

BOARD OF DIRECTORS AND EXECUTIVE OFFICERS

As of June 22, 2010

Board of Directors

Chairman of the Board

Yoshikatsu Ota

Directors

Masatoshi Matsuzaki

Tadao Namiki

Tohru Tsuji

Yozo Izuhara

Nobuhiko Ito

Yoshifumi Johno

Yasuo Matsumoto

Shoei Yamana

Akio Kitani

Yoshiaki Ando

Note: Tadao Namiki, Tohru Tsuji, Yozo Izuhara and Nobuhiko Ito are outside directors pursuant to Article 2, paragraph 2-15 of the Ordinance for Enforcement of the Companies Act of Japan, and are independent corporate officers as stipulated by Article 436-2 of Securities Listing Regulations and Related Rules promulgated by the Tokyo Stock Exchange Group, Inc.

Executive Officers

President and CEO

Masatoshi Matsuzaki
In charge of Risk Management

Senior Executive Officers

Shoei Yamana
In charge of Corporate Strategy and Investor Relations (IR)

Yoshihiko Someya
*In charge of Human Resources,
 Corporate Communications, Branding,
 and Corporate Image Strategy*

Takashi Matsumaru
*President,
 Konica Minolta Opto, Inc.*

Akio Kitani
*In charge of Supply Chain Management (SCM)
 President,
 Konica Minolta Business Technologies, Inc.*

Kiyofumi Tanida
*In charge of Corporate Social Responsibility (CSR)
 General Manager, Kansai Headquarters*

Takashi Sugiyama
*In charge of Technology Strategy
 Executive Director,
 Konica Minolta Business Technologies, Inc.*

Yoshiaki Ando
*In charge of Accounting, Corporate Finance, and
 Information Technology (IT)*

Masaru Kamei
*In charge of Legal Affairs, General Affairs, Compliance,
 Intellectual Property, and Crisis Management*

Atsushi Kodama
*President,
 Konica Minolta Medical & Graphic, Inc.*

Executive Officers

Hideki Okamura
*Executive Director,
 Konica Minolta Business Technologies, Inc.
 President,
 Konica Minolta Business Solutions Europe GmbH*

Masami Akiyama
*Executive Director,
 Konica Minolta Opto, Inc.*

Nobuyasu Ieji
*In charge of Production Innovation
 Executive Director,
 Konica Minolta Business Technologies, Inc.*

Toshihiko Karasaki
*President,
 Konica Minolta Sensing, Inc.*

Hiroyuki Inoue
*Executive Director,
 Konica Minolta Opto, Inc.*

Tawara Komamura
*President,
 Konica Minolta Technology Center, Inc.*

Yoshiaki Takei
*Executive Director,
 Konica Minolta Business Technologies, Inc.*

Kazuyoshi Hata
General Manager, Corporate Strategy Division

Hirofumi Hogaki
*President,
 Konica Minolta Business Expert, Inc.*

Akiyoshi Ohno
*President,
 Konica Minolta IJ Technologies, Inc.*

Yoshitsugu Shiraki
General Manager, LA Business Department