7,264	\$ 52,897	¥ 5,446	¥ 6,878	\$ 49,067
Less: Future finance costs -----	424	385	3,820			
Present value of minimum lease payments -----	¥ 5,446	¥ 6,878	\$ 49,067			

2) Operating leases

The Group leases a variety of property, plant and equipment under non-cancellable operating lease agreements.

The Company has sold certain assets and leases back them. With regard to the assets leased back, there are no trade conditions, obligations, contractual provisions or situations whereby the Company is continuously involved in such assets.

Lease expenses presented in the consolidated statement of profit or loss for the current fiscal year is ¥14,760 million (previous fiscal year: ¥12,237 million).

Future minimum lease payments under non-cancellable operating lease agreements are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
1 year or less -----	¥ 13,520	¥ 10,789	\$ 121,813
More than 1 year, 5 years or less -----	34,029	24,219	306,595
More than 5 years -----	76,819	14,739	692,125
Total-----	¥ 124,369	¥ 49,748	\$ 1,120,542

(2) As lessor

1) Finance leases

The Group primarily leases business technologies equipment based on finance lease agreements.

Gross investment in leases under finance lease agreements and the present value of minimum lease receivables are as follows:

	Millions of yen		Thousands of U.S. dollars		Thousands of U.S. dollars	
	Gross investment in the lease		Present value of minimum lease receivables			
	2019	2018	2019	2019	2018	2019
1 year or less -----	¥ 13,359	¥ 14,544	\$ 120,362	¥ 12,300	¥ 13,381	\$ 110,821
More than 1 year, 5 years or less -----	22,485	21,025	202,586	20,545	19,444	185,107
More than 5 years -----	1,099	54	9,902	958	50	8,631
Total-----	¥ 36,944	¥ 35,624	\$ 332,859	¥ 33,805	¥ 32,876	\$ 304,577
Less: Unearned finance income-----	3,139	2,748	28,282			
Present value of minimum lease receivables -----	¥ 33,805	¥ 32,876	\$ 304,577			

(Note 1) No material unguaranteed residual values are set for the lease transactions stated above.

(Note 2) No material allowance for doubtful accounts is recorded for finance lease receivables.

2) Operating leases

The Group primarily leases business technologies equipment based on non-cancellable operating lease agreements.

Future minimum lease receivables under non-cancellable operating lease agreements are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
1 year or less -----	¥ 4,321	¥ 4,524	\$ 38,931
More than 1 year, 5 years or less --	6,824	6,377	61,483
More than 5 years -----	11	0	99
Total-----	¥ 11,157	¥ 10,902	\$ 100,523

15. Income taxes

(1) Deferred tax assets and deferred tax liabilities

1) Recognized deferred tax assets and deferred tax liabilities

The major components giving rise to deferred tax assets and liabilities are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Retirement benefits -----	¥ 19,636	¥ 21,983	\$ 176,917
Property, plant and equipment -----	1,830	3,893	16,488
Goodwill and intangible assets -----	(10,850)	(10,767)	(97,757)
Inventories -----	10,021	9,830	90,287
Others -----	950	607	8,559
Net losses carried forward -----	16,996	18,427	153,131
Valuation allowance -----	(18,575)	(18,992)	(167,357)
Total -----	20,008	24,981	180,268
Deferred tax assets -----	32,505	37,540	292,864
Deferred tax liabilities -----	¥ 12,497	¥ 12,558	\$ 112,596

Changes in net deferred tax assets are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Balance, beginning of the year -----	¥ 24,981	¥ 42,907	\$ 225,074
Recognized in profit or loss -----	(4,248)	(3,820)	(38,274)
Recognized in other comprehensive income -----	504	(2,482)	4,541
Business combinations -----	(404)	(12,777)	(3,640)
Others -----	(824)	1,155	(7,424)
Balance, end of the year -----	¥ 20,008	¥ 24,981	\$ 180,268

2) Temporary differences not recognized as deferred tax assets

The Group recognizes deferred tax assets after taking into consideration deductible temporary differences, the forecasted future taxable profits and tax planning. Deductible temporary differences and net losses carried forward that are not recognized for deferred tax assets on this basis are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Deductible temporary differences -----	¥ 11,106	¥ 7,607	\$ 100,063
Net losses carried forward -----	¥ 51,918	¥ 45,308	\$ 467,772

Presentation by carried forward accounting term of net losses carried forward that are not expected to be recognized for deferred tax assets is as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
5 years or less -----	¥ 45,176	¥ 39,594	\$ 407,028
More than 5 years -----	6,742	5,713	60,744
Total -----	¥ 51,918	¥ 45,308	\$ 467,772

The Group does not recognize deferred tax liabilities for temporary differences if the Group can control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future. In the current fiscal year, total temporary differences associated with investments in subsidiaries and associates that have not been recognized as deferred tax liabilities were ¥19,444 million (previous fiscal year: ¥21,621 million).

(2) Income tax expense

1) Income tax expense recognized in profit or loss

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Current income tax expense -----	¥ 14,160	¥ 13,096	\$ 127,579
Deferred income tax expense			
(Increase) decrease in temporary differences -----	1,873	756	16,875
(Increase) decrease in net losses carried forward -----	2,377	2,808	21,416
Increase (decrease) in valuation allowance -----	(1)	255	(9)
Subtotal -----	4,248	3,820	38,274
Total -----	¥ 18,409	¥ 16,916	\$ 165,862

2) Income tax expense recognized in OCI

Income tax expense recognized in OCI is indicated in note 30 "Other comprehensive income".

3) Reconciliation of the effective tax rate

The Company and its domestic subsidiaries are subject to mainly corporate tax and inhabitant tax as well as business tax, which is deductible. The statutory income tax rate calculated based on such taxes was 30.86% for the fiscal year ended March 31, 2018 and is 30.62% for the fiscal years ended March 31, 2019 and thereafter.

Income taxes for foreign operations are based on the tax laws of the respective jurisdictions.

Differences in the statutory income tax rate and average effective tax rate are attributable to the following.

	%	
	2019	2018
Statutory income tax rate -----	30.6	30.9
Valuation allowance -----	0.0	(1.1)
Non-taxable revenue -----	(0.5)	(3.5)
Non-deductible expenses -----	1.6	1.8
Difference in statutory tax rate of foreign subsidiaries -----	(2.6)	(1.8)
Tax credits for research and development cost and others -----	(2.9)	(1.5)
Expiration of net losses carried forward -----	2.0	3.8
Year-end adjustment to deferred tax assets due to tax rate revisions -----	-	1.5
Others -----	2.4	4.4
Average effective tax rate after application of tax effect accounting -----	30.6	34.4

16. Trade and other payables

The components of trade and other payables as of March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Notes and accounts payable-trade -----	¥ 104,922	¥ 101,397	\$ 945,328
Accounts payable-capital expenditure -----	6,896	5,729	62,132
Accounts payable-others -----	61,849	65,337	557,248
Others -----	1,600	1,532	14,416
Total -----	¥ 175,268	¥ 173,996	\$ 1,579,133

17. Bonds and borrowings

Summary of bonds and borrowings is as follows:

	Millions of yen		Interest rate (%) (Note 1)	Repayment date	Thousands of U.S. dollars
	2019	2018			2019
Short-term loans payable -----	¥ 7,904	¥ 6,822	1.668	-	\$ 71,214
Current portion of bonds (Note 3) ----	-	20,000	-	-	-
Current portion of long-term loans payable-----	14,617	3,579	1.340	-	131,697
Current portion of lease obligations	2,126	2,734	-	-	19,155
Non-current portion of bonds (Note 2) (Note 3) -----	39,844	39,811	0.274	-	358,987
Non-current portion of long-term loans payable (Note 2)-----	205,923	216,575	1.334	April 2020 to October 2077	1,855,329
Non-current portion of lease obligations (Note 2) -----	3,320	4,143	-	April 2020 to September 2026	29,913
Total -----	273,737	293,667			2,466,321
Current-----	24,648	33,136			222,074
Non-current -----	¥ 249,088	¥ 260,530			\$ 2,244,238

(Note 1) Interest rates indicated are weighted average interest rates at the end of the fiscal year.

(Note 2) Expected repayments for bonds, long-term loans payable and lease obligations for each year in the period within five years after the fiscal year-end date are listed in note 32 "Financial instruments".

