

Board of Directors

(As of July 1, 2000)

President

Yoshikatsu Ota*

Senior Executive Directors

Yoshihiko Higashiyama
Norio Tashima

Executive Directors

Norikatsu Shimizu
Masayoshi Inoue

Executive Advisor

Osamu Kanaya

Directors

Toshio Kobori
Ryusho Kutani
Toru Kisanuki
Hiroshi Fujii
Norio Uryu
Akio Kawano
Shigeyuki Seki
Toshiaki Ishihara
Tateomi Kohno
Yoshisuke Takekida
Masanori Honda
Masaru Oba

Full-Time Corporate Auditors

Mikio Naya
Takeshi Mabuchi

Corporate Auditors

Shiro Kawahara
Kimio Haruna

*Representative Director

Corporate Data

(As of July 1, 2000)

MINOLTA CO., LTD.

Established

November 1928

Paid-in Capital

¥25,832,512,890 (As of March 31, 2000)

Number of Employees**

4,841 (As of March 31, 2000)

Independent Public Accountants

Century Ota Showa & Co.

Major Businesses

Image Information Products:

Manufacture and sale of photocopiers, printers, facsimile machines, word processors, document imaging products and their accessories

Optical Products:

Manufacture and sale of cameras, lenses, binoculars, radiometric instruments, planetariums and their accessories

Other:

Stock Exchange Listings

Osaka, Tokyo, Nagoya, Frankfurt and Düsseldorf

Transfer Agent

The Toyo Trust & Banking Co., Ltd.

Transfer business handled at the Corporate Agency Dept., Osaka Branch, The Toyo Trust & Banking Co., Ltd., 6-3, Fushimi-machi 3-chome, Chuo-ku, Osaka 541-8502, Japan, and at the head office and all branch offices of The Toyo Trust & Banking Co., Ltd.

The following are trademarks or registered trademarks of Minolta Co., Ltd.:

•DiALTA / •Di350 / •Di521 / •Di621 / •Di400 / •Di520 / •CF910 / •PagePro4100
•DYNAX / •DYNAX 9 / •α / •MAXXUM / •VECTIS / •VECTIS 2000 /
•RIVA / •RIVA ZOOM 150 / •CAPIOS / •Freedom
•Dimâge RD 3000 / •Dimâge Scan Elite / •Dimâge 2300 / •Dimâge Scan Dual II /
•Dimâge Scan Multi
•VIVID 700 / •VIVID 300 / •VI-700 / •VI-300 / •T-10 / •CM-3600d / •CS-1000

The following are trademarks or registered trademarks of MINOLTA-QMS, Inc.:

•magicolor / •DeskLaser

DYNAX series SLRs are marketed as the MAXXUM series in North America and the α-series in Japan, and RIVA compact cameras are marketed as the CAPIOS series in Japan and the Freedom series in North America.

VIVID 700 and VIVID 300 3D digitizers are marketed in Europe as VI-700 and VI-300.

**The number of employees does not include temporarily transferred employees, temporary employees, or temporarily retired employees.

Corporate Directory

(As of July 1, 2000)

Head Office

3-13, Azuchi-machi 2-chome,
Chuo-ku, Osaka 541-8556, Japan
Telephone: (81) 6-6271-2251
Fax: (81) 6-6266-1010
Telex: J63403

Tokyo Office

19-13, Takanawa 2-chome,
Minato-ku, Tokyo 108-8608, Japan
Telephone: (81) 3-5423-7551
Fax: (81) 3-5423-7550

Plants

Sakai Operations, Sayama Operations,
Toyokawa Administrative Center,
Toyokawa Plant, Mikawa Plant,
Mizuho Plant, Itami Plant

Laboratories

Technical Center, Takatsuki Laboratory,
Toyokawa Development Center, Advanced
Systems Center Seishin

Other

Esaka Operations

Major Subsidiaries

SALES

JAPAN

- Minolta Sales Co., Ltd.*
- Minolta Planetarium Co., Ltd.*
- Minolta Office System Tokai Co., Ltd.*
- Minolta Office System Kinki Co., Ltd.*
- Minolta Office System Tokyo Co., Ltd.*
- Minolta Office System Kyushu Co., Ltd.*
- Minolta-QMS K.K.*

U.S.A.

