

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Konica Minolta Holdings, Inc. and Consolidated Subsidiaries
For the fiscal years ended March 31, 2006 and 2005

1. Basis of Presenting Financial Statements

Konica Minolta Holdings, Inc., (the "Company") and its consolidated subsidiaries in Japan maintain their records and prepare their financial statements in accordance with accounting principles generally accepted in Japan while its foreign subsidiaries maintain their records and prepare their financial statements in conformity with accounting principles generally accepted in their respective country of domicile.

The accompanying consolidated financial statements of the Company and its consolidated subsidiaries and affiliates are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Securities and Exchange Law of Japan.

The accompanying consolidated financial statements incorporate certain reclassifications and rearrangements in order to present them in a form that is more familiar to readers outside Japan. In addition, the notes to the consolidated financial statements include information that is not required under generally accepted accounting principles in Japan, but which is provided here in as additional information.

2. Summary of Significant Accounting Policies

(a) Principles of Consolidation

The consolidated financial statements include the accounts of the Company and, with certain exceptions which are not material, those of its 124 subsidiaries in which it has control. All significant intercompany transactions balances and unrealized profits among the Companies are eliminated on consolidation.

Investments in 11 unconsolidated subsidiaries and 3 significant affiliates are accounted for using the equity method. Investments in other unconsolidated subsidiaries and affiliates are stated at cost, since they have no material effect on the consolidated financial statements.

The excess of cost over the underlying investments in subsidiaries is recognized as consolidation goodwill and is amortized on a straight-line basis over a period not exceeding 20 years.

(b) Translation of Foreign Currencies

Translation of Foreign Currency Transactions

All monetary assets and liabilities denominated in foreign currencies, whether long-term or short-term, are translated into Japanese yen at the exchange rates prevailing at the balance sheet date and revenues and costs are translated using the average exchange rate for the period.

Translation of Foreign Currency Financial Statements

The translations of foreign currency financial statements of overseas consolidated subsidiaries and affiliates into Japanese yen are made by applying the exchange rates prevailing at the balance sheet dates for balance sheet items, except common stock, additional paid-in capital and retained earnings accounts, which are translated at the historical rates, and the statements of income and retained earnings which are translated at average exchange rates.

(c) Cash and Cash Equivalents

Cash and cash equivalents in the consolidated statements of cash flows consist of cash on hand, bank deposits able to be withdrawn on demand and short-term investments with an original maturity of three months or less, which represent a minor risk of fluctuation in value.

(d) Allowance for Doubtful Accounts

The allowance for doubtful accounts is provided from the amount of possible losses from uncollectible receivables based on the management's estimate.

(e) Inventories

The company and its domestic consolidated subsidiaries' inventories are stated at the lower of cost or market value, where cost is primarily determined using the weighted average cost method. Overseas consolidated subsidiaries' inventories are stated at the lower of cost or market value, where cost is determined using the first-in, first-out method.

(f) Property, Plant and Equipment

Depreciation of property, plant and equipment for the Company and domestic consolidated subsidiaries is computed using the declining balance method, except for depreciation of buildings acquired after April 1, 1998, based on the estimated useful lives of the assets.

Depreciation of buildings acquired after April 1, 1998 is computed using the straight-line method. Depreciation for foreign subsidiaries is computed using the straight-line method.

Ordinary maintenance and repairs are charged to income as incurred. Major replacements and improvements are capitalized. When properties are retired or otherwise disposed of, the property and related accumulated depreciation accounts are relieved of the applicable amounts and any differences are charged or credited to income.

(g) Accounting Standard for Impairment of Fixed Assets

On August 9, 2002, the Business Accounting Council of Japan issued new accounting standards entitled "Statement of Opinion on the Establishment of Accounting Standards for Impairment of Fixed Assets". Further, on October 31, 2003, the Accounting Standards Board of Japan issued Financial Accounting Standards Implementation Guidance No. 6 – "Application Guidance on Accounting Standards for Impairment of Fixed Assets". These standards are effective from the fiscal years beginning April 1, 2005.

The company and its subsidiaries adopted these standards in the fiscal year ended March 31, 2006. As a result, operating income increased by ¥3,018 million and loss before income taxes and minority interest increased by ¥29,483 million, as compared with the amount which would have been reported if the previous standards had been applied consistently. The accumulated impairment loss is deducted from net book value of each asset.

(h) Income Taxes

The income taxes of the Company and its domestic subsidiaries consist of corporate income taxes, local inhabitants' taxes and enterprise taxes. Deferred income taxes are provided for based on temporary differences between the tax basis of assets and liabilities and those as reported in the consolidated financial statements.

(i) Research and Development Costs

Research and development costs are expensed as incurred.

(j) Financial Instruments

Derivatives

All derivatives are stated at fair value, with changes in fair value included in net profit or loss for the period in which they arise, except for derivatives that are designated as "hedging instruments" (see Hedge Accounting below).

Securities

Securities held by the Companies are classified into two categories:

Investments by the Companies in equity securities issued by unconsolidated subsidiaries and affiliates are accounted for using the equity method; however, investments in certain unconsolidated subsidiaries and affiliates are stated at cost because the effect of application of the equity method would be immaterial.

Other securities for which market quotations are available are stated at fair value.

Net unrealized gains or losses on these securities are reported net of tax as a separate component of shareholders' equity.