(Note 3) The carrying amounts of bonds by issuance name are as follows:

Company	Name	Issue date	Millions of yen		Interest rate (%)	Redemption date	Thousands of U.S. dollars
			2019	2018			2019
Konica Minolta	No. 4 Unsecured Bonds	December 2, 2011	¥ -	¥ 20,000	0.902	November 30, 2018	\$ -
Konica Minolta	No. 5 Unsecured Bonds	December 15, 2017	9,974	9,959	0.060	December 15, 2020	89,864
Konica Minolta	No. 6 Unsecured Bonds	December 15, 2017	14,940	14,930	0.300	December 13, 2024	134,607
Konica Minolta	No. 7 Unsecured Bonds	December 15, 2017	14,929	14,921	0.390	December 15, 2027	134,508
Total	-	-	¥ 39,844	¥ 59,811	-	-	\$ 358,987

18. Changes in liabilities arising from financing activities

Changes in liabilities arising from financing activities are as follows:

	Millions of yen							Total
	Bonds and borrowings				Derivative liabilities (assets)	Put options written on non-controlling interests		
	Short-term loans payable	Long-term loans payable	Bonds	Lease obligations				
Balance at April 1, 2017	¥ 19,513	¥ 129,397	¥ 30,000	¥ 6,601	¥ 268	¥ 1,739	¥ 187,520	
Cash flows -----	(15,187)	95,434	30,000	(3,047)	261	-	107,460	
Effect of exchange rate changes-----	1,795	(2,487)	-	370	-	-	(321)	
Changes in fair value	-	-	-	-	3,719	(1,031)	2,688	
Others -----	700	(2,189)	(188)	2,954	-	54,136	55,412	
Balance at March 31, 2018	6,822	220,154	59,811	6,878	4,249	54,844	352,760	
Cash flows -----	1,301	(3,501)	(20,000)	(3,162)	(1,112)	-	(26,475)	
Effect of exchange rate changes-----	(883)	1,938	-	(185)	-	-	869	
Changes in fair value	-	-	-	-	(2,563)	(3,183)	(5,746)	
Others -----	664	1,949	33	1,916	-	-	4,563	
Balance at March 31, 2019-----	¥ 7,904	¥ 220,541	¥ 39,844	¥ 5,446	¥ 572	¥ 51,660	¥ 325,970	

Thousands of U.S. dollars							
	Bonds and borrowings				Derivative liabilities (assets)	Put options written on non-controlling interests	Total
	Short-term loans payable	Long-term loans payable	Bonds	Lease obligations			
Balance at March 31, 2018	\$ 61,465	\$ 1,983,548	\$ 538,886	\$ 61,970	\$ 38,283	\$ 494,135	\$ 3,178,304
Cash flows	11,722	(31,543)	(180,196)	(28,489)	(10,019)	-	(238,535)
Effect of exchange rate changes	(7,956)	17,461	-	(1,667)	-	-	7,830
Changes in fair value	-	-	-	-	(23,092)	(28,678)	(51,770)
Others	5,983	17,560	297	17,263	-	-	41,112
Balance at March 31, 2019	\$ 71,214	\$ 1,987,035	\$ 358,987	\$ 49,067	\$ 5,154	\$ 465,447	\$ 2,936,931

19. Provisions

Summary of provisions and the changes are as follows:

Millions of yen					
	Provision for product warranties (Note 1)	Provision for restructuring (Note 2)	Asset retirement obligations (Note 3)	Other provisions (Note 4)	Total
Balance at March 31, 2018	¥ 1,863	¥ 3,281	¥ 4,067	¥ 3,549	¥ 12,760
Provisions made	465	1,391	10,466	8,858	21,182
Interest cost from discounting	-	-	75	-	75
Provisions utilized	(385)	(1,364)	(64)	(3,487)	(5,302)
Provisions reversed	(160)	(57)	-	(299)	(517)
Effects of changes in foreign exchange rates	(39)	(133)	(7)	(216)	(397)
Balance at March 31, 2019	1,742	3,117	14,536	8,404	27,800
Current	1,742	3,117	43	7,357	12,260
Non-current	¥ -	¥ -	¥ 14,493	¥ 1,046	¥ 15,540

(Note 1) The provision for product warranties is the amount set by the Group to guarantee the reliability and functionality of its products. This provision is calculated based on the historical occurrence of customer claims. Future occurrence of such claims may differ from past experience. However, the Company is of the opinion that the provision amounts will not be significantly different should the assumptions and estimates change.

(Note 2) The provision for restructuring is corresponding to expenses recognized for rationalization or business restructuring to improve the profitability of the Group's businesses. Payment periods are affected by future business plans and other factors.

(Note 3) Asset retirement obligations are provided for the Group's obligation to restore leased offices, buildings and other facilities to their original condition. Recognized amounts are future payments estimated based on past experience with restoring properties to their original condition. In principle, these obligations are paid more than one year after incurred. However, they may be affected by future business plans and other factors.

(Note 4) Other provisions include an allowance for expenses for relocation of sites.

Thousands of U.S. dollars					
	Provision for product warranties	Provision for restructuring	Asset retirement obligations	Other provisions	Total
Balance at March 31, 2018	\$ 16,785	\$ 29,561	\$ 36,643	\$ 31,976	\$ 114,965
Provisions made	4,190	12,533	94,297	79,809	190,846
Interest cost from discounting	-	-	676	-	676
Provisions utilized	(3,469)	(12,289)	(577)	(31,417)	(47,770)
Provisions reversed	(1,442)	(514)	-	(2,694)	(4,658)
Effects of changes in foreign exchange rates	(351)	(1,198)	(63)	(1,946)	(3,577)
Balance at March 31, 2019	15,695	28,084	130,967	75,719	250,473
Current	15,695	28,084	387	66,285	110,460
Non-current	\$ -	\$ -	\$ 130,579	\$ 9,424	\$ 140,013

20. Other financial liabilities

The components of other financial liabilities as of March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Derivative financial liabilities (Note) -----	¥ 54,264	¥ 60,345	\$ 488,909
Contingent consideration -----	-	1,274	-
Others -----	4,483	35	40,391
Total -----	58,747	61,656	529,300
Current -----	463	1,874	4,172
Non-current -----	¥ 58,284	¥ 59,781	\$ 525,128

(Note) Derivative financial liabilities include put options written on non-controlling interests of ¥51,660 million (previous fiscal year: ¥54,844 million).

21. Employee benefits

The Group has in place a corporate pension plan and lump-sum payments on retirement plan as defined benefit plans, and a defined contribution-type corporate pension plan as a defined contribution plan. These pension plans are exposed to general investment risk, interest rate risk, etc., but the Group judges that those risks are not significant. In some cases, the Group pays additional severance benefits to retiring employees.

Funding standards, fiduciary responsibility, disclosure and other matters are consistent for domestic corporate pension plans, and the officer in charge and responsible departments hold a meeting on the investment policy and results in a timely manner, based on the basic policy regarding investment of plan assets. An actuarial review is conducted every three years based on the Company's financial condition and asset investment forecast. If funding standards are not satisfied, premiums are increased. The Company set a retirement benefit trust as the Company's plan assets.

Plan assets are legally separate from the Group. Asset investment beneficiaries are responsible for plan assets and have a duty of loyalty to pension plan enrollees, such management responsibilities as a dispersed investment obligation, and a duty to prevent conflicts of interest.

(1) Defined benefit plan

Amounts of defined benefit plan in the consolidated statement of financial position are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Present value of the defined benefit obligation -----	¥ 176,630	¥ 183,465	\$ 1,591,405
Fair value of the plan assets -----	138,413	132,021	1,247,076
Net amount of liabilities and assets in the consolidated statement of financial position -----	38,216	51,444	344,319
Defined benefit liabilities -----	38,457	51,599	346,491
Defined benefit assets -----	¥ 241	¥ 154	\$ 2,171

Changes in the present value of the defined benefit obligation are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Balance, beginning of the year -----	¥183,465	¥189,778	\$1,652,987
Current service cost -----	5,376	5,650	48,437
Past service cost -----	96	67	865
Gains or losses on settlement (Note 2) -----	(898)	-	(8,091)
Interest cost -----	1,668	1,831	15,028
Remeasurement:			
Actuarial gains and losses arising from changes in demographic assumptions -----	(449)	(1,555)	(4,045)
Actuarial gains and losses arising from changes in financial assumptions -----	1,489	1	13,416
Benefits paid -----	(8,052)	(13,203)	(72,547)
Benefits paid on settlement -----	(368)	(118)	(3,316)
Transfer of assets in conjunction with shift to defined contribution plans (Note 2) -----	(5,901)	-	(53,167)
Impact of business combinations and disposal -----	63	-	568
Effect of changes in foreign exchange rates and others -----	140	1,013	1,261
Balance, end of the year -----	¥176,630	¥183,465	\$1,591,405

(Note 1) As of the end of the current fiscal year, the weighted average payment period for defined benefit obligations was 11.9 years.

(Note 2) Some of domestic consolidated subsidiaries shifted certain defined benefit plans to defined contribution plans effective from October 1, 2018. As a result of this shift, gains or losses on settlement were recognized in the current fiscal year.

Changes in the fair value of the plan assets are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Balance, beginning of the year -----	¥132,021	¥128,692	\$1,189,486
Interest income -----	1,353	1,382	12,190
Remeasurement:			
Return on plan assets (net) -----	(1,395)	4,409	(12,569)
Contributions by the employer -----	13,172	7,539	118,677
Benefits paid -----	(6,719)	(10,435)	(60,537)
Effect of changes in foreign exchange rates and others -----	(19)	432	(171)
Balance, end of the year -----	¥138,413	¥132,021	\$1,247,076

(Note) Expected contributions to plan assets in the next fiscal year are ¥7,438 million.

Summary of the fair value of the plan assets is as follows:

	Millions of yen					
	2019			2018		
	Quoted market price in an active market			Quoted market price in an active market		
	Yes	No	Total	Yes	No	Total
Equity securities (Domestic)	¥22,730	¥ 1,611	¥ 24,342	¥23,493	¥ 1,382	¥ 24,875
Equity securities (Foreign)	12,514	11,222	23,737	12,513	8,713	21,226
Debt securities (Domestic)	2,794	850	3,645	2,659	799	3,458
Debt securities (Foreign)	24,484	5,739	30,223	21,559	4,164	25,723
Employee pension trust (Domestic equity securities)	7,025	-	7,025	8,872	-	8,872
Life insurance company general accounts	-	9,329	9,329	-	9,235	9,235
Cash and cash equivalents	14,660	-	14,660	11,687	-	11,687
Others	¥11,283	¥ 14,167	¥ 25,450	¥14,969	¥ 11,970	¥ 26,939
Total			¥ 138,413			¥ 132,021

(Note 1) Plan assets are invested in shares and securities.

