

Konica Minolta, Inc. 3rd Quarter/March 2015 Consolidated Financial Results

Three months: October 1, 2014 – December 31, 2014

Nine months : April 1, 2014 – December 31, 2014

- Announced on January 30, 2015 -

Shoei Yamana President and CEO Konica Minolta, Inc.

Cautionary Statement: The forecasts mentioned in this material are the results of estimations based on currently available information, and accordingly, contain risks and uncertainties. The actual results of business performance may sometimes differ from those forecasts due to various factors. Remarks: Yen amounts are rounded to the nearest 100 million.



Main points of 3Q/Mar 2015 financial results

Sales and profit increased year on year, led by the Business Technologies Business and Industrial Business. Progress was made as planned toward achievement of full-year targets, which were revised upward in the 2Q.

Net sales : ¥733.9bn (YoY +7%)

✓ An increase in sales of office and PP color products and solid sales of non-hardware coupled with business expansion for OPS and IT services and solutions, and MPM, etc. in the Business Technologies Business contributed to higher sales.

Operating income: ¥45.4bn (YoY +17%)

✓ Increased profit in the Business Technologies Business combined with the positive effect of withdrawal from the glass substrates for HDDs business as well as higher sales of TAC film and other products in the Industrial Business contributed to higher operating income. The weak yen also contributed to the result.

Net income : 22.0bn (YoY +103%)

✓ Net income doubled compared with the previous year due primarily to extraordinary appropriations such as the recording of tax effects (+ ¥9.2 billion) related to a review of deferred tax assets in the 1Q of the previous year and the loss on business withdrawal (- ¥16.8 billion) in the 2Q.



Full-year forecast of Mar 2015

The previous forecasts amended upward at the time of the 2Q results briefing (announced on October 31, 2014) have been revised in light of progress until the 3Q and the 4Q outlook.

Net sales : \$1,010.0bn (YoY +7%) < Unchanged>

Operating income: ¥65.0bn (YoY +12%) <Unchanged>

Net income : 33.0bn (YoY +37%) <Previous:30.0bn >

- ✓ Factored in the capital gains initiatives, etc. being pursued from a standpoint of improving capital efficiency.
- ✓ FOREX assumption for 4Q: 1US\$ = ¥115, 1€ = ¥135 (previous assumption: 1US\$ = ¥105, 1€ = ¥135)
- ✓ Dividend forecast: Year-end dividend unchanged at ¥10 per share (previous year: ¥7.5 per share) ※Annual dividend after adding interim dividend:¥20 per share (previous year: ¥17.5 per share)



3Q/Mar 2015 financial results highlight- overview

[Billions of yen]

| | 9M | 9M | | 3Q | 3Q | |
|--|----------|----------|------|----------|----------|-------|
| | Mar 2015 | Mar 2014 | YoY | Mar 2015 | Mar 2014 | YoY |
| Net sales (a) | 733.9 | 682.9 | 7% | 255.3 | 232.4 | 10% |
| Operating income | 45.4 | 38.9 | 17% | 16.2 | 14.7 | 10% |
| Operating income ratio | 6.2% | 5.7% | - | 6.4% | 6.3% | - |
| Amortization of goodwill | 6.9 | 7.2 | -4% | 2.2 | 2.2 | -1% |
| Operating income before amortization of Goodwill (b) | 52.3 | 46.1 | 15% | 18.4 | 16.9 | 9% |
| (b)/(a) | 7.1% | 6.8% | - | 7.2% | 7.3% | - |
| Pre-tax Profit | 41.2 | 13.9 | 196% | 13.7 | 13.9 | -1% |
| Net income | 22.0 | 10.8 | 103% | 7.3 | 5.3 | 39% |
| Net income ratio | 3.0% | 1.6% | - | 2.9% | 2.3% | - |
| FCF | 26.8 | 23.8 | 13% | 11.4 | -2.6 | _ |
| | | | | | | |
| FOREX [Yen] USD | 106.87 | 99.39 | 7.48 | 114.54 | 100.46 | 14.08 |
| euro | 140.30 | 132.23 | 8.07 | 143.07 | 136.69 | 6.38 |



3Q/Mar 2015 financial results highlight- segment

| | 9M | 9M | | 3Q | 3Q [Billio | ons of yen] |
|-----------------------------|------------|------------|------|-----------|------------|-------------|
| Net Sales | Mar 2015 | Mar 2014 | YoY | Mar 2015 | Mar 2014 | YoY |
| Business Technologies | 589.6 | 533.4 | 11% | 208.4 | 183.9 | 13% |
| Office Services | 438.7 | 410.5 | 7% | 152.7 | 140.0 | 9% |
| Commercial/Industrial print | 150.9 | 122.9 | 23% | 55.7 | 43.9 | 27% |
| Healthcare | 55.2 | 55.2 | 0% | 18.8 | 19.2 | -2% |
| Industrial Business | 87.0 | 90.4 | -4% | 27.5 | 27.9 | -1% |
| Industrial Optical Systems | 40.1 | 46.2 | -13% | 12.7 | 14.3 | -11% |
| Performance Materials | 46.8 | 44.2 | 6% | 14.7 | 13.6 | 8% |
| Others | 2.0 | 4.0 | - | 0.6 | 1.4 | - |
| Group Overall | 733.9 | 682.9 | 7% | 255.3 | 232.4 | 10% |
| | | | | | | |
| Operating income | 9M | 9M | | 3Q | 3Q | |
| | Mar 2015 | Mar 2014 | | Mar 2015 | Mar 2014 | |
| Business Technologies | 48.9 8.3% | 45.3 8.5% | 8% | 18.6 8.9% | 18.2 9.9% | 2% |
| Healthcare | 1.3 2.4% | 2.3 4.2% | -44% | 0.3 1.6% | 0.4 2.3% | -31% |
| Industrial Business | 16.3 18.7% | 12.4 13.7% | 31% | 4.1 14.9% | 3.4 12.2% | 20% |
| Eliminations and Corporate | -21.0 | -21.1 | | -6.8 | -7.4 | |
| Group Overall | 45.4 6.2% | 38.9 5.7% | 17% | 16.2 6.4% | 14.7 6.3% | 10% |

X Results for Industrial Inkjet Business, previously included in Others, have been recorded under Commercial/Industrial Printing in the Business Technologies Business for the current year. This change is retroactively applied to results for the year ended March 2014.