Other securities for which market quotations are unavailable are stated at cost, except in cases where the fair value of equity securities issued by unconsolidated subsidiaries and affiliates, or other securities has declined significantly and such impairment of the value is deemed other than temporary. In these instances, securities are written down to the fair value and the resulting losses are charged to income during the period.

Hedge Accounting

Gains or losses arising from changes in fair value of derivatives designated as "hedging instruments" are deferred as an asset or a liability and charged or credited to income in the same period that the gains and losses on the hedged items or transactions are recognized.

Derivatives designated as hedging instruments by the Companies are principally interest rate swaps, commodity swaps and forward foreign currency exchange contracts. The related hedged items are trade accounts receivable and payable, raw materials, long-term bank loans and debt securities issued by the Companies.

The Companies have a policy to utilize the above hedging instruments in order to reduce the Companies' exposure to the risk of interest rate, commodity price and exchange rate fluctuations. As such, the Companies' purchases of the hedging instruments are limited to, at maximum, the amounts of the hedged items.

The Companies evaluate the effectiveness of their hedging activities by reference to the accumulated gains or losses on the hedging instruments and the related hedged items from the commencement of the hedges.

(k) Leases

Finance leases, other than those which are deemed to transfer the ownership of the leased assets to lessees, are accounted for using a method similar to that used for ordinary operating leases.

(l) Retirement Benefit Plans

Retirement Benefits for Employees

Pension and severance costs for employees are accrued based on the actuarial valuation of projected benefit obligations and the plan assets at the end of each fiscal year. The actuarial difference is amortized over the average remaining service period (mainly 10 years), using the straight-line method from the year subsequent to that in which the actuarial difference was incurred or determined.

Accrued retirement Benefits for Directors and Statutory Auditors

To provide for the payment of directors' retirement benefits, consolidated subsidiaries record a reserve for benefits for

retired directors and statutory auditors in an actual amount equal to the amount needed at the end of the period under review based on the Company's regulations.

(Additional information)

At its Annual Meeting of Shareholders held on June 24, 2005, the company abolished its directors' retirement benefits system, with the aim of raising morale and increasing the willingness of its directors and executive officers to work toward improving performance, as well as to clarify management responsibility.

This system was replaced with a stock option compensation scheme.

(m) Accounting standards regarding accrued retirement benefits in the United Kingdom

Effective the year ended March 31, 2006, consolidated subsidiaries Konica Minolta Business Solutions (UK) Ltd. and Konica Minolta Photo Imaging (UK) Ltd. have implemented adoption of a new accounting standard for retirement benefits in the United Kingdom.

Retained earnings decreased by ¥2,611 million (\$22,227 thousand) since the net retirement benefit obligation at the transition date and actuarial gains and losses were charged directly to retained earnings for the year ended March 31, 2006.

(n) Appropriation of Retained Earnings

Appropriations of retained earnings reflected in the accompanying consolidated financial statements have been recorded after approval by the board of directors as required under the Commercial Code of Japan. In addition to year-end dividends, the board of directors may declare interim cash dividends by resolution to the shareholders of record as of September 30 of each year.

(o) Per Share Data

Net income (loss) per share of common stock has been computed based on the weighted-average number of shares outstanding during the fiscal year.

Cash dividends per share shown for each fiscal year in the accompanying consolidated statements are dividends declared as applicable to the respective fiscal years.

3. U.S. Dollar Amounts

Amounts in U.S. dollars are included solely for the convenience of readers outside Japan. The rate of ¥117.47=US\$1, the rate of exchange on March 31, 2006, has been used in translation. The inclusion of such amounts is not intended to imply that Japanese yen have been or could be readily converted, realized or settled in U.S. dollars at this rate or any other rate.

4. Cash and Cash Equivalents

Cash and cash equivalents as of March 31 consist of:

| | Millions of yen | | Thousands of U.S. dollars |
|---------------------------|-----------------|---------|---------------------------|
| | 2006 | 2005 | March 31 2006 |
| Cash on hand and in banks | ¥80,878 | ¥59,330 | \$688,499 |
| Marketable securities | — | 155 | — |
| Cash and cash equivalents | ¥80,878 | ¥59,485 | \$688,499 |

5. Securities

As of March 31, 2006

(1) Other Securities with Quoted Market Values

| | Millions of yen | | |
|---|-------------------------|---|---------------------------|
| | Original purchase value | Market value at the consolidated balance sheet date | Unrealized gains (losses) |
| Securities for which the amounts in the consolidated balance sheets exceed the original purchase value | | | |
| (1) Shares | ¥13,688 | ¥30,417 | ¥16,728 |
| (2) Bonds | — | — | — |
| (3) Other | 120 | 129 | 8 |
| Subtotal | 13,808 | 30,546 | 16,737 |
| Securities for which the amounts in the consolidated balance sheets do not exceed the original purchase value | | | |
| (1) Shares | 2,881 | 2,694 | (187) |
| (2) Bonds | — | — | — |
| (3) Other | 16 | 12 | (3) |
| Subtotal | 2,897 | 2,706 | (191) |
| Total | ¥16,706 | ¥33,252 | ¥16,546 |
| Thousands of U.S. dollars | | | |
| Total | \$142,215 | \$283,068 | \$140,853 |