(Note 2) The investment policy for the Company's defined benefit plans is aimed to secure necessary total returns in the long term within the range of allowable risks to ensure the payment of defined benefit obligations in the future. Specifically, in accordance with the requirements of defined-benefit pension plans, a contribution must be made annually after taking into consideration deductible amounts under tax law, the status of plan assets reserves and various actuarial calculations. The contribution amount is subject to actuarial review every three years to ensure a financial balance in the future. Furthermore, if the reserve amount is below that provided by minimum funding standards, a fixed amount must be contributed.

	Thousands of U.S. dollars		
	2019		
	Quoted market price in an active market		
	Yes	No	Total
Equity securities (Domestic)	\$ 204,793	\$ 14,515	\$ 219,317
Equity securities (Foreign)	112,749	101,108	213,866
Debt securities (Domestic)	25,173	7,658	32,841
Debt securities (Foreign)	220,596	51,707	272,304
Employee pension trust (Domestic equity securities)	63,294	-	63,294
Life insurance company general accounts	-	84,053	84,053
Cash and cash equivalents	132,084	-	132,084
Others	\$ 101,658	\$ 127,642	229,300
Total			\$ 1,247,076

Principal actuarial assumptions used to measure defined benefit obligations are as follows:

	%	
	2019	2018
Discount rate -----	0.31	0.37

The table below indicates the effect of a 0.5% increase or decrease in major actuarial assumptions, while other variables are kept constant. In reality, individual assumptions may be simultaneously affected by fluctuations in economic indicators and conditions. Accordingly, because fluctuations may occur independently or mutually, the actual impact of these fluctuations on defined benefit obligations may differ from these assumptions.

	Millions of yen				Thousands of U.S. dollars	
	2019		2018		2019	
	Increase	Decrease	Increase	Decrease	Increase	Decrease
Effect of change of discount rate -----	(¥6,155)	¥6,819	(¥6,440)	¥7,132	(\$55,455)	\$61,438

(2) Defined contribution plan

The amount of expenses in relation to defined contribution plans was ¥5,598 million for the current fiscal year (previous fiscal year: ¥5,011 million).

(3) Other employee benefits

Certain U.S. subsidiaries employ a Supplemental Executive Retirement Plan (SERP). Obligations incurred under this plan amounted to ¥3,758 million for the current fiscal year (previous fiscal year: ¥3,140 million). These amounts are recognized as other non-current liabilities.

22. Equity and other equity items

(1) Share capital and treasury shares

	Number of authorized shares	Number of issued shares (Note 1) (Note 2)	Number of treasury shares (Note 3)
At April 1, 2017 -----	1,200,000,000	502,664,337	7,041,082
Increase -----	-	-	1,279,020
Decrease -----	-	-	144,127
At March 31, 2018 -----	1,200,000,000	502,664,337	8,175,975
Increase -----	-	-	5,003
Decrease -----	-	-	171,994
At March 31, 2019 -----	1,200,000,000	502,664,337	8,008,984

(Note 1) Shares issued by the Company are non-par value ordinary shares.

(Note 2) Issued shares are fully paid.

(Note 3) The balance as of March 31, 2018 and as of March 31, 2019 includes the Company's shares owned by the trust account associated with the Directors' Compensation BIP Trust of 1,274,000 shares and 1,250,538 shares, respectively.

(2) Share premium

Under the Companies Act of Japan ("Companies Act"), at least 50% of the proceeds of certain issues of common shares shall be credited to share capital. The remainder of the proceeds shall be credited to additional paid-in capital, which is included in share premium. The Companies Act permits, upon approval at the general meeting of shareholders, the transfer of amounts from additional paid-in capital to share capital.

(3) Retained earnings

The Companies Act provides that a 10% dividend of retained earnings shall be appropriated as additional paid-in capital or as a legal reserve until the aggregate amount of the additional paid-in capital and the legal reserve equals 25% of share capital. The legal reserve may be used to eliminate or reduce a deficit or be transferred to retained earnings upon approval at the general meeting of shareholders.

(4) Other components of equity

Millions of yen						
	Remeasurements of defined benefit pension plans (Note 1)	Net gain (loss) on revaluation of financial assets measured at fair value through other comprehensive income (Note 2)	Net gain (loss) on derivatives designated as cash flow hedges (Note 3)	Exchange differences on translation of foreign operations (Note 4)	Share of other comprehensive income of investments accounted for using the equity method (Note 5)	Total
Balance at April 1, 2017	¥ -	¥8,336	(¥ 369)	¥ 7,730	(¥11)	¥15,685
Increase (decrease)	2,985	1,044	232	(2,586)	27	1,703
Transfer to retained earnings	(2,985)	(1,362)	-	-	-	(4,348)
Balance at March 31, 2018	-	8,018	(137)	5,144	15	13,041
Increase (decrease)	(1,770)	(1,701)	977	3,119	(18)	605
Transfer to retained earnings	1,770	(1,067)	-	-	0	703
Balance at March 31, 2019	¥ -	¥5,248	¥ 839	¥ 8,264	(¥2)	¥14,350

(Note 1) Remeasurements of defined benefit pension plans are differences in return on plan assets and interest income on plan assets due to differences between actuarial assumptions at the start of the year and actual results.

(Note 2) Net gain (loss) on revaluation of financial assets measured at fair value through OCI is cumulative in nature.

(Note 3) Net gain (loss) on derivatives designated as cash flow hedges is that the effective portion of the cumulative differences in fair value of derivative transactions designated as cash flow hedges.

(Note 4) Exchange differences on translation of foreign operations are exchange differences resulting from the translation of financial statements of foreign operations and exchange differences on the net investment hedge on foreign operations.

(Note 5) Share of other comprehensive income of investments accounted for using the equity method includes the cumulative net gain (loss) on revaluation of financial assets measured at fair value held by associates and exchange differences resulting from the translation of financial statements of foreign operations.

Thousands of U.S. dollars						
	Remeasurements of defined benefit pension plans	Net gain (loss) on revaluation of financial assets measured at fair value through other comprehensive income	Net gain (loss) on derivatives designated as cash flow hedges	Exchange differences on translation of foreign operations	Share of other comprehensive income of investments accounted for using the equity method	Total
Balance at March 31, 2018	\$ -	\$72,241	(\$1,234)	\$ 46,347	\$ 135	\$117,497
Increase (decrease)	(15,947)	(15,326)	8,803	28,102	(162)	5,451
Transfer to retained earnings	15,947	(9,613)	-	-	0	6,334
Balance at March 31, 2019	\$ -	\$47,284	\$7,559	\$ 74,457	(\$ 18)	\$129,291

23. Dividends

(1) Dividend payments

Previous fiscal year (From April 1, 2017 to March 31, 2018)

Resolution	Class of shares	Millions of yen		Record date	Effective date	Source of dividends
		Amount of dividends (Note)	Dividends per share			
Board of Directors' meeting held on May 11, 2017	Ordinary shares	¥7,434	¥15.00	March 31, 2017	May 29, 2017	Retained earnings
Board of Directors' meeting held on October 30, 2017	Ordinary shares	¥7,435	¥15.00	September 30, 2017	November 28, 2017	Retained earnings

(Note) The amount of dividends based on the resolution at the Board of Directors' meeting held on October 30, 2017 includes ¥19 million of dividends on the Company's shares owned by the trust account associated with the Directors' Compensation BIP Trust.

Current fiscal year (From April 1, 2018 to March 31, 2019)

Resolution	Class of shares	Millions of yen	Yen	Record date	Effective date	Source of dividends	Thousands of U.S. dollars	U.S. dollars
		Amount of dividends (Note 1) (Note 2)	Dividends per share				Amount of dividends	Dividends per share
Board of Directors' meeting held on May 14, 2018	Ordinary shares	¥7,436	¥15.00	March 31, 2018	May 30, 2018	Retained earnings	\$66,997	\$0.14
Board of Directors' meeting held on October 30, 2018	Ordinary shares	¥7,437	¥15.00	September 30, 2018	November 27, 2018	Retained earnings	\$67,006	\$0.14

(Note 1) The amount of dividends based on the resolution at the Board of Directors' meeting held on May 14, 2018 includes ¥19 million of dividends on the Company's shares owned by the trust account associated with the Directors' Compensation BIP Trust.

(Note 2) The amount of dividends based on the resolution at the Board of Directors' meeting held on October 30, 2018 includes ¥18 million of dividends on the Company's shares owned by the trust account associated with the Directors' Compensation BIP Trust.

(2) Of the dividends whose record date belongs to the current fiscal year, the dividend whose effective date comes after the last day of the fiscal year

Resolution	Class of shares	Millions of yen	Yen	Record date	Effective date	Source of dividends	Thousands of U.S. dollars	U.S. dollars
		Amount of dividends (Note)	Dividends per share				Amount of dividends	Dividends per share
Board of Directors' meeting held on May 13, 2019	Ordinary shares	¥7,438	¥15.00	March 31, 2019	May 29, 2019	Retained earnings	\$67,015	\$0.14

(Note) The amount of dividends includes ¥18 million of dividends on the Company's shares owned by the trust account associated with the Directors' Compensation BIP Trust.

24. Revenue

(1) Disaggregation of revenue

The Group presents revenue recognized from contracts with customers and other sources as revenue.