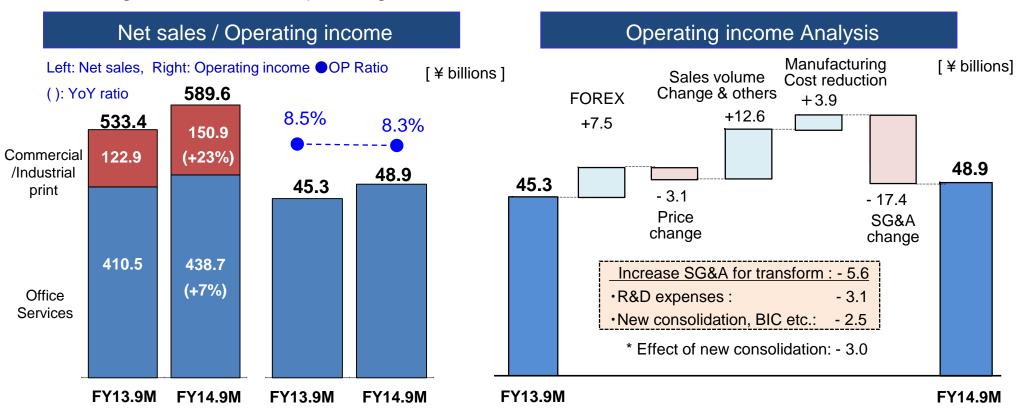


Business Technologies Business

- Overview: 9 months (Apr.-Dec.)

□ 9M-Net sales : ¥ 589.6bn (YoY +11%)

- Sales increased due to sales growth of color products and expansion of service businesses in both the office services and commercial/industrial print fields.
- □ 9M-Operating income: ¥48.9bn (YoY +8%)
- The profitability of the commercial/industrial print fields continued to increase from the 1H, driving the increase in operating income.





Business Technologies Business: Office Service business - 3Q sales performance (Oct.-Dec.)

3Q-Net sales: ¥152.7bn (YoY +9%)

- Sales increased due to unit growth in A3 color MFPs in Japan, the US, Europe, and other regions plus expansion of hybrid-type sales, mainly in Europe and the US.
- The customer base steadily expanded for OPS and GMA in Asia and in Europe and the United States as well.

Quarterly Net Sales Transition [¥ billions] 156.6 152.7 147.8 11.9 13.1 140.0 138.2 12.3 138.8 131.7 11.4 11.3 9.8 144.7 139.6 135.5 127.6 126.8 121.9 10 2Q 3Q 10 2Q 30 FY13 FY13 FY14 FY14



Office

Product

3Q -summary

- Sales leads for large projects based on hybrid-type sales proposals increased in North America.
- ✓ Started global development of MCS,* which optimizes a company's content management, toward further strengthening of service business.

MCS: Managed Content Services. Services that involve becoming a part of the business process based on industry type and business category of a company, comprehensively operating and managing content, and supporting optimization of the digital workflow.

(YoY +9%)
OPS sales
¥19.5bn
(YoY +76%)

¥139.6bn

¥19.5bn (YoY +76%) GMA sales ¥7.0bn (YoY +28%)

- Sales volume expanded considerably in emerging countries following introduction of A3 color strategic products.
- ✓ Color PVs were strong due to accumulation of high segment color MIF in Europe and the United States.
- Secured projects, for example from a global leader in mapping and location information business headquartered in the Netherlands (active in 50 countries worldwide).



Business Technologies Business: Commercial/Industrial Print Business

3Q sales performance (Oct.-Dec.)

¥55.7bn (YoY +27%) 3Q-Net sales:

- Sales of new color products were strong. An increase in PV in line with growth in MIF contributed to the sales growth MIF: Machines in the field
- The service field was expanded to MMS* through the acquisition of Indicia Group Limited in addition to the global development of MPM services.

Quarterly Net Sales Transition 55.7 [¥ billions] 2.4 52.0 50.0 2.7 2.9 12.9 43.9 43.2 12.8 40.9 2.6 8.8 2.9 38.1 2.4 8.3 2.2 8.6 6.9 7.2 40.4 36.5 38.3 31.6 33.1 31.7 28.6 3Q **1Q 1Q** 2Q **4Q** 2Q 3Q

FY13 FY14

FY14

FY13

¥2.4bn Industrial Inkjet

(YoY - 8%)

Sales

¥12.9bn (YoY + 55%)

3Q -summary

- The components business struggled as both domestic and external demand cooled off in the Chinese market.
- In the textile printer sector, sales of mid-segment models were solid.
- Sales increased significantly after strengthening global deployment.
- Acquired Indicia Group Limited (UK), which specializes in the planning and execution of crossmedia communications strategy, through Charterhouse PM Ltd.

MMS: Services for managing and operating digital content/advertising media in marketing departments. This entails services from the planning stage such as analysis of response rate for each medium and recommending effective media for each attribute such as individual, gender and generation.

Production print

MPM.

