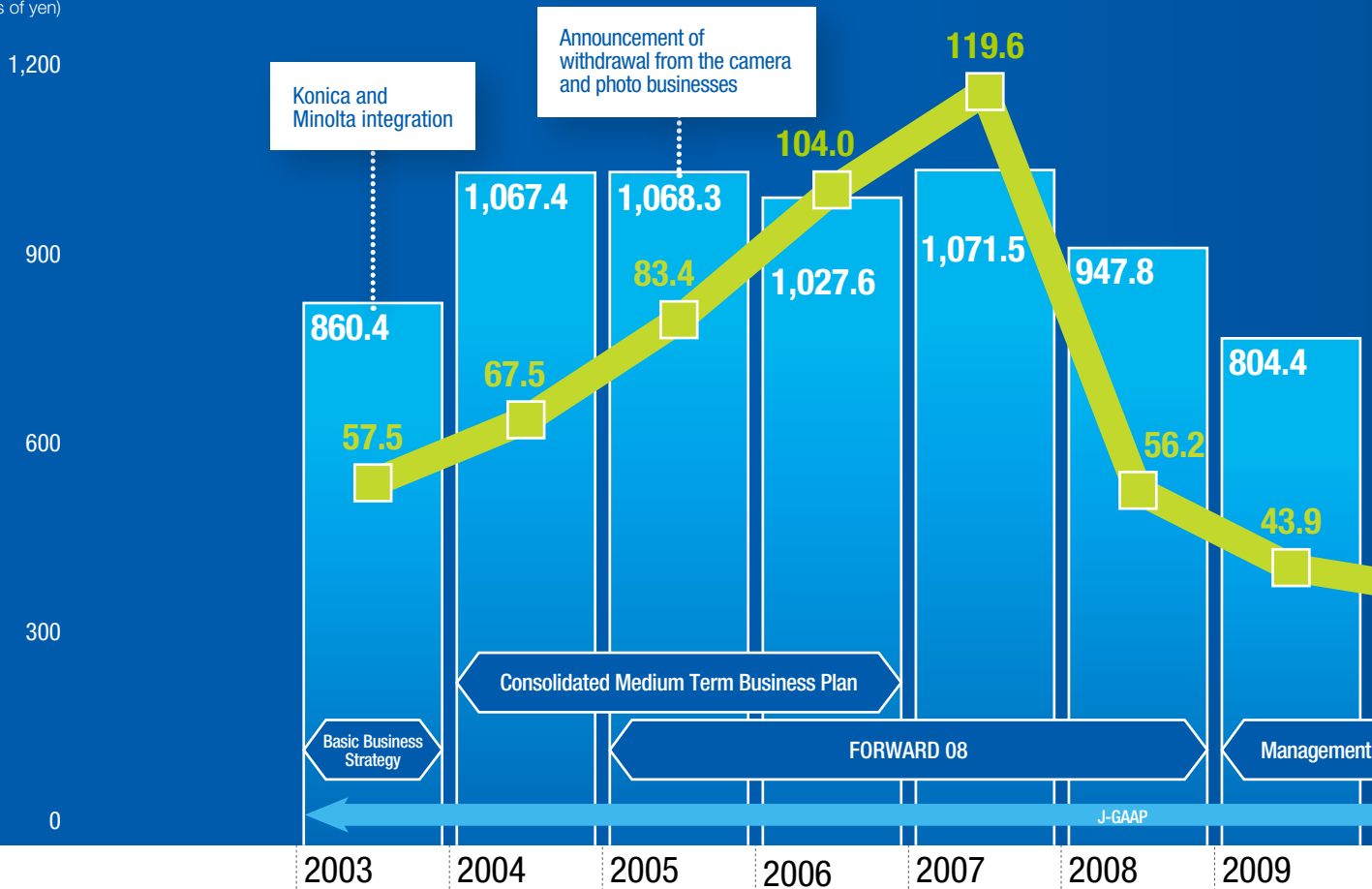


# History of Konica Minolta

We aim to achieve sustainable profit growth by staying ahead of business environment changes and quickly executing “genre-top” strategies.