(2) Other Securities Sold during the Fiscal Year under Review

| | Millions of yen | | |
|---------------------------|-----------------|--------------|------------|
| | Sale value | Total profit | Total loss |
| Other securities | ¥5,215 | ¥1,531 | ¥420 |
| Thousands of U.S. dollars | | | |
| Other securities | \$44,394 | \$13,033 | \$3,575 |

(3) Composition and Amounts on the Consolidated Balance Sheets of Other Securities without Market Quotes

| | Millions of yen | Thousands of U.S. dollars |
|-----------------|-----------------|---------------------------|
| Unlisted stocks | ¥486 | \$4,137 |

As of March 31, 2005

(1) Other Securities with Quoted Market Values

| | Millions of yen | | |
|---|-------------------------|---|---------------------------|
| | Original purchase value | Market value at the consolidated balance sheet date | Unrealized gains (losses) |
| Securities for which the amounts in the consolidated balance sheets exceed the original purchase value | | | |
| (1) Shares | ¥13,010 | ¥21,391 | ¥8,381 |
| (2) Bonds | — | — | — |
| (3) Other | 19 | 20 | 1 |
| Subtotal | 13,029 | 21,412 | 8,382 |
| Securities for which the amounts in the consolidated balance sheets do not exceed the original purchase value | | | |
| (1) Shares | 6,428 | 5,519 | (909) |
| (2) Bonds | 116 | 116 | — |
| (3) Other | 70 | 69 | (0) |
| Subtotal | 6,616 | 5,706 | (909) |
| Total | ¥19,645 | ¥27,119 | ¥7,473 |
| Thousands of U.S. dollars | | | |
| Total | \$182,931 | \$252,528 | \$69,587 |

(2) Other Securities Sold during the Fiscal Year under Review

| | Millions of yen | | |
|---------------------------|-----------------|--------------|------------|
| | Sale value | Total profit | Total loss |
| Other securities | ¥5,128 | ¥2,461 | ¥3 |
| Thousands of U.S. dollars | | | |
| Other securities | \$47,751 | \$22,916 | \$28 |

(3) Composition and Amounts on the Consolidated Balance Sheets of Other Securities without Market Quotes

| | Millions of yen | Thousands of U.S. dollars |
|-----------------|-----------------|---------------------------|
| Unlisted stocks | ¥1,545 | \$14,387 |
| Other | ¥155 | \$1,443 |

6. Short-Term & Long-Term Debt with Banks

Short-term and long-term debt as of March 31, 2006 and 2005 consisted of the following:

| | Millions of yen | | Thousands of U.S. dollars |
|-----------------------------------|-----------------|----------|---------------------------|
| | 2006 | 2005 | March 31 |
| (Interest rate) | | | |
| Short-term debt | ¥135,362 | ¥157,174 | \$1,152,311 |
| Current portion of long-term debt | 8,086 | 7,261 | 68,835 |
| Long-term debt | 74,045 | 54,604 | 630,331 |
| Total | ¥217,494 | ¥219,040 | \$1,851,485 |

The repayment schedule of long-term debt from 2008 through 2011 and beyond is as follows:

| Years ending March 31 | Millions of yen | Thousands of U.S. dollars |
|-----------------------|-----------------|---------------------------|
| 2008 | ¥17,058 | \$145,212 |
| 2009 | 6,364 | 54,176 |
| 2010 | 12,103 | 103,031 |
| 2011 and beyond | 27,503 | 234,128 |

Bonds

Bonds as of March 31, 2006 and 2005 are summarized as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|-------|-----------------|---------|---------------------------|
| | 2006 | 2005 | March 31 |
| Bonds | ¥19,067 | ¥27,305 | \$162,314 |

The annual maturities of bonds at March 31, 2006 consisted of the following:

| Years ending March 31 | Millions of yen | Thousands of U.S. dollars |
|-----------------------|-----------------|---------------------------|
| 2007 | ¥14,037 | \$119,494 |
| 2008 | 30 | 255 |
| 2009 | 5,000 | 42,564 |
| 2010 | — | — |

Assets pledged as collateral for short-term debt, long-term debt and guarantees at March 31, 2006 and 2005 are as follows:

| | Millions of yen | | Thousands of |
|-------------------------------|-----------------|------|--------------|
| | March 31 | | U.S. dollars |
| | 2006 | 2005 | March 31 |
| Property, plant and equipment | ¥821 | ¥887 | \$6,989 |

7. Income Taxes

At March 31, 2006 and 2005, significant components of deferred tax assets and liabilities are as follows:

| | Millions of yen | | Thousands of |
|--|-----------------|-----------|--------------|
| | March 31 | | U.S. dollars |
| | 2006 | 2005 | March 31 |
| Deferred tax assets: | | | |
| Reserve for retirement benefits | ¥ 32,417 | ¥ 31,309 | \$ 275,960 |
| Net operating tax loss carried forward | 23,529 | 17,112 | 200,298 |
| Elimination of unrealized intercompany profits | 14,807 | 14,651 | 126,049 |
| Provision for dissolution of businesses | 14,405 | — | 122,627 |
| Write-down of assets | 11,457 | 7,119 | 97,531 |
| Depreciation and amortization | 7,446 | 1,497 | 63,386 |
| Tax effects related to investments | 6,054 | — | 51,537 |
| Accrued bonuses over deductible limit | 5,621 | 5,993 | 47,851 |
| Allowance for doubtful accounts | 3,157 | 1,693 | 26,875 |
| Provision for special outplacement program | 2,638 | — | 22,457 |
| Enterprise taxes | 1,728 | 1,556 | 14,710 |
| Other | 13,999 | 12,285 | 119,171 |
| Gross deferred tax assets | 137,265 | 93,220 | 1,168,511 |
| Valuation allowance | (52,392) | (18,264) | (446,003) |
| Total deferred tax assets | 84,872 | 74,955 | 722,499 |
| Deferred tax liabilities: | | | |
| Unrealized gains on securities | (7,689) | (4,299) | (65,455) |
| Gains on securities contributed to employees' retirement benefit trust | (3,161) | (3,353) | (26,909) |
| Retained profit of overseas subsidiaries | (2,185) | (1,870) | (18,600) |
| Special tax-purpose reserve for condensed booking of fixed assets | (1,448) | (1,440) | (12,327) |
| Other | (111) | — | (945) |
| Gross deferred tax liabilities | (14,596) | (10,964) | (124,253) |
| Net deferred tax assets | ¥ 70,276 | ¥ 63,991 | \$ 598,246 |
| Deferred tax liabilities related to revaluation: | | | |
| Deferred tax liabilities on land revaluation | ¥ (4,042) | ¥ (3,926) | \$ (34,409) |

At March 31, 2006 and 2005, the reconciliation of the statutory income tax rate to the effective income tax rate is as follows:

| | 2006 | 2005 |
|--|--------|-------|
| Statutory income tax rate (Reconciliation) | 40.7% | 40.7% |
| Valuation allowance | (95.0) | (3.5) |
| Tax deduction | 6.5 | (8.6) |
| Amortization of consolidation goodwill | (9.0) | 12.9 |
| Effect of the introduction of a consolidated tax return system | — | 28.6 |
| Other, net | 8.0 | 7.1 |
| Income tax rate per statements of income | (48.8) | 77.2% |

8. Research and Development Costs

Research and development costs included in cost of sales and selling, general and administrative expenses for the years ended March 31, 2006 and 2005 are ¥67,178 million (US\$571,874 thousand) and ¥65,994 million, respectively.

9. Shareholders' Equity

As a result of huge losses of ¥116.1 billion (exiting of Photo Imaging business, loss on impairment of fixed assets and provision for special outplacement program etc.), the company reported a net loss of ¥54.3 billion and Shareholders' equity dropped ¥45.9 billion year on year, to ¥293.8 billion.

Shareholders' equity per share was ¥553.50 and the equity ratio was 31.1%.

In view of this situation, on May 11, 2006, the Board of Director's meeting approved to continue the suspension of cash dividends.

10. Contingent Liabilities

The companies were contingently liable at March 31, 2006 for loan guarantees of ¥2,620 million (US\$22,304 thousand), and as of March 31, 2005 for loan guarantees of ¥2,195 million.

11. Loss on Impairment of Fixed Assets

The companies have recognized loss on impairment of ¥32,752 million (\$278,812 thousand), for the following group of assets as of March 31, 2006. Loss on impairment of fixed assets ¥28,609 million (\$243,543 thousand) concerning manufacturing and sales of photographic paper, film, etc was included in "Loss on discontinued operations".

| Description | Classification | Location | Amount | |
|---|--|--|-----------------|---------------------------|
| | | | Millions of yen | Thousands of U.S. dollars |
| Manufacturing and sales of photographic paper, Film, etc. | Buildings and structures, | Hino-shi, Tokyo-to | ¥ 4,353 | \$ 37,056 |
| | | Machinery and equipment, | 3,774 | 32,127 |
| | Tools and furniture, Others | North Carolina, U.S.A. | 9,611 | 81,817 |
| | | Other manufacturing and sales base, 20 locations | 7,017 | 59,734 |
| | Subtotal | | 24,756 | 210,743 |
| Manufacturing and sales except above | Land, Buildings and structures | New York, U.S.A. etc, 2 locations | 3,296 | 28,058 |
| Rental assets | Land, Buildings and structures | Sakai-shi, Osaka-fu etc, 10 locations | 4,412 | 37,559 |
| Idle assets | Land, Buildings and structures, Others | Kanazawa-shi, Ishikawa-ken etc, 13 locations | 287 | 2,443 |
| Total | | | ¥32,752 | \$278,812 |

(1) Identifying the cash-generating unit to which asset belongs
Each cash-generating unit is identified by the product line and the geographical area as group of assets. For rental assets, cash-generating unit is identified by the rental contact and the geographical area. The assets becoming idle are also identified as cash-generating unit respectively.

(2) The events and circumstances that led to the recognition of the impairment loss
Due to market circumstance deterioration and by decision of exiting the Photo Imaging business operation, operating profitability of manufacturing and sales base of photographic paper, film, etc. has worsened substantially.

Due to poor performance, profitability of other manufacturing and sales base has worsened.

Due to the decline in real estate value and poor performance, profitability of rental and idle assets has worsened.

Therefore, the companies have decided to mark the assets down to the recoverable value.

(3) Details of Impairment of fixed asset

| Years ended March 31 | Millions of yen | Thousands of U.S. dollars |
|--------------------------|-----------------|---------------------------|
| Buildings and structures | 13,464 | 114,616 |
| Machinery and equipment | 11,006 | 93,692 |
| Tools and furniture | 1,539 | 13,101 |
| Lease asset | 3,972 | 33,813 |
| Others | 2,769 | 23,572 |

(4) Measuring recoverable amount

The recoverable amount of a cash-generating unit is the higher of its fair value less costs to sell and value in use. Fair value less costs to sell is supported by the appraisal report. The discount rate used for estimation of value in use is 5.26% as weighted average cost of capital.