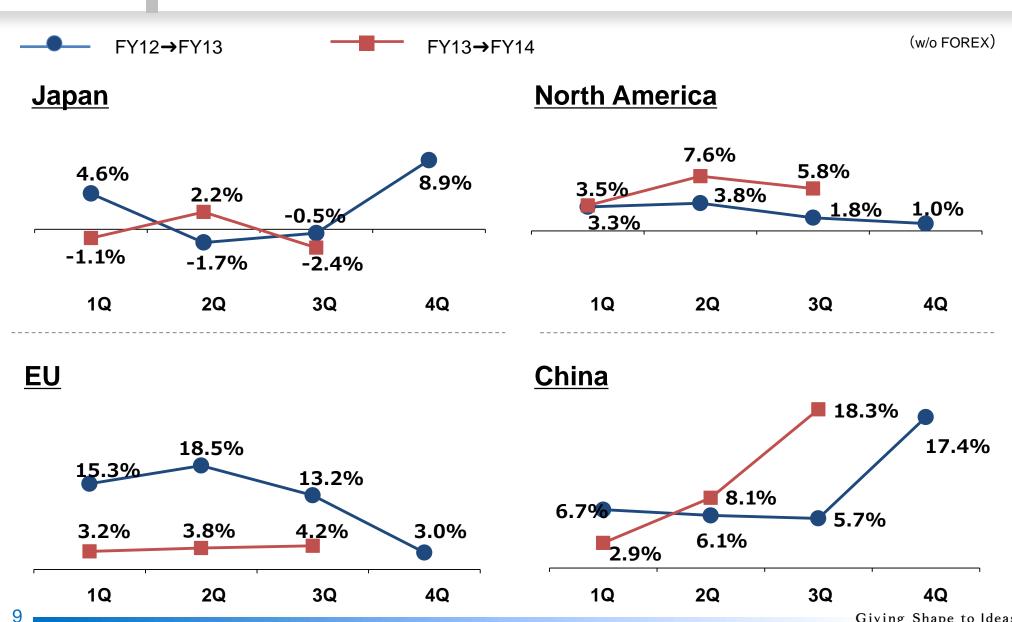
Print service

¥40.4bn (YoY + 22%)

- Sales volumes increased on the back of strong performance in new color products released in June of last year.
- Sales of non-hardware increased in Japan, the US, Europe, and all other regions.

