

(Note) This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 4902

June 18, 2025

To Our Shareholders

Toshimitsu Taiko
Director, President & CEO,
Representative Executive Officer
Konica Minolta, Inc.
2-7-2 Marunouchi, Chiyoda-ku, Tokyo

**NOTICE OF RESOLUTIONS OF
THE 121st ORDINARY GENERAL MEETING OF SHAREHOLDERS**

Please take notice that at the 121st Ordinary General Meeting of Shareholders held on June 17, 2025, reports were made and resolutions were adopted as detailed below.

Matters Reported:

1. Reports on the Business Report, the Consolidated Financial Statements for the 121st Fiscal Year (from April 1, 2024 to March 31, 2025); and Audit Reports by the Accounting Auditor and the Audit Committee on the Consolidated Financial Statements
The particulars of the above Business Report and the Consolidated Financial Statements, and the results of the audit of the Consolidated Financial Statements were reported.
2. Reports on the Non-consolidated Financial Statements for the 121st Fiscal Year (from April 1, 2024 to March 31, 2025)
The particulars of the above Non-consolidated Financial Statements were reported.

Matter Resolved:

Agenda Item : Election of Nine (9) Directors

This item was approved and adopted as proposed. Mr. Toshimitsu Taiko, Mr. Soichiro Sakuma, Mr. Masumi Minegishi, Ms. Takuko Sawada, Ms. Saeko Arai, Mr. Yoshihiko Kawamura, Mr. Hiroyuki Suzuki, Mr. Noriyasu Kuzuhara and Mr. Yoshihiro Hirai, nine (9) in all, were elected as directors and each of them assumed office.

- END -

NOTICE

Board of Directors and Executive Officers

At the board meeting held following the close of the Ordinary General Meeting of Shareholders, chairman of the board, members of the committees, representative executive officer and president & CEO, executive officers in title were elected. Each executive officer takes the following responsibilities. At the Nominating Committee, the Audit Committee and the Compensation Committee held following the board meeting, the chairperson of each committee was elected. The details are described below.

1. Assumption

(1) The Board of Directors

| | | |
|----------|--------------------|---|
| Director | Toshimitsu Taiko | President & CEO, Representative Executive Officer |
| Director | Soichiro Sakuma | (Senior Advisor of NS Solutions Corporation) |
| Director | Masumi Minegishi | (Chairperson and Representative Director of the Board of Recruit Holdings Co., Ltd.) |
| Director | Takuko Sawada | (Director and Vice Chairperson of the Board of Shionogi & Co., Ltd.) |
| Director | Saeko Arai | (President of Acuray, Inc.) |
| Director | Yoshihiko Kawamura | (Executive Vice President and Executive Officer of KIOXIA Holdings Corporation, and Executive Vice President and Executive Officer of KIOXIA Corporation (scheduled to inaugurate both in June 2025)) |
| Director | Hiroyuki Suzuki | |
| Director | Noriyasu Kuzuhara | Executive Vice President and Executive Officer |
| Director | Yoshihiro Hirai | Executive Vice President and Executive Officer |

*The five directors Mr. Soichiro Sakuma, Mr. Masumi Minegishi Ms. Takuko Sawada, Ms. Saeko Arai and Mr. Yoshihiko Kawamura are outside directors, as provided for under Article 2, Item 15 of the Companies Act and independent directors, as provided for under Rule 436-2 of the Securities Listing Regulations of Tokyo Stock Exchange, Inc.

(2) Members of the Committees

[Nominating Committee]

Masumi Minegishi (Chairperson), Soichiro Sakuma, Takuko Sawada, Saeko Arai, Yoshihiko Kawamura, Hiroyuki Suzuki

[Audit Committee]

Soichiro Sakuma (Chairperson), Saeko Arai, Yoshihiko Kawamura, Hiroyuki Suzuki

[Compensation Committee]

Yoshihiko Kawamura (Chairperson), Masumi Minegishi, Saeko Arai, Hiroyuki Suzuki

(3) Executive Officers

| Position | Name | Responsibilities, important positions concurrently held |
|---|-------------------|---|
| President & CEO, Representative Executive Officer | Toshimitsu Taiko | Corporate Business Planning |
| Executive Vice President & Executive Officer | Noriyasu Kuzuhara | Industrial Business |
| Executive Vice President & Executive Officer | Toshiya Eguchi | Technology |
| Executive Vice President & Executive Officer | Shinichiro Oka | Corporate Human Resources, Corporate General Affairs, Corporate Secretarial, and Crisis Management |
| Executive Vice President & Executive Officer | Yoshihiro Hirai | Corporate Accounting, Corporate Finance, Legal, Risk Management and Compliance |
| Senior Vice President & Executive Officer | Norihisa Takayama | Business Technologies Business |
| Senior Vice President & Executive Officer | Keisuke Ichijo | Representative Director and President, Konica Minolta Japan, Inc. |
| Senior Vice President & Executive Officer | Hiroyuki Uemura | Corporate Quality Management |
| Senior Vice President & Executive Officer | Miwa Okamura | Corporate Communications and IR |
| Senior Vice President & Executive Officer | Akiko Murayama | Board of Directors Office and Corporate Audit |
| Senior Vice President & Executive Officer | Yusuke Yoshimura | Imaging Solution Business |

Notes: Ms. Akiko Murayama's name on her family register is Akiko Okada.

2. Retirement

Director Chikatomo Kenneth Hodo

Director Akira Ichikawa

- END-