Disaggregated revenue is as follows:

	Millions of yen		Thousands of U.S. dollars	
	2019	2019	2019	2019
Office Business -----	¥	587,879	\$	5,296,684
Professional Print Business -----		227,740		2,051,897
Healthcare Business -----		90,944		819,389
Industrial Business				
Materials and Components -----		81,547		734,724
Optical Systems for Industrial Use -----		35,157		316,758
Subtotal -----		116,705		1,051,491
Others				
Bio-Healthcare -----		25,928		233,607
Others -----		9,923		89,404
Subtotal -----		35,851		323,011
Total -----		1,059,120		9,542,481
Revenue recognized from contracts with customers -----		1,005,886		9,062,853
Revenue recognized from other sources (Note) -----	¥	53,233	\$	479,620

(Note) Revenue recognized from other sources includes lease income under IAS 17.

(Office Business and Professional Print Business)

The Office Business and the Professional Print Business are principally engaged in sales of MFPs, digital printing systems and related consumables, provision of services incidental to them, and provision of solution services.

For sales of MFPs, digital printing systems and related consumables, revenue is recognized at the time of shipment or delivery of products, which is when control of the products is transferred to customers. If acceptance inspection by customers is required for performance of products, revenue is recognized at the time of acceptance inspection by customers.

Because services incidental to sales of MFPs and digital printing systems are mainly maintenance contracts based on pay-as-you-go fees in accordance with the usage of the products, and performance obligations are satisfied as the products are used, revenue is recognized based on the amount specified in the contract in accordance with the usage.

For solution services, revenue is recognized at the time of completion of the provision of services, which is when performance obligations are satisfied.

Consideration for transactions is principally received within one year after satisfaction of performance obligations and does not include any significant financial component. For services incidental to sales, charges are principally made and received on a monthly basis.

(Healthcare Business)

The Healthcare Business is mainly engaged in sales of medical equipment including diagnostic imaging systems and related consumables, provision of services incidental to them, and provision of medical IT solution services.

Control of products is considered to be transferred to customers at the time of acceptance inspection by customers for sales of medical equipment, and at the time of delivery of products for sales of consumables, and revenue is recognized at that time.

Since services incidental to sales of medical equipment mainly consist of maintenance contracts for products and performance

obligations are satisfied over time, revenue is recognized equally over the contract period based on the amount specified in the contract.

For medical IT solution services, revenue is recognized at the time of completion of the provision of services, which is when performance obligations are satisfied.

Consideration for transactions is principally received within one year after satisfaction of performance obligations and does not include any significant financial component. For services incidental to sales, consideration is received in lump sum at the time of signing the contract or expiry of the contract period, or in installments monthly.

(Industrial Business)

The Industrial Business is principally engaged in sales of products, such as TAC films, lenses for industrial and professional use and measuring instruments. Revenue is recognized when control of products is transferred to customers, that is, at the time of shipment or delivery of products. Consideration for transactions is principally received within one year after satisfaction of performance obligations and does not include any significant financial component.

(2) Contract balance

Balances of receivables arising from contracts with customers, contract assets and contract liabilities are as follows:

	Millions of yen	
	As of April 1, 2018	As of March 31, 2019
Receivables arising from contracts with customers -----	¥ 223,095	¥ 235,049
Contract assets -----	-	293
Contract liabilities -----	¥ 12,514	¥ 14,960

(Note 1) In the consolidated statement of financial position, receivables arising from contracts with customers and contract assets are included in trade and other receivables, and contract liabilities are included in other current liabilities. Contract liabilities are mainly related to advance received from customers.

(Note 2) Of revenue recognized in the current fiscal year, the amount included in the balance of contract liabilities as of April 1, 2018 is ¥9,678 million. The amount of revenue recognized from performance obligations that were satisfied (or partially satisfied) in prior periods is not significant.

	Thousands of U.S. dollars	
	As of April 1, 2018	As of March 31, 2019
Receivables arising from contracts with customers -----	\$ 2,010,046	\$ 2,117,749
Contract assets -----	-	2,640
Contract liabilities -----	\$ 112,749	\$ 134,787

(3) Transaction price allocated to the remaining performance obligations

The amount of transaction price allocated to the remaining performance obligations of which the original expected period exceeds one year by timing of satisfaction is as follows. The transaction price is mainly related to service contracts in the Office Business and the Professional Print Business.

The Group has applied a practical expedient and does not provide information on the remaining performance obligations of which the original expected period is one year or less and that are based on pay-as-you-go fees.

In addition, among consideration arising from contracts with customers, there is no significant amount that is not included in transaction price.

	Millions of yen		Thousands of U.S. dollars	
	2019		2019	
1 year or less -----	¥	2,682	\$	24,164
More than 1 year, 2 years or less -----		564		5,082
More than 2 years, 3 years or less -----		337		3,036
More than 3 years -----		172		1,550
Total -----	¥	3,756	\$	33,841

(4) Contract costs

Capitalized contract costs are as follows:

	Millions of yen		Thousands of U.S. dollars	
	2019		2019	
Assets recognized from contract acquisition costs -----	¥	197	\$	1,775
Assets recognized from contract fulfillment costs -----		47		423
Total -----	¥	244	\$	2,198

(Note) In the current fiscal year, amortization expenses arising from assets recognized from contract costs were ¥188 million.

25. Other income

The components of other income for the fiscal years ended March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Gain on sale of property, plant and equipment and intangible assets (Note) -----	¥ 20,490	¥ 20,858	\$ 184,611
Others -----	4,912	3,998	44,256
Total-----	¥ 25,402	¥ 24,856	\$ 228,867

(Note) Gain on sale of property, plant and equipment and intangible assets in the current fiscal year is principally due to sale of fixed assets in Japan through sale and leaseback that constitutes an operating lease for the purpose of liquidation of fixed assets. Gain on sale of property, plant and equipment and intangible assets in the previous fiscal year is principally due to sale of fixed assets in Japan, Hong Kong and the United States through sale and leaseback that constitutes an operating lease for the purpose of liquidation of fixed assets.

26. Other expenses

The components of other expenses for the fiscal years ended March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Loss on sales and disposals of property, plant and equipment and intangible assets (Note 1) -----	¥ 3,095	¥ 968	\$ 27,885
Business restructuring improvement expenses (Note 2) -----	2,902	4,620	26,146
Loss on disposal of mass-produced trial products (Note 3) -----	1,777	1,804	16,010
Special extra retirement payment (Note 4) -----	-	5,332	-
Others -----	5,877	4,093	52,951
Total-----	¥ 13,652	¥ 16,819	\$ 123,002

(Note 1) Loss on sales and disposals of property, plant and equipment and intangible assets in the fiscal year ended March 31, 2019 is mainly related to expenses for relocation of sites in Japan.

(Note 2) Business restructuring improvement expenses are mainly related to structural reform of sales sites in Europe, North America, and other areas in the Office Business and the Professional Print Business.

(Note 3) Loss on disposal of mass-produced trial products is the loss on disposal of mass-produced trial products generated by the Industrial Business in the process of launching new products.

(Note 4) Special extra retirement payment in the previous fiscal year includes extra retirement payment paid to retired employees related to an implementation of a special early retirement program.

27. Operating expenses by nature

Principal components within operating expenses (total of cost of sales, selling, general and administrative expenses and other expenses) by nature are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Personnel expenses -----	¥ 359,980	¥ 343,408	\$ 3,243,355
Depreciation and amortization expenses -----	¥ 59,039	¥ 56,257	\$ 531,931

The total amount of research and development expenses included in operating expenses for the current fiscal year is ¥78,395 million (previous fiscal year: ¥77,021 million).

28. Finance income and costs

The components of finance income and costs for the fiscal years ended March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Finance income			
Interest income			
Financial assets measured at amortized cost -----	¥ 1,232	¥ 1,139	\$ 11,100
Financial assets and liabilities measured at FVTPL -----	2,672	1,456	24,074
Dividends received			
Financial assets measured at FVTOCI -----	640	605	5,766
Others			
Financial assets and liabilities measured at FVTPL -----	1,546	576	13,929
Total-----	6,091	3,778	54,879
Finance costs			
Interest expense			
Financial liabilities measured at amortized cost -----	5,131	4,198	46,229
Financial assets and liabilities measured at FVTPL -----	1,510	844	13,605
Foreign exchange loss (Note) -----	419	2,444	3,775
Others			
Financial liabilities measured at amortized cost -----	425	353	3,829
Financial assets and liabilities measured at FVTPL -----	285	9	2,568
Total-----	¥ 7,772	¥ 7,851	\$ 70,024

(Note) Valuation gains or losses on currency derivatives are included in foreign exchange differences.