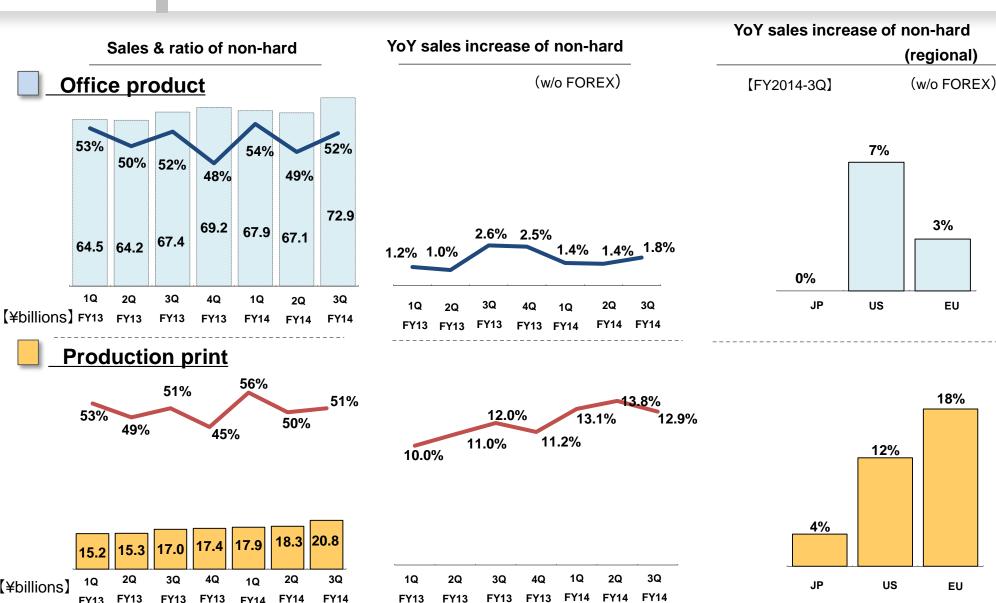


Business Technologies Business: YoY sales increase





Business Technologies Business: Sales results of non-hard



FY13

EU

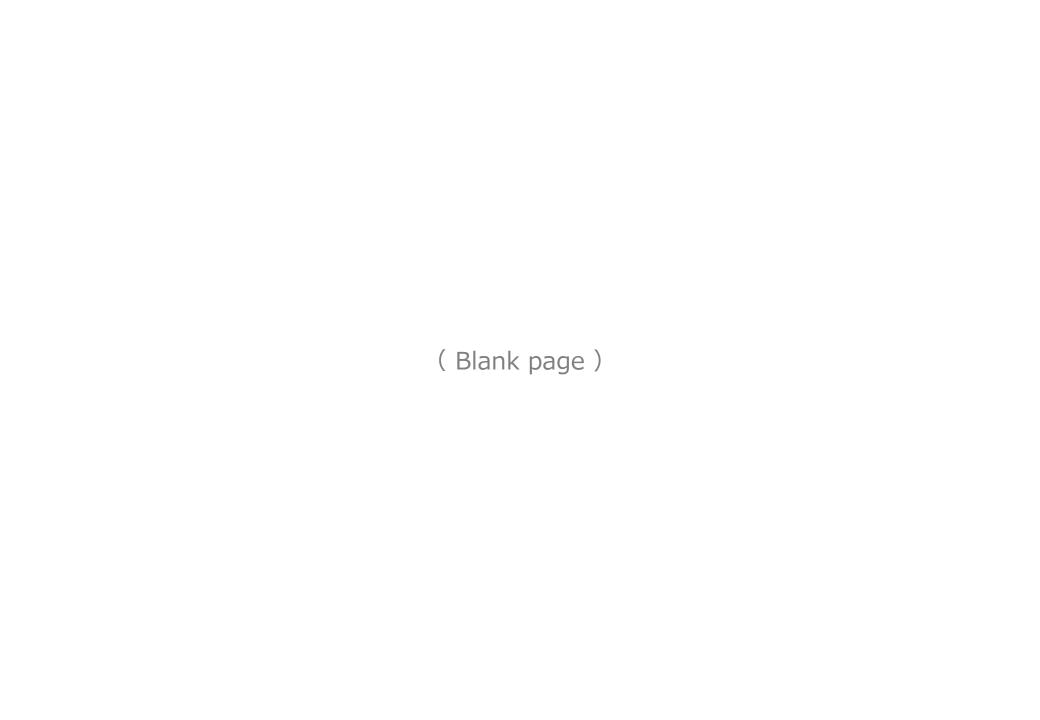
3%

ΕU

18%

FY13

FY14





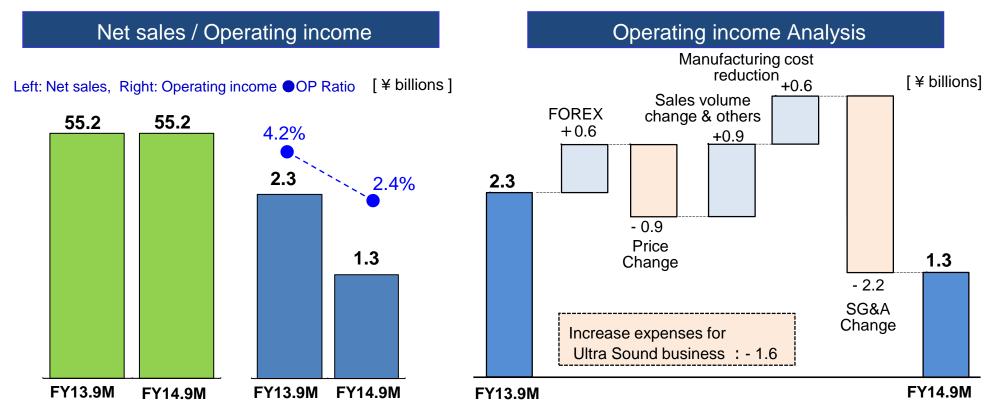
Healthcare Business - Overview : 9 months (Apr.-Dec.)

□ 9M-Net sales : ¥55.2bn (YoY + 0%)

Sales flattened out due to the lasting impact of a cooling off in market conditions since the first half in the core Japanese market despite solid performance in North America, China and India.

□ 9M-Operating income : ¥1.3bn (YoY - 44%)

Despite a increase in sales volume of digital products, operating income declined due to significant advance expenses related to the launch of the diagnostic ultrasound systems business

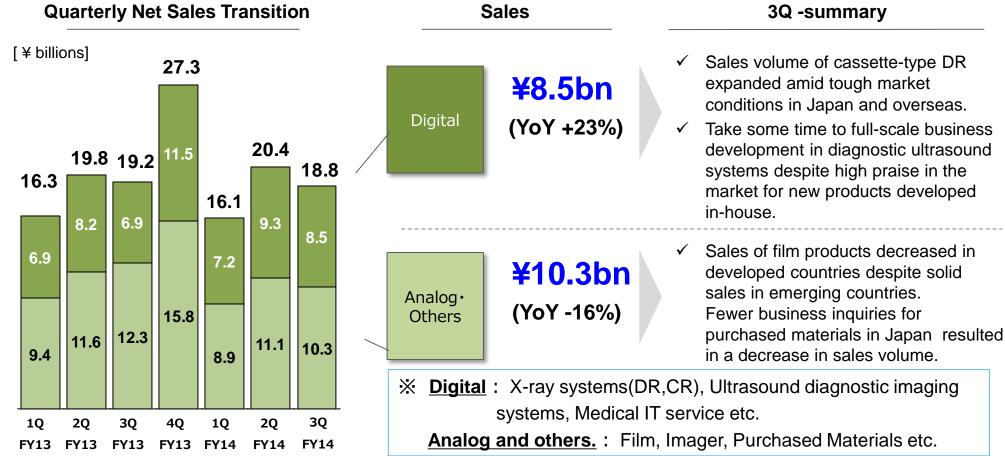




Healthcare business - 3Q sales performance (Oct.-Dec.)

□ 3Q-Net sales: ¥18.8bn (YoY - 2%)

Sales remained unchanged from the previous year due to a decline in sales of film and purchased materials for the Japanese market despite growth in sales of digital products following an increase in sales volume of DR year on year.





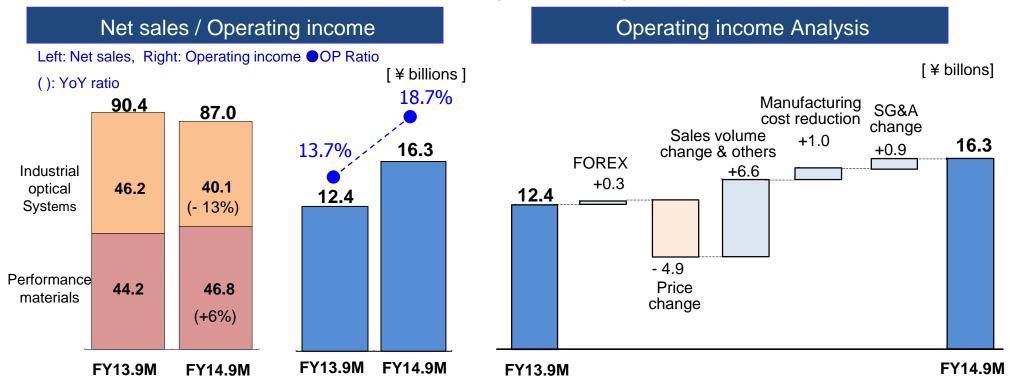
Industrial Business – Overview : 9 months (Apr.-Dec.)

□ 9M-Net sales : ¥87.0bn (YoY - 4%)

Despite a continued increase in sales of performance materials, sales decreased in line with a decline in demand for compact DSC, downsizing of the business for lenses for mobile phone cameras and withdrawal of the glass substrates for HDDs business.

□ 9M Operating income: ¥ 16.3bn (YoY +31%)

An increase in sales of TAC film and the effect of structural reform in industrial optical systems executed in the previous year contributed to higher operating income.