12. Loss on Discontinued Operations

The loss on discontinued operations was incurred in connection with the exit from the Photo Imaging business.

It includes the reserve for discontinued operations (¥58,078 million), impairment loss on fixed assets of Photo Imaging business (¥28,609 million) and the cost for disposal of inventories (¥18,536 million), less the proceeds from the sale of business (–¥8,599 million).

13. Lease Transactions

Information on the Companies' finance lease transactions (except for those which are deemed to transfer the ownership of the leased assets to the lessee) and operating lease transactions is as follows:

Lessee

1) Finance Leases

| | Millions of yen | | Thousands of U.S. dollars |
|------------------------------------|-----------------|----------|---------------------------|
| | March 31 | | March 31 |
| | 2006 | 2005 | 2006 |
| Buildings and structures | ¥10,598 | ¥ 6,098 | \$ 90,219 |
| Machinery, equipment and other | 15,110 | 9,725 | 128,629 |
| Tools and furniture | 13,230 | 19,111 | 112,624 |
| Rental business-use assets | 6,590 | 6,913 | 56,099 |
| Intangible fixed assets | 694 | 813 | 5,908 |
| | 46,224 | 42,662 | 393,496 |
| Less: Accumulated depreciation | (28,572) | (27,538) | (243,228) |
| Loss on impairment of lease assets | 3,972 | — | 33,813 |
| Net book value | 13,679 | 15,124 | 121,563 |
| Depreciation | ¥ 9,175 | ¥ 9,389 | \$ 78,105 |

Depreciation is calculated based on the straight-line method over the lease terms of the leased assets.

The scheduled maturities of future lease rental payments on such lease contracts at March 31, 2006 and 2005 are as follows:

| | Millions of yen | | Thousands of U.S. dollars |
|------------------------------------|-----------------|---------|---------------------------|
| | March 31 | | March 31 |
| | 2006 | 2005 | 2006 |
| Due within one year | ¥ 5,949 | ¥ 6,790 | \$ 50,643 |
| Due over one year | 11,701 | 8,333 | 99,608 |
| Total | 17,651 | 15,124 | 150,260 |
| Lease rental expenses for the year | ¥10,045 | ¥ 9,389 | \$ 85,511 |
| Accrued impairment loss | ¥3,102 | — | \$26,407 |

2) Operating Leases

The scheduled maturities of future operating lease rental payments as of March 31, 2006 and 2005 are as follows:

| | Millions of yen | | Thousands of |
|---------------------|-----------------|----------------|------------------|
| | March 31 | | U.S. dollars |
| | 2006 | 2005 | March 31 |
| Due within one year | ¥ 5,350 | ¥ 9,668 | \$ 45,544 |
| Due over one year | 11,670 | 21,036 | 99,345 |
| Total | ¥17,021 | ¥30,705 | \$144,897 |

Lessor

1) Finance Leases

| | Millions of yen | | Thousands of |
|------------------------------------|-----------------|----------------|------------------|
| | March 31 | | U.S. dollars |
| | 2006 | 2005 | March 31 |
| Leased rental business-use assets: | | | |
| Purchase cost | ¥ 22,569 | ¥ 20,345 | \$ 192,126 |
| Less: Accumulated depreciation | (14,830) | (13,060) | (126,245) |
| Net book value | ¥ 7,738 | ¥ 7,284 | \$ 65,872 |

The scheduled maturities of future finance lease rental income as of March 31, 2006 and 2005 are as follows:

| | Millions of yen | | Thousands of |
|----------------------------------|-----------------|--------------|---------------|
| | March 31 | | U.S. dollars |
| | 2006 | 2005 | March 31 |
| Due within one year | ¥3,780 | ¥3,379 | \$32,178 |
| Due over one year | 4,236 | 4,484 | 36,060 |
| Total | 8,017 | 7,863 | 68,247 |
| Lease rental income for the year | 4,496 | 5,054 | 38,274 |
| Depreciation for the year | ¥4,174 | ¥4,271 | \$35,532 |

2) Operating Leases

The scheduled maturities of future lease rental income on such lease contracts as of March 31, 2006 and 2005 are as follows:

| | Millions of yen | | Thousands of |
|---------------------|-----------------|---------------|-----------------|
| | March 31 | | U.S. dollars |
| | 2006 | 2005 | March 31 |
| Due within one year | ¥3,045 | ¥3,094 | \$25,922 |
| Due over one year | 2,690 | 1,575 | 22,899 |
| Total | ¥5,735 | ¥4,669 | \$48,821 |

14. Retirement Benefit Plans

The Companies have defined benefit retirement plans that include corporate defined benefit pensions plans (CDBPs), which are governed by the Japanese Welfare Pension Insurance Law, tax-qualified pension plans and lump-sum payment plans. In addition, the Company may pay additional retirement benefits to employees at its discretion.

The Company and certain of its consolidated subsidiaries recently changed their retirement plans, which are summarized as follows.

On April 1, 2003, Konica's tax-qualified benefit plan was transferred to a CDBP.