29. Earnings per share

A calculation of basic and diluted earnings per share attributable to owners of the Company for the fiscal years ended March 31, 2019 and 2018 is as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Basis of calculating basic earnings per share			
Profit for the year attributable to owners of the Company -----	¥ 41,705	¥ 32,248	\$ 375,755
Profit for the year not attributable to owners of the Company -----	-	-	-
Profit for the year to calculate basic earnings per share -----	41,705	32,248	375,755
Adjustments of profit for the year -----	-	-	-
Profit for the year to calculate diluted earnings per share-----	¥ 41,705	¥ 32,248	\$ 375,755

	Thousands of shares	
	2019	2018
Weighted average number of ordinary shares outstanding during the period-----	494,572	494,865
Impact of dilutive effects-----	1,756	1,560
Weighted average number of diluted ordinary shares outstanding during the period-----	496,329	496,426

	Yen		U.S. dollars
	2019	2018	2019
Basic earnings per share attributable to owners of the Company -----	¥84.33	¥65.17	\$0.76
Diluted earnings per share attributable to owners of the Company -----	¥84.03	¥64.96	\$0.76

30. Other comprehensive income

Changes in each item of other comprehensive income during the year are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Items that will not be reclassified to profit or loss			
Remeasurements of defined benefit pension plans			
Amount arising during the year -----	(¥ 2,435)	¥ 5,963	(\$ 21,939)
Income tax expense -----	664	(2,977)	5,983
Net of tax effects -----	(1,770)	2,985	(15,947)
Net gain (loss) on revaluation of financial assets measured at fair value			
Amount arising during the year -----	(2,447)	1,527	(22,047)
Income tax expense -----	745	(482)	6,712
Net of tax effects -----	(1,701)	1,044	(15,326)
Share of other comprehensive income of investments accounted for using the equity method -----	0	0	0
Subtotal -----	(3,471)	4,030	(31,273)
Items that may be subsequently reclassified to profit or loss			
Net gain (loss) on derivatives designated as cash flow hedges			
Amount arising during the year -----	3,438	(3,947)	30,976
Reclassification adjustments -----	(2,030)	4,283	(18,290)
Income tax expense -----	(431)	(103)	(3,883)
Net of tax effects -----	977	232	8,803
Exchange differences on translation of foreign operations			
Amount arising during the year -----	2,918	(2,936)	26,291
Reclassification adjustments -----	(5)	-	(45)
Income tax expense -----	(474)	1,081	(4,271)
Net of tax effects -----	2,438	(1,854)	21,966
Share of other comprehensive income of investments accounted for using the equity method -----	(18)	26	(162)
Subtotal -----	3,396	(1,595)	30,597
Total -----	(¥ 75)	¥ 2,435	(\$ 676)

Among the above, amounts attributable to non-controlling interests are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Exchange differences on translation of foreign operations -----	(¥681)	¥731	(\$6,136)
Total -----	(¥681)	¥731	(\$6,136)

31. Share-based payment

(1) Share option plan

The Group's share-based payments arise from the share options given to the Company's executive officers, directors (excluding outside directors), and group executives (hereinafter "officers, etc.>").

No vesting conditions are attached, but in the event that an officer, etc. retires prior to the completion of his target service period, he may retain a number of share acquisition rights corresponding to that number granted multiplied by the number of months in appointment (from the month prior to the month in which the target service period started until the month in which the officer, etc. retired) and divided by 12. The remaining share acquisition rights are to be returned free of charge.

The exercise period is defined in an allocation agreement, and the options are forfeited if not exercised during that period. Options are also forfeited if the officer, etc. retires between the grant date and the date of rights allotment. Rights exercise conditions stipulate that the date that the rights become exercisable is the day following the day on which one year has elapsed from the date when the officer, etc. steps down from his position.

The Group accounts for share-based payments as equity-settled and recognizes them as selling, general and administrative expenses in the consolidated statement of profit or loss. The Group uses valuation technique, i.e. Black-Scholes model, to estimate the fair value of the share options.

Since the Group has decided not to grant new share options after the 12th share options, which were issued in August 2016, being the last ones, expenses for this transaction were not recorded in the current fiscal year (previous fiscal year: ¥34 million).

	Number of share options granted	Grant date	Exercise period	Exercise price (Yen)	Fair value at the grant date (Yen)
1st -----	194,500	August 23, 2005	June 30, 2025	¥1	¥ 1,071
2nd-----	105,500	September 1, 2006	June 30, 2026	1	1,454
3rd-----	113,000	August 22, 2007	June 30, 2027	1	1,635
4th-----	128,000	August 18, 2008	June 30, 2028	1	1,419
5th-----	199,500	August 19, 2009	June 30, 2029	1	776
6th-----	188,000	August 27, 2010	June 30, 2030	1	664
7th-----	239,500	August 23, 2011	June 30, 2031	1	428
8th-----	285,500	August 22, 2012	June 30, 2032	1	518
9th-----	257,500	August 22, 2013	June 30, 2043	1	678
10th-----	159,600	September 11, 2014	June 30, 2044	1	1,068
11th-----	110,100	August 18, 2015	June 30, 2045	1	1,148
12th-----	191,400	August 31, 2016	June 30, 2046	¥1	¥ 687

	2019		2018	
	Number of shares	Weighted average exercise price (Yen)	Number of shares	Weighted average exercise price (Yen)
Outstanding, beginning of the year -----	1,268,700	¥1	1,414,000	¥1
Exercised -----	148,300	1	144,000	1
Forfeited -----	-	-	1,300	1
Outstanding, end of the year -----	1,120,400	1	1,268,700	1
Exercisable, end of the year -----	1,120,400	¥1	1,268,700	¥1

(Note 1) The number of share options outstanding for each fiscal year is converted to the number of shares.

(Note 2) The weighted average share price for share options exercised during the year was ¥1,029 (previous fiscal year: ¥961).

(Note 3) The weighted average remaining number of years for unexercised share options as of the end of the current fiscal year was 19 years (previous fiscal year: 20 years).

(2) Performance-linked share-based payment plan

The Group has in place a system called a Directors' Compensation Board Incentive Plan (BIP) Trust as share-based payments, and grants points to executive officers, directors (excluding outside directors), group executives and technology fellows of the Company (hereinafter, "officers, etc.").

Based on the share distribution regulations, points are granted to officers, etc. according to the corporate position and achievement level of performance targets in the Medium Term Business Plan. According to these points, the Company's shares and cash equivalent to price of conversion of the Company's shares into cash are delivered or provided (hereinafter, "delivery, etc.") after the period covered by the Medium Term Business Plan ends.

No vesting conditions are attached, but in the event that an officer, etc. retires prior to the completion of his target service period, delivery, etc. according to the number of points corresponding to that number granted multiplied by the number of months in appointment (from the month prior to the month in which the target service period started until the month in which the officer, etc. retired) and divided by 12 is made to him.

Funds for the above delivery, etc. are contributed to the trust to acquire the Company's shares from the stock market. As of the end of the current fiscal year, the balance of the Company's shares owned by the trust was ¥1,138 million (previous fiscal year: ¥1,159 million) and recorded as treasury shares in the consolidated statement of financial position.

	2019	2018
Number of points -----	339,184	237,248
Fair value (Note 1) (Yen) -----	¥910	¥910
Amount recorded as expenses (Note 2) (Millions of yen) -----	¥308	¥215

(Note 1) The fair value of the Company's shares delivered, etc. according to points granted during the period is measured based on the observable market price, and expected dividends are taken into account in the fair value measurement.

(Note 2) The Group's share-based payment plan is accounted for as equity-settled share-based payments, and expenses for equity-settled share-based payment transactions are recorded as selling, general and administrative expenses in the consolidated statement of profit or loss.

32. Financial instruments

(1) Capital management

In order to achieve growth and improvement in corporate value over the medium- to long-term, the Group ensures financial soundness while increasing the capital efficiency, as its basic policy for capital management.

The principal indicators the Company uses for capital management are as follows:

	2019	2018
ROE (Note 1) -----	7.7%	6.1%
Equity ratio attributable to owners of the Company (Note 2) -----	45.6%	43.6%
D/E ratio (Note 3) -----	0.49 times	0.56 times
Net D/E ratio (Note 4) -----	0.27 times	0.27 times

(Note 1) Profit for the year attributable to owners of the Company / equity attributable to owners of the Company (average for the period)

(Note 2) Equity attributable to owners of the Company / total equity

(Note 3) Interest-bearing debt / equity attributable to owners of the Company

(Note 4) (Interest-bearing debt - cash and cash equivalents) / equity attributable to owners of the Company

(2) Categories of financial instruments

1) The Group classifies financial instruments as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Financial assets			
Financial assets measured at amortized cost			
Cash and cash equivalents -----	¥ 124,830	¥ 149,913	\$ 1,124,696
Trade and other receivables -----	241,464	230,576	2,175,547
Other financial assets -----	14,746	13,952	132,859
Financial assets measured at FVTOCI			
Other financial assets -----	23,947	28,615	215,758
Financial assets measured at FVTPL			
Other financial assets -----	11,423	6,366	102,919
Financial liabilities			
Financial liabilities measured at amortized cost			
Trade and other payables -----	175,268	173,996	1,579,133
Bonds and borrowings -----	268,290	286,788	2,417,245
Other financial liabilities -----	4,483	35	40,391
Financial liabilities measured at FVTPL			
Other financial liabilities -----	¥ 2,603	¥ 6,776	\$ 23,453

Other than the above, there are finance lease receivables of ¥33,805 million (previous fiscal year: ¥32,876 million), contract assets of ¥293 million, finance lease payables of ¥5,446 million (previous fiscal year: ¥6,878 million), put options written on non-controlling interests of ¥51,660 million (previous fiscal year: ¥54,844 million).

2) Financial assets designated as FVTOCI

Shares and other equity financial instruments are held primarily for the purpose of participating in the management of the investees, encouraging an alliance of enterprises or reinforcing sales foundations. These are financial assets designated as FVTOCI.

The names and fair value of principal equity financial instruments are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
OMRON Corporation -----	¥ 2,802	¥ 3,378	\$ 25,246
Marubeni Corporation -----	2,799	2,763	25,218
ROHM Co., Ltd. -----	1,505	2,324	13,560
Mitsubishi Logistics Corporation -----	1,259	1,004	11,343
Dai Nippon Printing Co., Ltd. -----	1,140	992	10,271
Sumitomo Mitsui Financial Group, Inc. -----	1,117	1,286	10,064
MS&AD Insurance Group Holdings, Inc. -----	1,047	1,037	9,433
T&D Holdings, Inc. -----	922	1,277	8,307
NIKON CORPORATION -----	733	917	6,604
The Hyakujushi Bank, Ltd. -----	729	1,093	6,568
Other -----	9,889	12,538	89,098
Total	¥ 23,947	¥ 28,615	\$ 215,758

To increase the efficiency of held assets and use them effectively, regular monitoring is performed in relation to the fair value of equity financial instruments and the financial condition of the issuers, and the ongoing holding status of these instruments is reviewed. The fair value at the time of sale of shares during the year and cumulative gains or losses recognized in other components of equity (before tax effects) are as follows.