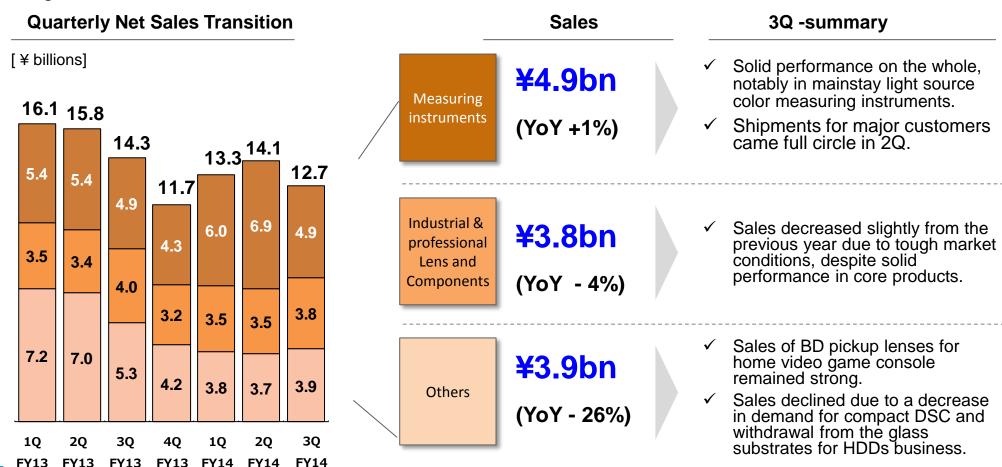




Industrial business: Industrial Optical Systems – 3Q sales performance (Oct.-Dec.)

3Q-Net sales: ¥12.7bn (YoY - 11%)

Sales of core products remained roughly on par with the previous year, including spectrophotometers for displays in the sensing field and lenses for industrial and professional use in the optical products field. Sales decreased due to deterioration in the market for compact DSC and withdrawal of the glass substrates for HDDs business.



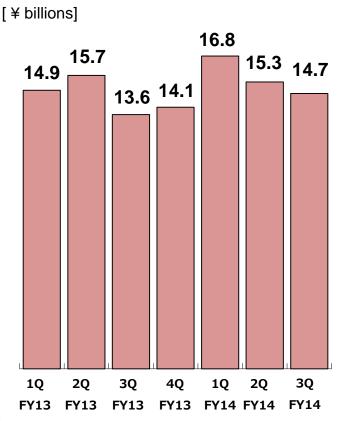


Industrial Business: Performance materials – 3Q sales performance (Oct.-Dec.)

□ 3Q-Net sales : ¥14.7bn (YoY +8%)

Demand for TAC films was robust for both large panels and small- and medium-size panels supported by a favorable market for end products. Sales increased year on year as sales volume expanded, mainly for VA-TAC film.

Quarterly Net Sales Transition



- For FPD
 - Large size
 - Small & medium size

- For New field business
 - Window film
 - Barrier film
 - OLED

3Q -summary

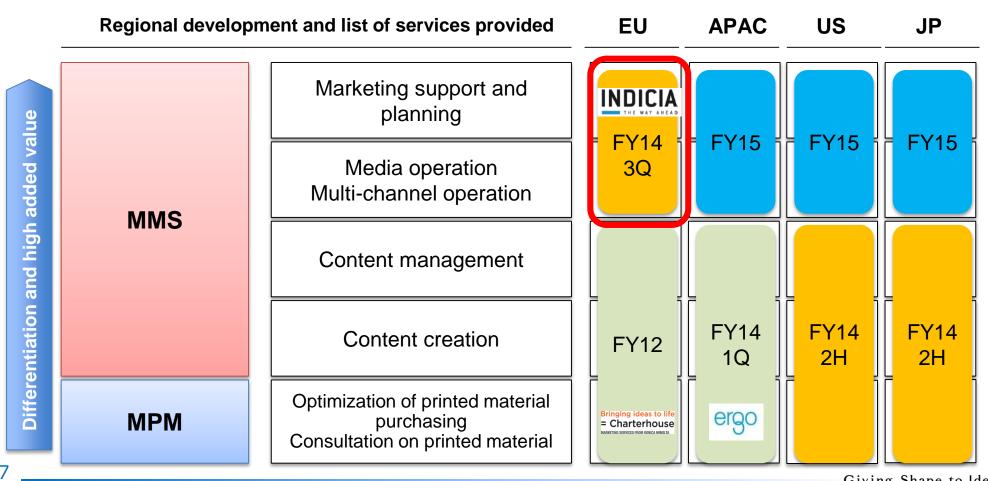
- ✓ The trend for larger screen size continued and sales of VA-TAC for LCD TVs were solid.
- Demand for small- and medium-size panels also remained strong and sales of 20-40 μ thin TAC film continued to grow.
- New products were introduced in the window film sector.
- The company shifted to the commercial stage for barrier film following positive reviews from promising customers.
- ✓ In OLEDs, an order was secured for illumination in a theme park. Mass production is underway toward shipment.



Progress in Transform: Strengthened ability to provide MMS through acquisition of Indicia Group Limited

Create a global system for MPM services during fiscal 2014.

Expand services to the MMS domain during fiscal 2015. Realize business differentiation and high added value.





Mar 2015 financial forecast highlight- overview

| | Revised Forecast | Previous Forecast | Results | | [Billions of yen] |
|------------------------|------------------|----------------------|----------|---------------------------|---|
| | Mar 2015 | Mar 2015 | Mar 2014 | YoY | |
| Net sales | 1,010.0 | 1,010.0 | 943.8 | 7% | |
| Operating income | 65.0 | 65.0 | 58.1 | 12% | |
| Operating income ratio | 6.4% | 6.4% | 6.2% | | |
| Ordinary income | 61.0 | 61.0 | 54.6 | 12% | |
| Net income | 33.0 | 30.0 | 21.9 | 51% | |
| Net income ratio | 3.3% | 3.0% | 2.3% | | |
| EPS [Yen] | 65.31 | 59.37 | 41.38 | | |
| ROE (%) | 7.0% | 6.4% | 4.6% | FOREX impa (Full year) | act per 1yen movement |
| CAPEX | 53.0 | 60.0 | 47.4 | Net sales | Operating income |
| Depreciation | 53.0 | 55.0 | 47.4 | 3.0 | 0.2 |
| R&D expenses | 77.0 | 75.0 | 71.2 | 1.6 | 0.7 |
| FCF | 30.0 | 1.0 | 34.2 | * If the RMB flo | ats pegged to the US |
| Investment and loan | 22.0 | 45.0 | 14.5 | of the US dolla | eign exchange sensitivity ar in operating income will |
| | | | | be cancel out | by about 40%. |
| FOREX [Yen] USD | 115.00 | 105.00 | 100.24 | * Forecast figur | re for ROE is calculated as on Stockholders' Equity" |
| euro | 135.00 | 135.00 | 134.37 | NET HICOINE C | on Stockholders Equity |
| | (4Q) | (From 3Q) | | | |