- Minolta Corporation*
- Minolta Business Solutions, Inc.*
- Mohawk Marketing Corporation*
- Astro-Tec. Mfg., Inc.*
- Minolta Information Systems, Inc.*
- Minolta-QMS, Inc.*

CANADA

- Minolta Canada Inc.*
- Minolta Business Equipment
(Canada), Ltd.*
- QMS Canada, Inc.*

GERMANY

- Minolta Europe GmbH*
- Develop GmbH*
- Plankopie Gesellschaft für
Bürosysteme (M) mbH*
- HPZ Hurth Papier GmbH
- QMS GmbH*

FRANCE

- Minolta France S.A.*
- Repro Conseil S.A.*
- QMS France S.a.r.l.*

U.K.

- Minolta (UK) Limited*
- QMS (U.K.) Ltd.*

SWITZERLAND

- Minolta (Schweiz) AG*

AUSTRIA

- Minolta Austria Gesellschaft mbH*

THE NETHERLANDS

- Minolta Camera Benelux B.V.*
- QMS Europe B.V.*
- Triple S International B.V.

BELGIUM

- Minolta Business Equipment
(Belgium) N.V.*

SWEDEN

- Minolta Svenska AB*
- Minolta Business Equipment Sweden AB*
- QMS Nordic AB*

NORWAY

- Minolta Norway AS*

ITALY

- Minolta Italia S.p.A.*

PORTUGAL

- Minolta Portugal Limitada*

SPAIN

- Minolta Spain S.A.*

DENMARK

- Minolta Denmark A/S*

HUNGARY

- Minolta Magyarorszag Kft.

POLAND

- Minolta Polska Sp. zo. o.

THE CZECH REPUBLIC

- Minolta spol.s r.o.*

SLOVAKIA

- Minolta Slovakia spol.s r.o.

ROMANIA

- Minolta Romania s.r.l.

LITHUANIA

- UAB Minolta Baltia

BULGARIA

- Minolta Bulgaria o.o.d.

SLOVENIA

- Minolta d.o.o. Ljubljana

CROATIA

- Minolta Zagreb d.o.o.

SERBIA

- Minolta Beograd d.o.o.

UKRAINE

- Minolta Ukraine

CHINA (HONG KONG)

- Minolta Hong Kong Limited*

CHINA

- Minolta International Trading
(Shanghai) Co., Ltd.

SINGAPORE

- Minolta Singapore (PTE) Limited*

MALAYSIA

- Minolta Marketing (M) Sdn. Bhd.*

NEW ZEALAND

- Minolta New Zealand Limited*

AUSTRALIA

- Minolta Business Equipment Australia
PTY. Ltd.*
- QMS Australia PTY Ltd.*

MANUFACTURING

JAPAN

- Aoi Camera Co., Ltd.*
- Sankei Precision Products Co., Ltd.*
- Toyohashi Precision Products Co., Ltd.*
- Nara Minolta Seiko Co., Ltd.
- Nankai Optical Co., Ltd.
- Okayama Minolta Seimitsu Co., Ltd.*
- Miki Minolta Kogyo Co., Ltd.*
- Fujikasei Co., Ltd.*
- MYG Disk Corporation*

U.S.A.

- Minolta Advance Technology Inc.*

FRANCE

- Minolta Lorraine S.A.*

MALAYSIA

- Minolta Malaysia Sdn. Bhd.*
- Minolta Precision Engineering (M)
Sdn. Bhd.*

CHINA (HONG KONG)

- Minolta Industries (HK) Limited*

MANUFACTURING & SALES

BRAZIL

- Minolta Copiadora do Amazonas Ltda.*

CHINA

- Shanghai Minolta Optical Products
Co., Ltd.*
- Wuhan Minolta Office Automation
Equipments Co., Ltd.*

R&D

JAPAN

- Minolta Software Laboratory Co., Ltd.

U.S.A.

- Minolta Systems Laboratory Inc.

OTHER

JAPAN

- Tokyo Minolta Camera Service Co., Ltd.
- Minolta Hoken Daiko Co., Ltd.
- Minolta Digital Solution Co., Ltd.*
- Dynax Trading Co., Ltd.
- Minolta Logistics Co., Ltd.
- Minolta Quality Service Co., Ltd.
- Minolta Techno System Co., Ltd.*

U.S.A.

- Minolta Investments Company*

THE NETHERLANDS

- Minolta Europe Finance B.V.*

*Consolidated Subsidiary

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