Net sales/Revenue  
(Billions of yen)



## Product improvement and expansion

- Announced bizhub, a new office equipment brand
- Launched bizhub PRO 1050 and bizhub PRO 1050P for the light production market
- Launched Mermaid, the world's first phase contrast mammography system
- Launched CS-200 luminance colorimeter for optical device measurement, including displays, LEDs, and lamps

- Launched bizhub C550 MFP supporting next-generation networks
- Developed a market-ready, white organic electroluminescence (EL) light-emitting device that boasts a long lifespan and high efficiency



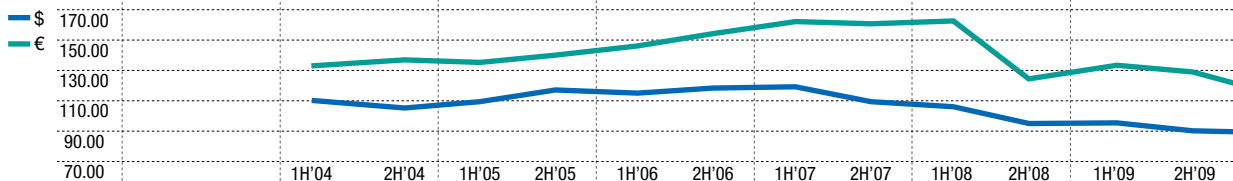
- Launched compact and lightweight CM-700d and 600d wireless mobile spectrophotometers