Mar 2015 Sales & Operating income forecast highlight- segment

| | | | | [D:ll:ana of von] |
|-----------------------------|------------------|-------------------|------------|-------------------|
| Not Colon | Revised Forecast | Previous Forecast | Results | [Billions of yen] |
| Net Sales | Mar 2015 | Mar 2015 | Mar 2014 | YOY |
| Business Technologies | 810.0 | 810.0 | 739.9 | 9% |
| Office Services | 600.0 | 600.0 | 567.1 | 6% |
| Commercial/Industrial print | 210.0 | 210.0 | 172.9 | 21% |
| Healthcare | 85.0 | 85.0 | 82.4 | 3% |
| Industrial Business | 115.0 | 115.0 | 116.1 | -1% |
| Industrial Optical Systems | 55.0 | 55.0 | 57.8 | -5% |
| Performance Materials | 60.0 | 60.0 | 58.3 | 3% |
| Others | - | - | 5.3 | - |
| Group Overall | 1,010.0 | 1,010.0 | 943.8 | 7% |
| | Revised Forecast | Previous Forecast | Results | |
| Operating income | Mar 2015 | Mar 2015 | Mar 2014 | |
| Business Technologies | 72.0 8.9% | 72.0 8.9% | 66.6 9.0% | 8% |
| Healthcare | 3.5 4.1% | 4.5 5.3% | 4.5 5.5% | -22% |
| Industrial Business | 19.5 17.0% | 18.5 16.1% | 15.2 13.1% | 29% |
| Eliminations and Corporate | -30.0 - | -30.0 | -28.2 - | <u> </u> |
| Group Overall | 65.0 6.4% | 65.0 6.4% | 58.1 6.2% | 12% |
| · | | | | |



Key points for achieving full-year performance goals

Business Technologies

- < Office Service >
- ✓ Expand sales of color products and steadily achieve results with Major Accounts in industrialized countries.
- ✓ Continue to expand sales of A3 color strategic products, which have been favorable, in emerging countries.
- < Commercial/Industrial Print >
- ✓ Strengthen sales expansion of new color products and bolster the global system for MPM.

Healthcare

✓ Strengthen sales expansion of DR and diagnostic ultrasound systems in Japan, which is entering a period of strong demand.

Industrial Business

- < Industrial Optical Systems >
- ✓ Intensify response to customer requests related to lenses for industrial and professional use accompanying upturn in demand.
- < Performance Materials >
- Maximize sales volume of TAC film.



Supplementary Information

21



<Ref.>Full-year forecast of FY 2014 - IFRS -

The Company will voluntarily adopt the IFRS (International Financial Reporting Standards) from this year's securities report.

In view of the fact that we have received numerous inquiries from various parties concerning the IFRS-based consolidated results forecast, to avoid confusion and conduct appropriate information disclosure, we release the following as reference information.

<J-GAAP> <IFRS>

Net sales : \$1,010.0bn $\rightarrow $1,000.0$ bn (YoY +6%)

Operating income: \$465.0bn \$467.0bn \$467.0bn \$467.0bn

- ✓ Causes of increase: Non-amortization of goodwill and change in depreciation method, etc.
- ✓ Causes of decrease: Non-operating income and expenses (excluding financial income), extraordinary income or loss, etc.

Net income : \$33.0bn \rightarrow \$43.0bn (YoY +96%)

✓ Causes of increase: Non-amortization of goodwill and change in depreciation method, etc.

ROE : 7.0% \rightarrow 9.0% (Previous year 4.6%)

^{*} Forecast figure for ROE is calculated as "Net Income on Stockholders' Equity"



3Q/Mar 2015 financial results highlight- overview

| | 9M | 9M | | 3Q | 3Q | [Billions of yen] |
|--|----------|----------|------|----------|----------|-------------------|
| | Mar 2015 | Mar 2014 | YoY | Mar 2015 | Mar 2014 | YoY |
| Net sales(a) | 733.9 | 682.9 | 7% | 255.3 | 232.4 | 10% |
| Gross income | 363.2 | 327.8 | 11% | 126.2 | 113.7 | 11% |
| Gross income ratio | 49.5% | 48.0% | | 49.4% | 48.9% | |
| Operating income | 45.4 | 38.9 | 17% | 16.2 | 14.7 | 10% |
| Operating income ratio | 6.2% | 5.7% | - | 6.4% | 6.3% | - |
| Amortization of goodwill | 6.9 | 7.2 | -4% | 2.2 | 2.2 | -1% |
| Operating income before amortization of Goodwill (b) | 52.3 | 46.1 | 14% | 18.4 | 16.9 | 9% |
| (b)/(a) | 7.1% | 6.8% | - | 7.2% | 7.3% | - |
| Ordinary income | 43.8 | 36.7 | 19% | 15.1 | 15.2 | -1% |
| Pre-tax Profit | 41.2 | 13.9 | 196% | 13.7 | 13.9 | -1% |
| Net income | 22.0 | 10.8 | 103% | 7.3 | 5.3 | 39% |
| Net income ratio | 3.0% | 1.6% | - | 2.9% | 2.3% | - |
| EPS [Yen] | 43.42 | 20.39 | | 14.55 | 9.91 | |
| CAPEX | 33.1 | 31.3 | | 7.5 | 11.8 | |
| Depreciation | 37.1 | 35.1 | | 13.5 | 11.6 | |
| R&D expenses | 55.7 | 52.5 | | 19.0 | 17.9 | |
| FCF | 26.8 | 23.8 | | 11.4 | △ 2.6 | |
| Investment and lending | 15.8 | 9.8 | | 3.6 | 6.8 | |
| FOREX [Yen] USD | 106.87 | 99.39 | 7.48 | 114.54 | 100.46 | 14.08 |
| euro | 140.30 | 132.23 | 8.07 | 143.07 | 136.69 | 6.38 |