On April 30, 2003, a portion of the Konica lump-sum payment plan was transferred to a defined contribution pension plan.

On February 1, 2004, the Ministry of Health, Labour and Welfare permitted the substitutional portion of the Konica Welfare Pension Fund to be returned to the government, and the remaining portion of the Fund was integrated into a CDBP.

On March 1, 2004, the Ministry of Health, Labour and Welfare permitted that the substitutional portion of the Minolta Welfare Pension Fund be returned to the government, and the remaining portion of the Fund be integrated into a CDBP. A portion of the Minolta lump-sum payment plan was transferred to a CDBP on the same date.

On April 1, 2004, a portion of the Minolta lump-sum payment plan was transferred to a defined contribution pension plan.

The reserve for retirement benefits as of March 31, 2006 and 2005 is analyzed as follows:

| | Millions of yen | | Thousands of |
|--|-----------------|------------|---------------|
| | March 31 | | U.S. dollars |
| | 2006 | 2005 | March 31 |
| a. Retirement benefit obligations | ¥(154,221) | ¥(142,123) | \$(1,312,854) |
| b. Plan assets | 108,320 | 76,808 | 922,108 |
| c. Unfunded retirement benefit obligations (a+b) | (45,901) | (65,315) | (390,747) |
| d. Unrecognized actuarial differences | (5,572) | 14,638 | (47,433) |
| e. Unrecognized prior service costs | (11,768) | (10,345) | (100,179) |
| f. Net amount on consolidated balance sheets (c+d+e) | (63,241) | (61,022) | (538,359) |
| g. Prepaid pension costs | 1,627 | 2,021 | 13,850 |
| h. Accrued retirement benefits (f-g) | ¥ (64,869) | ¥ (63,044) | \$ (552,218) |

Notes: 1. Certain subsidiaries use a simplified method for the calculation of benefit obligation.

Net retirement benefit costs for the years ended March 31, 2006 and 2005 are as follows:

| | Millions of yen | | Thousands of |
|--|-----------------|---------|--------------|
| | March 31 | | U.S. dollars |
| | 2006 | 2005 | March 31 |
| a. Service costs | ¥ 5,024 | ¥ 7,426 | \$42,768 |
| b. Interest costs | 4,107 | 2,947 | 34,962 |
| c. Expected return on plan assets | (2,046) | (736) | (17,417) |
| d. Amortization of transition amounts | — | 521 | — |
| e. Actuarial differences that are accounted for as expenses | 3,220 | 2,042 | 27,411 |
| f. Prior service costs that are accounted for as expenses | (1,536) | (1,233) | (13,076) |
| g. Retirement benefit costs (a+b+c+d+e+f) | 8,769 | 10,968 | 74,649 |
| h. Loss on transition to defined contribution plans from defined benefit plans | — | (160) | — |
| i. Contribution to defined contribution pension plans | 2,895 | 1,257 | 24,645 |
| Total (g+h+i) | ¥11,665 | ¥12,065 | 99,302 |

Note: Retirement benefit costs of consolidated subsidiaries using a simplified method are included in "a. Service costs." In addition to the above net retirement benefit costs, a provision for a special outplacement program of ¥6,484 million (US\$55,198 thousand) was recorded as other expenses.

Assumptions used in the calculation of the above information are as follows:

| | 2006 | 2005 |
|---|--|--|
| a. Method of attributing the retirement benefits to periods of service | Periodic allocation method for projected benefit obligations | Periodic allocation method for projected benefit obligations |
| b. Discount rate | Mainly 2.5% | Mainly 2.5% |
| c. Expected rate of return on plan assets | Mainly 1.25% | Mainly 1.25% |
| d. Amortization of unrecognized prior service cost | Mainly 10 years | Mainly 10 years |
| e. Amortization of unrecognized actuarial differences | Mainly 10 years | Mainly 10 years |
| f. Amortization of transition amount due to changes in accounting standards | — | Mostly 5 years for subsidiaries |

15. Derivatives

The Companies utilize derivative instruments including forward foreign currency exchange contracts, interest rate swaps and commodity futures, to hedge against the adverse effects of fluctuations in foreign currency exchange rates, interest rates and material prices. The Companies utilize these derivatives as hedges to effectively reduce the risks inherent in their assets and liabilities. These transactions are not likely to have a material impact on the performance of the Companies. Additionally, the Companies have a policy of limiting the purpose of such transaction to hedging identified exposures only and they are not held for speculative or trading purposes.

Risks associated with derivative instruments

Although the Companies are exposed to credit-related risks and risks associated with the changes in interest rates and foreign exchange rates, such derivative instruments are limited to hedging purposes only and the risks associated with these transactions are limited. All derivative contracts entered into by the Companies are with selected major financial institutions based upon their credit ratings and other factors. Such credit-related risks are not anticipated to have a significant impact on the Companies results.

Risk control system on derivative instruments

In order to manage the market and credit risks, the Finance Division of the Company is responsible for setting or managing the position limits and credit limits under the Company's internal policies for derivative instruments. Resources are principally assigned to the functions, including transaction execution, administration, and risk management, independently, in order to clarify the responsibility and the role of each function.