Cumulative gains or losses on financial assets measured at FVTOCI recognized in other components of equity are transferred from other components of equity to retained earnings when the investment is disposed of.

In addition, such gains or losses are also transferred from other components of equity to retained earnings when the fair value declined significantly. In the current fiscal year, cumulative gains or losses in OCI (after tax effects) transferred to retained earnings were losses of ¥20 million.

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Fair value at time of sale -----	¥ 2,227	¥ 2,357	\$ 20,065
Cumulative gains (net of tax effects) -----	¥ 1,564	¥ 1,985	\$ 14,091

Breakdown of dividends income recognized from equity financial instruments is as follows:

Millions of yen				Thousands of U.S. dollars	
2019		2018		2019	
Financial assets derecognized during the period	Financial assets held as of March 31, 2019	Financial assets derecognized during the period	Financial assets held as of March 31, 2018	Financial assets derecognized during the period	Financial assets held as of March 31, 2019
¥ 38	¥ 601	¥ 8	¥ 597	\$ 342	\$ 5,415

(3) Financial risk management

1) Credit risk (risk that counterparties will fail to fulfill their contractual obligations)

Customer credit risk is an inherent part of trade and other receivables. For that reason, with regard to its trade receivables the Group regularly monitors the condition of its key business partners to determine potential unrecoverability due to worsening financial conditions at an early stage and to reduce this risk. The Group also has a policy of managing receivables for each of its transaction partners by due date and balance. Basically, if receivables are significantly past due and it is considered impossible or extremely difficult to recover all or part of the receivables, it is deemed that default has occurred. In addition, if material financial difficulty has arisen in the borrower and it is considered difficult to recover receivables, it is also deemed that default has occurred. The Group determines whether or not credit risk has increased, based on changes in the risk of default occurring. For new customers, the Group employs third-party credit ratings, bank references and other available information to analyze individual credit conditions. The Group's policy is to set credit limits for each customer and monitor these on an ongoing basis.

The Group uses derivative transactions to hedge foreign exchange fluctuation risk and interest rate fluctuation risk. The financial institutions that are counterparties to such transactions present credit risks. However, the Group believes its credit risk related to counterparties failing to fulfill their obligations is very low or limited, as the Group only conducts such transactions with financial institutions of high credit ratings.

The maximum exposure to credit risk in financial assets is stated in the carrying amounts presented in the consolidated statement of financial position.

(a) Credit exposures related to trade and other receivables

The Group estimates expected credit loss and recognizes allowance for doubtful accounts, taking into consideration the recoverability of receivables and the estimated recoverable amount. The Group judges trade and other receivables in light of business partners' financial conditions, past due status of receivables, past records of bad debts losses reported, etc., taking into account projection of future economic conditions and others. Allowance for doubtful accounts for trade and other receivables is always measured at an amount equal to lifetime expected credit loss.

In cases where one or more events that have adverse effects on estimated future cash flows of financial assets, such as cases where the number of months past due is more than six months and where the number of months past due is six months or less and material financial difficulty has arisen in the borrower, the receivables are classified as credit-impaired financial assets.

Past due information on trade and other receivables is as follows:

As of March 31, 2018

Millions of yen	
Number of months past due	Amount past due
3 months or less -----	¥ 35,594
More than 3 months, 6 months or less ----	6,166
More than 6 months, 12 months or less ----	2,359
More than 12 months -----	¥ 3,434

As of March 31, 2019

Millions of yen		
Number of months past due	Financial assets for which allowance for doubtful accounts is always measured at an amount equal to lifetime expected credit loss	Credit-impaired financial assets
No days past due -----	¥ 235,119	¥ -
3 months or less -----	31,309	-
More than 3 months, 6 months or less ----	6,966	1
More than 6 months -----	-	7,604
Total	¥ 273,396	¥ 7,606

Thousands of U.S. dollars		
Number of months past due	Financial assets for which allowance for doubtful accounts is always measured at an amount equal to lifetime expected credit loss	Credit-impaired financial assets
No days past due -----	\$ 2,118,380	\$ -
3 months or less -----	282,088	-
More than 3 months, 6 months or less ----	62,762	9
More than 6 months -----	-	68,511
Total	\$ 2,463,249	\$ 68,529

With regard to other financial assets, the balances for the fiscal years ended March 31, 2018 and 2019 are not significant.

(b) Allowance for doubtful accounts

The Group uses the allowance for doubtful accounts account to record impairment losses at a non-recoverable amount for individually significant financial assets, and impairment losses in light of past records of bad debts losses reported, etc., taking into account projection of future economic conditions and others for financial assets that are not significant individually. The allowance for doubtful accounts for these financial assets is included in "trade and other receivables" and "other financial assets" in the consolidated statement of financial position.

Changes in allowances for doubtful accounts in the respective fiscal years are as follows. Amounts for the previous fiscal year represent changes before the adoption of IFRS 9 Financial Instruments (revised in July 2014).

Previous fiscal year (From April 1, 2017 to March 31, 2018)

	Millions of yen
Balance, beginning of the year -----	¥ 6,198
Provisions made -----	2,303
Provisions utilized -----	(1,406)
Provisions reversed -----	(453)
Effects of changes in foreign exchange rates -----	109
Balance, end of the year -----	¥ 6,752

Current fiscal year (From April 1, 2018 to March 31, 2019)

Trade and other receivables	Millions of yen	
	Financial assets for which allowance for doubtful accounts is always measured at an amount equal to lifetime expected credit loss	Credit-impaired financial assets
Balance, beginning of the year -----	¥ 2,681	¥ 4,035
Provisions made -----	1,404	271
Transfer to credit-impaired financial assets -----	(292)	292
Provisions utilized -----	(381)	(352)
Provisions reversed -----	(745)	(564)
Effects of changes in foreign exchange rates -----	12	(96)
Balance, end of the year -----	¥ 2,678	¥ 3,585

	Thousands of U.S. dollars	
	Financial assets for which allowance for doubtful accounts is always measured at an amount equal to lifetime expected credit loss	Credit-impaired financial assets
Balance, beginning of the year -----	\$ 24,155	\$ 36,355
Provisions made -----	12,650	2,442
Transfer to credit-impaired financial assets -----	(2,631)	2,631
Provisions utilized -----	(3,433)	(3,171)
Provisions reversed -----	(6,712)	(5,082)
Effects of changes in foreign exchange rates -----	108	(865)
Balance, end of the year -----	\$ 24,128	\$ 32,300

Changes in allowances for doubtful accounts for other financial assets are not significant.

2) Liquidity risk (risk of not being able to pay on the payment due date)

The Group raises funds through borrowings and other means. With these liabilities, the Group assumes liquidity risk arising from the possibility that it may become unable to meet its payment obligations on their due date, owing to deterioration in the financing environment.

To control liquidity risk, the Company's finance department creates and updates cash plans as necessary, based on information obtained from its consolidated subsidiaries and various departments. At the same time, the Company constantly monitors the operating environment to maintain and ensure appropriate on-hand liquidity in response to changing conditions.

Balances of long-term financial liabilities by due date are shown below. Contractual cash flows are undiscounted cash flows that do not include interest payment amounts.

As of March 31, 2018

	Millions of yen							
	Carrying amounts	Contractual cash flows	1 year or less	More than 1 year, 2 years or less	More than 2 years, 3 years or less	More than 3 years, 4 years or less	More than 4 years, 5 years or less	More than 5 years
Long-term loans payable --	¥ 220,154	¥ 223,979	¥ 3,579	¥ 14,971	¥ 36,295	¥ 31,106	¥ 28,201	¥ 109,826
Bonds -----	59,811	60,000	20,000	-	10,000	-	-	30,000
Lease obligations -----	6,878	6,878	2,734	1,524	1,100	801	476	241
Derivative financial liabilities-----	60,345	60,345	1,812	570	1,460	53,698	2,660	143
Others-----	1,310	1,310	62	1,248	-	-	-	-
Total -----	¥ 348,501	¥ 352,514	¥ 28,188	¥ 18,314	¥ 48,855	¥ 85,606	¥ 31,338	¥ 140,210

As of March 31, 2019

	Millions of yen							
	Carrying amounts	Contractual cash flows	1 year or less	More than 1 year, 2 years or less	More than 2 years, 3 years or less	More than 3 years, 4 years or less	More than 4 years, 5 years or less	More than 5 years
Long-term loans payable --	¥ 220,541	¥ 223,516	¥ 14,617	¥ 37,364	¥ 32,215	¥ 29,026	¥ 10,212	¥ 100,080
Bonds -----	39,844	40,000	-	10,000	-	-	-	30,000
Lease obligations -----	5,446	5,446	2,126	1,481	1,011	561	54	211
Derivative financial liabilities-----	54,264	54,264	445	1,171	50,742	1,905	-	-
Others-----	4,483	4,483	17	4,465	-	-	-	-
Total -----	¥ 324,580	¥ 327,711	¥ 17,207	¥ 54,482	¥ 83,968	¥ 31,493	¥ 10,266	¥ 130,292

	Thousands of U.S. dollars							
	Carrying amounts	Contractual cash flows	1 year or less	More than 1 year, 2 years or less	More than 2 years, 3 years or less	More than 3 years, 4 years or less	More than 4 years, 5 years or less	More than 5 years
Long-term loans payable --	\$ 1,987,035	\$ 2,013,839	\$ 131,697	\$ 336,643	\$ 290,251	\$ 261,519	\$ 92,008	\$ 901,703
Bonds -----	358,987	360,393	-	90,098	-	-	-	270,295
Lease obligations -----	49,067	49,067	19,155	13,344	9,109	5,055	487	1,901
Derivative financial liabilities-----	488,909	488,909	4,009	10,551	457,176	17,164	-	-
Others -----	40,391	40,391	153	40,229	-	-	-	-
Total -----	\$ 2,924,408	\$ 2,952,617	\$ 155,032	\$ 490,873	\$ 756,537	\$ 283,746	\$ 92,495	\$ 1,173,908

3) Market risks (foreign exchange, share price and interest rate fluctuation risks)

(a) Foreign exchange fluctuation risk

As part of developing its global business, the Group has foreign currency receivables and payables, which are subject to foreign exchange fluctuation risk. To manage this risk, the Group determines its foreign exchange fluctuation risk in each currency every month and, in principle, hedges this risk by using forward exchange transactions and currency option transactions. Depending on foreign exchange market conditions, the Group may also enter into forward exchange contracts and currency option transactions for limited time periods on foreign currency receivables and payables for expected transactions it deems certain to occur. In addition, foreign currency borrowings are used in hedge mainly to avoid foreign exchange risk of net investments in foreign operations.