Operating profit analysis

| 9M/Mar 2015 vs 9M/Mar 2014 | Business Technologies | Helthcare | Industrial Business | [Billions of yen] Total |
|---|---------------------------|---------------------------|---------------------------|-----------------------------|
| [Factors] | | _ | | |
| Forex impact | 7.5 | 0.6 | 0.3 | 8.5 |
| Price change | -3.1 | -0.9 | -4.9 | -8.9 |
| Sales volume change, and other, net | 12.6 | 0.9 | 6.6 | 20.2 |
| Cost up/down | 3.9 | 0.6 | 1.0 | 5.6 |
| SG&A change, net | -17.4 | -2.2 | 0.9 | -18.9 |
| [Operating income] | | | | |
| Change, YoY | 3.6 | -1.0 | 3.9 | 6.5 |
| | | | | |
| 3Q/Mar 2015 vs 3Q/Mar 2014 | Business Technologies | Helthcare | Industrial Business | Total |
| [Factors] | Technologies | | Business | |
| [Factors] Forex impact | | Helthcare | | 3.1 |
| [Factors] | Technologies 2.6 | 0.4 | Business 0.1 | 3.1 -3.1 |
| [Factors] Forex impact Prince change | Technologies 2.6 -1.3 | 0.4 -0.4 | 0.1 -1.4 | 3.1 -3.1 5.7 |
| [Factors] Forex impact Prince change Sales volume change, and other, net | 2.6 -1.3 4.7 | 0.4 -0.4 0.4 | 0.1 -1.4 0.8 | Total 3.1 -3.1 5.7 2.0 -6.2 |
| [Factors] Forex impact Prince change Sales volume change, and other, net Cost up/down | 2.6 -1.3 4.7 1.3 | 0.4 -0.4 0.4 0.1 | 0.1 -1.4 0.8 0.5 | 3.1 -3.1 5.7 2.0 |

Giving Shape to Ideas



Cash Flows

[Billions of yen]

| | | | | ĺВ | illions of yenj | | |
|---------|---|----------------|----------------|-------|-----------------|----------------|------|
| | | 9M Mar 2015 | 9M Mar 2014 | YoY | 3Q Mar 2015 | 3Q Mar 2014 | YoY |
| | Income before income taxes and minority interests | 41.2 | 13.9 | 27.3 | 13.7 | 13.9 | -0.1 |
| | Depreciation and amortization | 37.1 | 35.1 | 2.0 | 13.5 | 11.6 | 1.9 |
| | Income taxes paid | -9.7 | -10.2 | 0.6 | -3.4 | -4.8 | 1.4 |
| | Change in working capital | 2.8 | 23.1 | -20.3 | 3.1 | -4.7 | 7.9 |
| I. | Net cash provided by operating activities | 71.4 | 61.9 | 9.5 | 26.9 | 15.9 | 11.1 |
| II. | Net cash used in investing activities | -44.6 | -38.1 | -6.5 | -15.6 | -18.5 | 2.9 |
| I.+ II. | Free cash flow | 26.8 | 23.8 | 3.0 | 11.4 | -2.6 | 13.9 |
| | Change in debts and bonds | -23.5 | -8.2 | -15.3 | -6.1 | -5.1 | -0.9 |
| | Purchase of treasury shares | -13.5 | 0.0 | -13.5 | -2.4 | - | -2.4 |
| | Cash dividends paid | -8.8 | -9.1 | 0.3 | -4.9 | -5.2 | 0.2 |
| | Other | -1.4 | -1.6 | 0.2 | -0.4 | -0.6 | 0.2 |
| III. | Net cash used in financing activities | -47.2 | -19.0 | -28.2 | -13.8 | -10.9 | -2.9 |



SGA, non-operating and extraordinary income/loss

| | | | | | [[| Billions of yen] |
|---|----------------|------------------|------|----------------|-------------------|------------------|
| SG&A: | Mar 2015 9M | Mar 2014 9M | YoY | Mar 2015 3Q | Mar 2014 3Q | YoY |
| Selling expenses - variable | 41.4 | 37.5 | 3.9 | 13.9 | 12.6 | 1.3 |
| R&D expenses | 55.7 | 52.5 | 3.2 | 19.0 | 17.9 | 1.1 |
| Labor costs | 136.2 | 124.1 | 12.1 | 47.8 | 43.3 | 4.6 |
| Other | 84.4 | 74.7 | 9.7 | 29.1 | 25.2 | 3.9 |
| SGA total* | 317.8 | 288.8 | 28.9 | 109.9 | 99.0 | 10.9 |
| * Forex impact: | + 10.2 bn. | (Actual: 18.7) | bn.) | + 4.8 bn. (A | Actual: 6.1bn.) |) |
| Non-operating income/loss: | | | | | | |
| Interest and dividend income/loss, net | 0.1 | -0.5 | 0.6 | -0.1 | -0.1 | 0.0 |
| Foreign exchange gain, net | 1.5 | 0.0 | 1.5 | 0.8 | 0.6 | 0.2 |
| Other | -3.2 | -1.7 | -1.5 | -1.8 | 0.0 | -1.8 |
| Non-operating income/loss, net | -1.6 | -2.2 | 0.6 | -1.1 | 0.5 | -1.6 |
| Extraordinary income/loss: | | | | | | |
| Sales of noncurrent assets, net | 0.9 | -1.4 | 2.4 | -0.1 | -0.9 | 0.8 |
| Sales of investment securities | -0.1 | 0.0 | -0.1 | -0.1 | 0.0 | -0.1 |
| Business structure improvement expenses | -0.7 | -17.9 | 17.2 | -0.6 | -0.7 | 0.1 |
| Other | -2.8 | -3.5 | 0.7 | - | - | - |
| Extraordinary income/loss, net | -2.6 | -22.8 | 20.2 | -1.4 | -1.4 | 0.0 |