The principal policies on foreign currency exchange instruments and other derivative instruments of the Company and its major subsidiaries are approved by the Management Committee of the Company. Additionally, the Expert Committee, which consists of management from the Company and its major subsidiaries meets regularly, at which time the principal policies on foreign currency exchange instruments and other derivative instruments are reaffirmed and the market risks are assessed. All derivative instruments are reported monthly to the respective officers. Market risks and credit risks for other subsidiaries are controlled and assessed based on the internal rules, and the derivative instruments are approved by the respective President of each subsidiary.

Interest rate swap contracts are approved by the Finance Manager of the President of the Company and other subsidiaries, respectively.

Commodity futures contracts are approved by the respective President of each subsidiary based on internal rules.

A summary of derivative instruments at March 31, 2006 and 2005 is as follows:

(1) Currency-Related Derivatives

| | Millions of yen | | | | | | Thousands of U.S. dollars | | |
|---|---|---------------|---------------------------|---|---------------|---------------------------|---|---------------|---------------------------|
| | March 31 | | | | | | March 31 | | |
| | 2006 | | | 2005 | | | 2006 | | |
| | Contract value (notional principal amount) | Fair value | Unrealized gain (loss) | Contract value (notional principal amount) | Fair value | Unrealized gain (loss) | Contract value (notional principal amount) | Fair value | Unrealized gain (loss) |
| Forward foreign currency exchange contracts: | | | | | | | | | |
| To sell foreign currencies: | | | | | | | | | |
| US\$ | ¥30,849 | ¥31,081 | ¥(231) | ¥39,233 | ¥40,358 | ¥(1,124) | \$262,612 | \$264,587 | \$(1,966) |
| EURO | 33,433 | 33,928 | (494) | 28,960 | 29,268 | (308) | 284,609 | 288,823 | (4,205) |
| Other | — | — | — | 1,075 | 1,082 | (7) | — | — | — |
| Total | ¥64,283 | ¥65,009 | ¥(726) | ¥69,269 | ¥70,710 | ¥(1,440) | \$547,229 | \$553,409 | \$(6,180) |
| To buy foreign currencies: | | | | | | | | | |
| US\$ | ¥ 6,672 | ¥ 6,682 | ¥ 10 | ¥ 4,342 | ¥ 4,515 | ¥ 173 | \$ 56,797 | \$ 56,883 | \$ 85 |
| EURO | — | — | — | 614 | 622 | 7 | — | — | — |
| Other | — | — | — | 127 | 123 | (3) | — | — | — |
| Total | ¥ 6,672 | ¥ 6,682 | ¥ 10 | ¥ 5,084 | ¥ 5,261 | ¥ 177 | \$ 56,797 | \$ 56,883 | \$ 85 |

Notes: 1. Fair value is calculated based on the forward foreign currency exchange rates prevailing as of March 31, 2006 and 2005, respectively.

2. Derivative instruments with hedge accounting applied are excluded from the above table.

(2) Interest Rate-Related Derivatives

| | Millions of yen | | | | | | Thousands of U.S. dollars | | |
|-----------------------------|---|---------------|---------------------------|---|---------------|---------------------------|---|---------------|---------------------------|
| | March 31 | | | | | | March 31 | | |
| | 2006 | | | 2005 | | | 2006 | | |
| | Contract value (notional principal amount) | Fair value | Unrealized gain (loss) | Contract value (notional principal amount) | Fair value | Unrealized gain (loss) | Contract value (notional principal amount) | Fair value | Unrealized gain (loss) |
| Interest rate swaps: | | | | | | | | | |
| Receive fixed, pay floating | ¥ — | ¥— | ¥— | ¥ — | ¥ — | ¥ — | \$ — | \$ — | \$ — |
| Pay fixed, receive floating | 7,285 | 32 | 32 | 6,943 | (36) | (36) | 62,016 | 272 | 272 |
| Total | ¥7,285 | ¥32 | ¥32 | ¥6,943 | ¥(36) | ¥(36) | \$62,016 | \$272 | \$272 |

Notes: 1. Fair value is provided by the financial institutions with whom the derivative contracts were concluded.

2. Derivative transactions with hedge accounting applied are excluded from the above table.

3. Contract value (notional principal amount) does not show the size of the risk of interest rate swaps.

16. Segment Information

(1) Business Segment Information

Business segment information of the Companies for the years ended March 31, 2006 and 2005 is presented as follows:

Although the Company (the former Konica Corporation) became a new holding company, Konica Minolta Holdings, Inc., on August 5, 2003, through an exchange of shares with Minolta Co., Ltd. for accounting purposes, this merger is deemed as occurring at the end of the interim period, and as such, figures for Minolta Co., Ltd. have not been included in consolidated earnings for the first half of the fiscal year ended March 31, 2004.

| Business segment | Related business segment products |
|------------------------------|--|
| Business Technologies: | Copy machines, printers and others |
| Optics: | Optical devices, electronic materials and others |
| Photo Imaging: | Photographic film and materials, ink-jet products, cameras and others |
| Medical and Graphic Imaging: | X-ray or graphic film, equipment for medical or graphic use and others |
| Sensing: | Industrial or medical measurement instruments |
| Other: | Others products not categorized in the above segments |