Foreign exchange sensitivity analysis

The table below shows the impact on profit before tax in the consolidated statement of profit or loss of a 1% change in value of the U.S. dollar, the euro and the pound sterling against the yen due to its balances of foreign currency receivables and payables at the end of each fiscal year. The analysis is based on the assumption that currencies other than each currency used in the calculation do not fluctuate, and does not include financial instruments in the functional currency and effects of the translation of assets, liabilities, revenue and expenses of foreign operations to Japanese yen.

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
U.S. dollar -----	¥ 266	¥ 169	\$ 2,397
Euro -----	25	95	225
Pound sterling -----	¥ 12	(¥ 1)	\$ 108

(b) Share price fluctuation risk

The Group holds shares in other listed companies in the interest of cultivating business relationships, and these equity financial instruments are subject to share price fluctuation risk. Equity financial instruments are held to ensure the smooth operation of business strategies by reinforcing business alliances and business synergies, and not for earning investment returns through

sales. With regard to equity financial instruments, the Group regularly monitors share prices and checks the issuing entity's financial condition.

Share price fluctuation sensitivity analysis

In the sensitivity analysis below, the Group calculates sensitivity based on the price risk on equity financial instruments at the end of the fiscal year. A 1% increase or decrease in share prices had a ¥200 million impact on other components of equity (before tax effects) as of the end of the current fiscal year (previous fiscal year: ¥248 million).

(c) Interest rate fluctuation risk

For debt instrument bearing variable interest rates, the Company enters into interest-rate swap contracts to hedge the potential risk to cash flows of interest rate fluctuations. The Company uses these derivative transactions according to defined policies for the purpose of reducing risk. No interest rate sensitivity analysis is conducted, as interest rate payments have only a slight impact on profits and losses on the Group's performance.

(4) Fair value of financial instruments

Fair value calculation method

The fair value of financial assets and financial liabilities is calculated as described below. Information about defining the level of the hierarchy is described in (5).

1) Derivative financial assets and liabilities

Fair value of currency derivatives is based on forward quotations and prices quoted by financial institutions that enter into these contracts. Fair value of interest rate derivatives is based on prices quoted by financial institutions that enter into these contracts, and both are classified in level 2.

Fair value of put options written on non-controlling interests is calculated by forecasting the future exercise price using Monte Carlo simulation with expected EBITDA of the acquired company in the expected exercise period, expected EBITDA multiple of similar companies and other data used as inputs, and discounting the amount paid to the counterparty according to that forecast at an appropriate discount rate. The fair value is classified in level 3 because inputs that are not based on observable market data are used in the calculation. If expected EBITDA of the acquired company or expected EBITDA multiple of similar companies increases (decreases), the fair value increases (decreases).

2) Investment securities

Where market prices are available, fair value is based on market prices and classified in level 1. For financial instruments whose market prices are not available, fair value is calculated by discounting future cash flows or using other appropriate valuation methods and classified in level 3, taking into account the individual nature, characteristics and risks of the assets.

3) Borrowings

As short-term loans payable are to be settled in a short period of time, their fair value is assumed to be equivalent to the carrying amounts.

For long-term loans payable with fixed interest rates, fair value is calculated by discounting the total amount of principal and interest using assumed interest rate of a new similar borrowing and classified in level 3. As the interest rates of long-term loans payable with variable interest rates are revised upon each repricing period, their fair value is assumed to be equivalent to the carrying amounts.

4) Bonds

Fair value is calculated on the basis of market value and classified in level 1.

5) Contingent consideration

Fair value is calculated by estimating the amount of additional payment that may occur in the future, using an appropriate valuation method.

6) Financial instruments other than those indicated above

Financial instruments other than those indicated above are mainly settled in the short term, so their fair value is assumed to be equivalent to their carrying amounts.

Carrying amounts and fair value of major financial instruments measured at amortized cost are as follows:

	Millions of yen				Thousands of U.S. dollars	
	2019		2018		2019	
	Carrying amounts	Fair value	Carrying amounts	Fair value	Carrying amounts	Fair value
Long-term loans payable-----	¥ 220,541	¥ 215,833	¥ 220,154	¥ 197,753	\$ 1,987,035	\$ 1,944,617
Bonds-----	39,844	40,292	59,811	60,115	358,987	363,024
Total-----	¥ 260,386	¥ 256,125	¥ 279,966	¥ 257,868	\$ 2,346,031	\$ 2,307,640

(Note) Long-term loans payable and bonds include balances redeemable within one year.

(5) Fair value hierarchy

Financial instruments which are measured at fair value are classified according to fair value hierarchy. The fair value hierarchy comprises levels 1 through 3, defined as follows:

Level 1: Fair value measured at the quoted price in the active market

Level 2: Fair value that is calculated using the observable market inputs other than quoted price directly or indirectly

Level 3: Fair value that is calculated based on valuation techniques which include inputs that are not based on observable market data

Transfers between fair value hierarchy levels are recognized on the date the event or condition prompting the transfer occurred.

Financial assets and financial liabilities measured at fair value in the previous fiscal year and the current fiscal year, by fair value hierarchy are as follows:

	Millions of yen			
	2018			
	Level 1	Level 2	Level 3	Total
Financial assets				
Investment securities-----	¥ 24,805	¥ -	¥ 3,908	¥ 28,714
Derivative financial assets-----	-	1,221	-	1,221
Others-----	4,036	-	1,009	5,045
Total-----	28,842	1,221	4,917	34,981
Financial liabilities				
Derivative financial liabilities-----	-	5,501	54,844	60,345
Others-----	-	-	1,274	1,274
Total-----	¥ -	¥ 5,501	¥ 56,119	¥ 61,620

	Millions of yen			
	2019			
	Level 1	Level 2	Level 3	Total
Financial assets				
Investment securities-----	¥ 20,070	¥ -	¥ 3,969	¥ 24,040
Derivative financial assets-----	-	5,777	-	5,777
Others-----	4,707	-	844	5,552
Total-----	24,778	5,777	4,814	35,370
Financial liabilities				
Derivative financial liabilities-----	-	2,603	51,660	54,264
Total-----	¥ -	¥ 2,603	¥ 51,660	¥ 54,264

(Note) No transfers between level 1, 2 and 3 occurred during the previous fiscal year and the current fiscal year.

	Thousands of U.S. dollars			
	2019			
	Level 1	Level 2	Level 3	Total
Financial assets				
Investment securities-----	\$ 180,827	\$ -	\$ 35,760	\$ 216,596
Derivative financial assets-----	-	52,050	-	52,050
Others-----	42,409	-	7,604	50,023
Total-----	223,245	52,050	43,373	318,677
Financial liabilities				
Derivative financial liabilities-----	-	23,453	465,447	488,909
Total-----	\$ -	\$ 23,453	\$ 465,447	\$ 488,909

Increases or decreases in financial instruments classified as level 3

Increases or decreases in financial instruments classified as level 3 in each fiscal year are as follows:

	Millions of yen	
	Financial assets	Financial liabilities
Balance at April 1, 2017-----	¥ 3,029	¥ 1,739
Gains (losses) (Note 1)		
Profit for the year-----	14	(573)
Other comprehensive income-----	104	-
Acquisitions-----	1,878	-
Disposals and settlements-----	(117)	-
Business combinations (Note 2)-----	-	56,051
Others (Note 3)-----	-	(1,031)
Effects of changes in foreign exchange rates-----	8	(65)
Balance at March 31, 2018-----	4,917	56,119
Gains (losses) (Note 1)		
Profit for the year-----	(187)	-
Other comprehensive income-----	96	-
Acquisitions-----	30	-
Disposals and settlements-----	(30)	-
Others (Note 3)-----	(12)	(4,515)
Effects of changes in foreign exchange rates-----	(0)	57
Balance at March 31, 2019-----	¥ 4,814	¥ 51,660

- (Note 1) Gains or losses recognized in profit for the year are presented in the consolidated statement of profit or loss as "finance income" or "finance costs". Gains or losses recognized in other comprehensive income are presented in the consolidated statement of comprehensive income as "net gain (loss) on revaluation of financial assets measured at fair value".
- (Note 2) This is the liability recognized by granting put options written on non-controlling interests and the liability recognized by setting contingent consideration as part of the consideration for the business combination when the Group acquired shares in acquired companies through the business combination.
- (Note 3) Other financial liabilities principally include the difference in change arising from subsequently measuring fair value of put options written on non-controlling interests, and the difference in change was recorded as share premium.