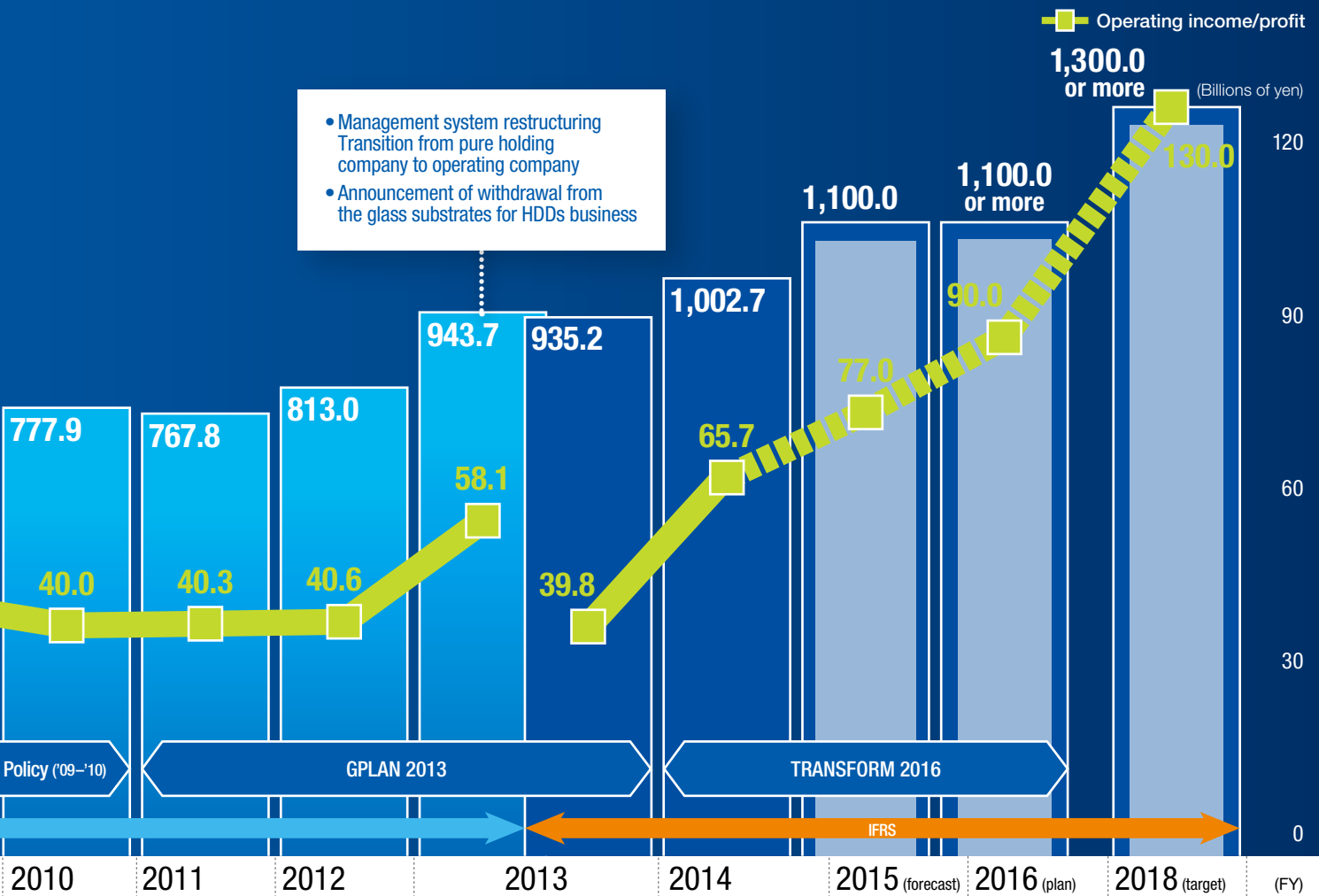


- Launched bizhub PRO C65hc high-speed MFP that achieves color reproduction near the sRGB color space
- Launched CS-2000A mobile spectroradiometer capable of mega contrast spectroscopy

## Service improvement and expansion

## Exchange rates





- Management system restructuring  
Transition from pure holding company to operating company
- Announcement of withdrawal from the glass substrates for HDDs business

<ul style="list-style-type: none"> <li>• Launched the bizhub PRESS C8000, a top-of-the-line digital color printing system</li> <li>• Launched cassette-type digital X-ray system AeroDR</li> <li>• Launched the world's first OLED lighting panel to use only phosphorescent emitters</li> </ul>	<ul style="list-style-type: none"> <li>• Launched the Nassenger PRO60 all-in-one inkjet textile printer</li> <li>• Acquired Instrument Systems, a major Germany-based measuring instrument manufacturer</li> </ul>	<ul style="list-style-type: none"> <li>• Launched the bizhub PRESS C1100, a top-of-the-line digital color printing system</li> <li>• Launched diagnostic ultrasound system SONIMAGE HS1</li> <li>• Our plastic substrate flexible OLED lighting panel was used to build the world's first* illuminating OLED tulip <small>* The first time OLED lighting has been used in a flower illumination</small></li> </ul>	<ul style="list-style-type: none"> <li>• Acquired US-based Radiant Vision Systems. Began business in manufacturing inspections for measuring instruments</li> <li>• Began test marketing for the KM-1, a B2 cut-sheet inkjet printer</li> </ul>
<ul style="list-style-type: none"> <li>• Began provision of the global OPS program</li> <li>• Acquired All Covered Inc., a U.S.-based IT services company</li> <li>• Launched the Data Bank Service and Collaboration Box Service to support collaboration between medical image management facilities</li> </ul>	<ul style="list-style-type: none"> <li>• Acquired FedEx Kinko's Japan Co. Launched on-demand printing service</li> <li>• Acquired UK-based Charterhouse Limited. Launched MPM service</li> <li>• Acquired Serians, a France-based IT services provider</li> <li>• Acquired Raber+Märcker GmbH, a major Germany-based IT systems integration firm</li> </ul>	<ul style="list-style-type: none"> <li>• Began provision of MCS worldwide</li> <li>• Built a system for rolling out MPM services worldwide</li> <li>• Charterhouse acquired UK-based Indicia. Strengthened our MMS business</li> <li>• Acquired Australian MPM giant Ergo</li> </ul>	

