

(Note) This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 4902

June 18, 2021

To Our Shareholders

Shoei Yamana
Director, President & CEO,
Representative Executive Officer
Konica Minolta, Inc.
2-7-2 Marunouchi, Chiyoda-ku, Tokyo

**NOTICE OF RESOLUTIONS OF
THE 117th ORDINARY GENERAL MEETING OF SHAREHOLDERS**

Please take notice that at the 117th Ordinary General Meeting of Shareholders held on June 17, 2021, reports were made and resolutions were adopted as detailed below.

Matters Reported:

1. Reports on the Business Report, the Consolidated Financial Statements for the 117th Fiscal Year (from April 1, 2020 to March 31, 2021); and Audit Reports by the Accounting Auditor and the Audit Committee on the Consolidated Financial Statements

The particulars of the above Business Report and the Consolidated Financial Statements, and the results of the audit of the Consolidated Financial Statements were reported.

2. Reports on the Non-consolidated Financial Statements for the 117th Fiscal Year (from April 1, 2020 to March 31, 2021)

The particulars of the above Non-consolidated Financial Statements were reported.

Matter Resolved:

Agenda Item: Election of Eleven (11) Directors

This item was approved and adopted as proposed. Mr. Masatoshi Matsuzaki, Mr. Shoei Yamana, Mr. Taketsugu Fujiwara, Mr. Chikatomo Kenneth Hodo, Ms. Sakie T. Fukushima, Mr. Soichiro Sakuma, Mr. Akira Ichikawa, Mr. Toyotsugu Itoh, Mr. Hiroyuki Suzuki, Mr. Toshimitsu Taiko and Mr. Seiji Hatano, eleven (11) in all, were elected as directors and each of them assumed office.

- END -

NOTICE

Board of Directors and Executive Officers

At the board meeting held following the close of the Ordinary General Meeting of Shareholders, chairman of the board, members of the committees, representative executive officer and president, executive officers in title were elected. Each executive officer in title takes the following responsibilities. At the Nominating Committee, the Audit Committee and the Compensation Committee held following the board meeting, the chairperson of each committee was elected. The details are described below.

1. Assumption

(1) The Board of Directors

Director	Masatoshi Matsuzaki	Chairman of the Board
Director	Shoei Yamana	President & CEO, Representative Executive Officer
Director	Taketsugu Fujiwara	(Special Advisor of Asahi Kasei Corporation)
Director	Chikatomo Kenneth Hodo	(Senior Corporate Advisor of Accenture Japan Ltd.)
Director	Sakie T. Fukushima	(President and Representative Director of G&S Global Advisors Inc.)
Director	Soichiro Sakuma	(Senior Advisor of Nippon Steel Corporation)
Director	Akira Ichikawa	(Chairman of the Board and Representative Director of Sumitomo Forestry Co., Ltd.)
Director	Toyotsugu Itoh	
Director	Hiroyuki Suzuki	
Director	Toshimitsu Taiko	Senior Executive Vice President & Executive Officer
Director	Seiji Hatano	Executive Vice President & Executive Officer

*The five directors Mr. Taketsugu Fujiwara, Chikatomo Kenneth Hodo, Ms. Sakie T. Fukushima, Mr. Soichiro Sakuma and Akira Ichikawa are outside directors, as provided for under Article 2, Item 15 of the Companies Act and independent directors, as provided for under Rule 436-2 of the Securities Listing Regulations of Tokyo Stock Exchange, Inc.

(2) Members of the Committees

[Nominating Committee]

Taketsugu Fujiwara (Chairperson), Chikatomo Kenneth Hodo, Sakie T. Fukushima, Akira Ichikawa, Masatoshi Matsuzaki

[Audit Committee]

Soichiro Sakuma (Chairperson), Taketsugu Fujiwara, Chikatomo Kenneth Hodo, Akira Ichikawa, Toyotsugu Itoh, Hiroyuki Suzuki

[Compensation Committee]

Sakie T. Fukushima (Chairperson), Soichiro Sakuma, Akira Ichikawa, Toyotsugu Itoh, Hiroyuki Suzuki

(3) Executive Officers

Position	Name	Responsibilities, important positions concurrently held
President & CEO, Representative Executive Officer	Shoei Yamana	Responsible for Diversity Enhancement
Senior Executive Vice President & Executive Officer	Kiyotaka Fujii	Division President of Healthcare Business Headquarters and Chairman & CEO, Konica Minolta Precision Medicine, Inc.
Senior Executive Vice President & Executive Officer	Toshimitsu Taiko	Lead officer responsible for Business Technologies and Responsible for Corporate Planning, Investor Relations and Corporate Communications
Executive Vice President & Executive Officer	Seiji Hatano	Responsible for Business Management, Accounting & Finance and Risk Management
Executive Vice President & Executive Officer	Noriyasu Kuzuhara	Division President of Material & Component Business Headquarters and General Manager, Corporate R&D Headquarters
Executive Vice President & Executive Officer	Yuji Ichimura	Responsible for Digital Transformation, DX Brand Communication and Public Relations
Executive Vice President & Executive Officer	Hajime Takei	Division President of Digital Workplace Business Headquarters and Responsible for BIC (Business Innovation Center)
Executive Vice President & Executive Officer	Toshiya Eguchi	Responsible for Technologies, IoT Service Platform Development, Imaging-IoT Solution Business and Visual Solutions Business
Executive Vice President & Executive Officer	Shinichiro Oka	Responsible for Human Resources

2. Retirement

Director

Takashi Hatchoji

Director

Masafumi Uchida

Executive Vice President & Executive Officer

- END-