	Thousands of U.S. dollars	
	Financial assets	Financial liabilities
Balance at March 31, 2018 -----	\$ 44,301	\$ 505,622
Gains (losses)		
Profit for the year -----	(1,685)	-
Other comprehensive income -----	865	-
Acquisitions -----	270	-
Disposals and settlements -----	(270)	-
Others -----	(108)	(40,679)
Effects of changes in foreign exchange rates -----	(0)	514
Balance at March 31, 2019 -----	\$ 43,373	\$ 465,447

(6) Derivatives and hedge accounting

The Group enters into derivative contracts with financial institutions, hedging fluctuations in cash flows on its financial assets and financial liabilities, and not for speculation purposes.

In principle, the Group uses forward exchange contracts and currency options to hedge foreign exchange fluctuation risk categorized by currency and by month. Depending on foreign exchange market conditions, the Group may enter into forward exchange contracts and conduct currency option transactions for limited time periods on foreign currency receivables and payables for expected transactions it deems certain to occur.

The Group uses currency swap and interest-rate swap transactions to reduce interest rate fluctuation risk for borrowings with variable interest rates, as well as to mitigate fluctuation risk on expected future funding costs, and makes use of cash flow hedges.

In addition to these, the Group is conducting hedge accounting treatment by using derivatives or foreign-currency borrowings for the purpose of avoiding its foreign exchange exposure in net investments in foreign operations mainly.

The fair value of derivatives are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Derivatives employing hedge accounting			
Currency derivatives -----	¥ 1,441	¥ 106	\$ 12,983
Interest rate derivatives -----	(193)	(221)	(1,739)
Net investment hedge derivatives -----	2,000	41	18,020
Derivatives not employing hedge accounting			
Currency derivatives -----	(73)	(4,206)	(658)
Put options written on non-controlling interests -----	51,660	54,844	(465,447)
Total -----	(¥ 48,486)	(¥ 59,124)	(\$ 436,850)

- (Note) In addition to the above items, foreign-currency borrowings of ¥5,161 million (previous fiscal year: ¥4,940 million) are designated as hedging instruments to hedge a portion of its foreign exchange exposure in equity investments in foreign operations, and a net investment hedge is applied.

(7) Offsetting financial assets and financial liabilities

Information related to offsetting recognized financial assets and financial liabilities for the same business partner is as follows:

Previous fiscal year (From April 1, 2017 to March 31, 2018)

		Millions of yen		
Financial assets	Type of transaction	Total amount of recognized financial assets	Total amount of recognized financial liabilities to be offset in consolidated statement of financial position	Net amount of financial assets reported in consolidated statement of financial position
Cash and cash equivalents	Notional pooling	¥ 10,225	¥ 10,225	¥ -
		Millions of yen		
Financial liabilities	Type of transaction	Total amount of recognized financial liabilities	Total amount of recognized financial assets to be offset in consolidated statement of financial position	Net amount of financial liabilities reported in consolidated statement of financial position
Bonds and borrowings	Notional pooling	¥ 10,447	¥ 10,225	¥ 221

Current fiscal year (From April 1, 2018 to March 31, 2019)

		Millions of yen		
Financial assets	Type of transaction	Total amount of recognized financial assets	Total amount of recognized financial liabilities to be offset in consolidated statement of financial position	Net amount of financial assets reported in consolidated statement of financial position
Cash and cash equivalents	Notional pooling	¥ 12,591	¥ 12,407	¥ 183
		Millions of yen		
Financial liabilities	Type of transaction	Total amount of recognized financial liabilities	Total amount of recognized financial assets to be offset in consolidated statement of financial position	Net amount of financial liabilities reported in consolidated statement of financial position
Bonds and borrowings	Notional pooling	¥ 12,407	¥ 12,407	¥ -
		Thousands of U.S. dollars		
Financial assets	Type of transaction	Total amount of recognized financial assets	Total amount of recognized financial liabilities to be offset in consolidated statement of financial position	Net amount of financial assets reported in consolidated statement of financial position
Cash and cash equivalents	Notional pooling	\$ 113,443	\$ 111,785	\$ 1,649
		Thousands of U.S. dollars		
Financial liabilities	Type of transaction	Total amount of recognized financial liabilities	Total amount of recognized financial assets to be offset in consolidated statement of financial position	Net amount of financial liabilities reported in consolidated statement of financial position
Bonds and borrowings	Notional pooling	\$ 111,785	\$ 111,785	\$ -

33. Related parties

Remuneration for directors and audit and supervisory board members for the years ended March 31, 2019 and 2018 are as follows:

	Millions of yen		Thousands of U.S. dollars
	2019	2018	2019
Fixed remuneration -----	¥ 967	¥ 834	\$ 8,712
Performance-linked remuneration -----	395	267	3,559
Share-based remuneration -----	260	215	2,343
Total -----	¥ 1,623	¥ 1,317	\$ 14,623

34. Commitments

The amount of contractual commitments to acquire assets is negligible.

35. Contingencies

The Group guarantees borrowings and lease obligations, etc., to financial institutions for companies outside the Group. As of the end of the current fiscal year, guarantee obligations totaled to ¥233 million (previous fiscal year: ¥263 million). As the likelihood of performance of these guarantee obligations is low, they are not recognized as financial liabilities.

36. Disclosure of interests in other entities

The Group's subsidiaries as of March 31, 2019 are as follows:

Name	Location	Ownership interest (%)
Konica Minolta Japan, Inc. -----	Minato-ku, Tokyo	100
Kinko's Japan Co., Ltd. -----	Minato-ku, Tokyo	100
Konica Minolta Supplies Manufacturing Co., Ltd. -----	Kofu, Yamanashi	100
Konica Minolta Technoproducts Co., Ltd. -----	Sayama, Saitama	100
Konica Minolta Opto Products Co., Ltd. -----	Fuefuki, Yamanashi	100
Konica Minolta Planetarium Co., Ltd. -----	Toshima-ku, Tokyo	100
Konica Minolta Business Associates Co., Ltd. -----	Hachioji, Tokyo	100
Konica Minolta Engineering Co., Ltd. -----	Hino, Tokyo	100
Konica Minolta Information System Co., Ltd. -----	Hachioji, Tokyo	100
Konica Minolta Business Solutions U.S.A., Inc. -----	New Jersey, U.S.A.	100
Konica Minolta Business Solutions Europe GmbH -----	Langenhagen, Germany	100
Konica Minolta Business Solutions Deutschland GmbH -----	Langenhagen, Germany	100
Konica Minolta Business Solutions France S.A.S. -----	Carrieres-sur-Seine, France	100
Konica Minolta Business Solutions (UK) Limited -----	Essex, United Kingdom	100
Konica Minolta Marketing Services EMEA Limited -----	Hertfordshire, United Kingdom	100
Konica Minolta Business Solutions (CHINA) Co., Ltd. -----	Shanghai, China	100
Konica Minolta Business Technologies Manufacturing (HK) Limited -----	Hong Kong, China	100
Konica Minolta Business Technologies (WUXI) Co., Ltd. -----	Wuxi, China	100
Konica Minolta Business Technologies (DONGGUAN) Co., Ltd. -----	Dongguan, China	100
Konica Minolta Business Technologies (Malaysia) Sdn. Bhd. -----	Melaka, Malaysia	100
Konica Minolta Business Solutions Asia Pte. Ltd. -----	Mapletree Business City, Singapore	100
Konica Minolta Business Solutions Australia Pty. Ltd. -----	New South Wales, Australia	100
Konica Minolta Healthcare Americas, Inc. -----	New Jersey, U.S.A.	100
Konica Minolta Medical & Graphic (SHANGHAI) Co., Ltd. -----	Shanghai, China	100
Radiant Vision Systems, LLC -----	Washington, U.S.A.	100
Instrument Systems GmbH -----	Munich, Germany	100
Konica Minolta Opto (DALIAN) Co., Ltd. -----	Dalian, China	100
Ambry Genetics Corporation -----	California, U.S.A.	60
Invicro, LLC -----	Massachusetts, U.S.A.	95
MOBOTIX AG -----	Langmeil, Germany	65.5
Konica Minolta Holdings U.S.A., Inc. -----	New Jersey, U.S.A.	100
Konica Minolta (China) Investment Ltd. -----	Shanghai, China	100
142 other companies		

The Group has no material non-controlling interests in subsidiaries.

No significant legal or contractual limitations exist with regard to the transfer or use of assets or liability settlement capabilities within the Group.

37. Events after the reporting period

Not applicable.



Independent Auditor's Report

To the Shareholders and Board of Directors of Konica Minolta, Inc.:

We have audited the accompanying consolidated financial statements of Konica Minolta, Inc. and its consolidated subsidiaries, which comprise the consolidated statement of financial position as at March 31, 2019, and the consolidated statement of profit or loss, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, while the objective of the financial statement audit is not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Konica Minolta, Inc. and its consolidated subsidiaries as at March 31, 2019, and their consolidated financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards.

KPMG AZSA LLC, a limited liability audit corporation incorporated under the Japanese Certified Public Accountants Law and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.



Convenience Translation

The U.S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 2019 are presented solely for convenience of the reader. Our audit also included the translation of yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 2 to the consolidated financial statements.

KPMG AZSA LLC

August 8, 2019
Tokyo, Japan



KONICA MINOLTA