| | | | [Billions of yen] |
|---|----------|----------|-------------------|
| Assets: | Dec 2014 | Mar 2014 | Change |
| Cash and short-term investment securities | 170.5 | 188.5 | -18.0 |
| Notes and A/R-trade | 221.1 | 220.1 | 1.0 |
| Inventories | 134.7 | 115.3 | 19.4 |
| Other | 68.6 | 65.4 | 3.1 |
| Total current assets | 594.9 | 589.3 | 5.6 |
| Tangible assets | 180.9 | 173.4 | 7.6 |
| Intangible assets | 115.0 | 111.4 | 3.7 |
| Investments and other assets | 100.8 | 92.0 | 8.8 |
| Total noncurrent assets | 396.7 | 376.7 | 20.0 |
| Total assets | 991.7 | 966.1 | 25.6 |
| | | | |
| Liabilities and Net Assets: | | | |
| Notes and A/P-trade | 97.7 | 96.2 | 1.5 |
| Interest bearing debts | 175.0 | 196.1 | -21.1 |
| Other liabilities | 218.6 | 193.6 | 25.0 |
| Total liabilities | 491.4 | 486.0 | 5.4 |
| Total shareholders' equity* | 498.3 | 478.4 | 19.9 |
| Other | 2.0 | 1.7 | 0.4 |
| Total net assets | 500.3 | 480.1 | 20.2 |
| Total liabilities and net assets | 991.7 | 966.1 | 25.6 |
| | | | [yen] |
| | Dec 2014 | Mar 2014 | YoY |
| USD | 120.55 | 102.92 | 17.63 |
| euro | 146.54 | 141.65 | 4.89 |

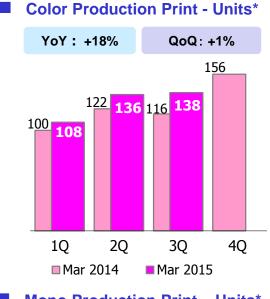
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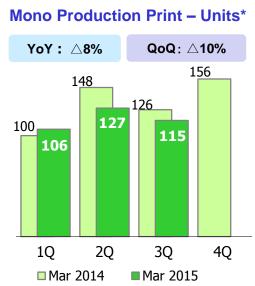
| | Dec 2014 | Mar 2014 |
|------------------------------|----------|----------|
| D/E ratio | 0.35 | 0.41 |
| Inventories turnover (Month) | 3.13 | 2.52 |
| Shareholders' equity (%) | 50.2 | 49.5 |
| | | |

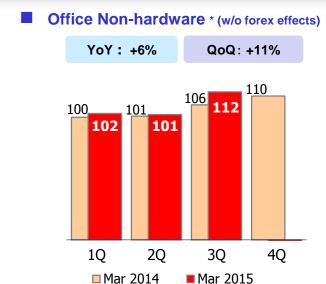


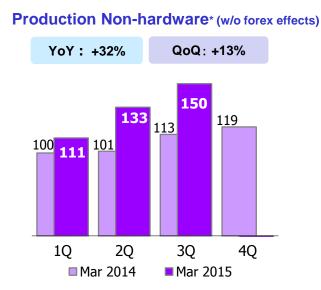
Unit sales trend: Business Technologies: Quarterly transition





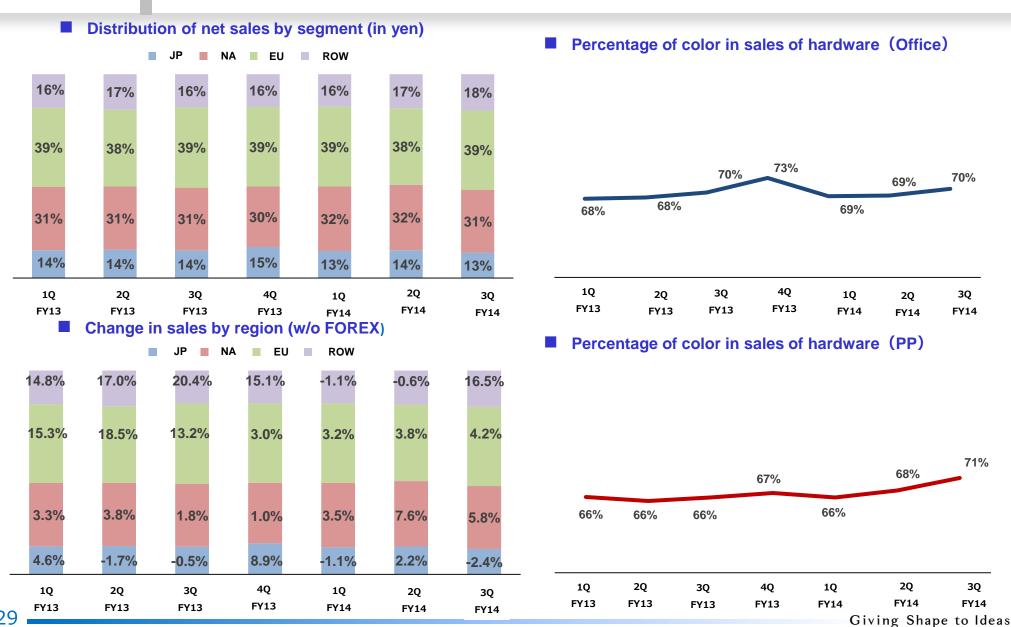








Unit sales trend: Business Technologies: Quarterly transition



Giving Shape to Ideas