| Millions of yen | | | | | | | | | |
|------------------------|-----------------------|----------|---------------|-----------------------------|---------|----------|------------|---------------------------|---------------|
| | Business Technologies | Optics | Photo Imaging | Medical and Graphic Imaging | Sensing | Other | Total | Elimination and Corporate | Consolidation |
| 2006: Net sales | | | | | | | | | |
| Outside | ¥606,730 | ¥110,368 | ¥187,117 | ¥146,600 | ¥5,822 | ¥ 11,752 | ¥1,068,390 | ¥ — | ¥1,068,390 |
| Intersegment | 3,488 | 1,803 | 12,179 | 27,269 | 2,352 | 58,734 | 105,828 | (105,828) | — |
| Total | 610,218 | 112,171 | 199,296 | 173,869 | 8,174 | 70,486 | 1,174,218 | (105,828) | 1,068,390 |
| Operating expenses | 545,098 | 94,578 | 206,412 | 162,180 | 6,319 | 60,041 | 1,074,630 | (89,655) | 984,974 |
| Operating income | ¥ 65,120 | ¥ 17,593 | ¥ (7,115) | ¥ 11,689 | ¥1,855 | ¥ 10,445 | ¥ 99,588 | ¥ (16,172) | ¥ 83,415 |
| Assets | ¥462,534 | ¥119,174 | ¥102,061 | ¥122,610 | ¥8,813 | ¥430,648 | ¥1,245,842 | (301,787) | ¥ 944,054 |
| Depreciation | 27,214 | 7,593 | 4,070 | 5,128 | 141 | 7,050 | 51,198 | — | 51,198 |
| Impairment losses | 704 | — | 24,756 | 2,659 | — | 4,632 | 32,752 | — | 32,752 |
| Capital expenditure | 28,765 | 21,835 | 2,975 | 6,704 | 141 | 7,146 | 67,570 | — | 67,570 |

| Millions of yen | | | | | | | | | |
|------------------------|-----------------------|---------|---------------|-----------------------------|---------|----------|------------|---------------------------|---------------|
| | Business Technologies | Optics | Photo Imaging | Medical and Graphic Imaging | Sensing | Other | Total | Elimination and Corporate | Consolidation |
| 2005: Net sales | | | | | | | | | |
| Outside | ¥564,837 | ¥91,705 | ¥268,471 | ¥129,872 | ¥5,293 | ¥ 7,266 | ¥1,067,447 | ¥ — | ¥1,067,447 |
| Intersegment | 29,886 | 4,079 | 12,782 | 19,918 | 2,425 | 60,757 | 129,849 | (129,849) | — |
| Total | 594,724 | 95,785 | 281,253 | 149,791 | 7,719 | 68,024 | 1,197,297 | (129,849) | 1,067,447 |
| Operating expenses | 538,892 | 79,783 | 289,905 | 143,134 | 6,125 | 56,490 | 1,114,332 | (114,462) | 999,869 |
| Operating income | ¥ 55,832 | ¥16,001 | ¥ (8,651) | ¥ 6,656 | ¥1,593 | ¥ 11,533 | ¥ 82,965 | ¥ (15,387) | ¥ 67,577 |
| Assets | ¥451,381 | ¥95,214 | ¥169,545 | ¥103,963 | ¥7,817 | ¥443,501 | ¥1,271,424 | ¥(315,881) | ¥ 955,542 |
| Depreciation | 27,359 | 5,672 | 8,904 | 4,366 | 133 | 6,517 | 52,953 | — | 52,953 |
| Capital expenditure | 24,258 | 14,378 | 7,366 | 3,695 | 178 | 6,571 | 56,448 | — | 56,448 |

| Thousands of U.S. dollars | | | | | | | | | |
|---------------------------|-----------------------|-------------|---------------|-----------------------------|----------|-------------|--------------|---------------------------|---------------|
| | Business Technologies | Optics | Photo Imaging | Medical and Graphic Imaging | Sensing | Other | Total | Elimination and Corporate | Consolidation |
| 2006: Net sales | | | | | | | | | |
| Outside | \$5,164,978 | \$ 939,542 | \$1,592,892 | \$1,247,978 | \$49,562 | \$ 100,043 | \$ 9,095,003 | \$ — | \$9,095,003 |
| Intersegment | 29,693 | 15,349 | 103,678 | 232,136 | 20,022 | 499,991 | 900,894 | (900,894) | — |
| Total | 5,194,671 | 954,891 | 1,696,569 | 1,480,114 | 69,584 | 600,034 | 9,995,897 | (900,894) | 9,095,003 |
| Operating expenses | 4,640,317 | 805,125 | 1,757,147 | 1,380,608 | 53,792 | 511,118 | 9,148,123 | (763,216) | 8,384,898 |
| Operating income | \$ 554,354 | \$ 149,766 | \$ (60,569) | \$ 99,506 | \$15,791 | \$ 88,916 | \$ 847,774 | \$ (137,669) | \$ 710,096 |
| Assets | \$3,937,465 | \$1,014,506 | \$ 868,826 | \$1,043,756 | \$75,023 | \$3,666,025 | \$10,605,618 | \$(2,569,056) | \$8,036,554 |
| Depreciation | 231,668 | 64,638 | 34,647 | 43,654 | 1,200 | 60,015 | 435,839 | — | 435,839 |
| Impairment losses | 5,993 | — | 210,743 | 22,636 | — | 39,431 | 278,812 | — | 278,812 |
| Capital expenditure | 244,871 | 185,877 | 25,326 | 57,070 | 1,200 | 60,833 | 575,211 | — | 575,211 |

Notes: Accounting standards for the impairment of fixed assets were adopted in the fiscal year ended March 31, 2006 (consolidated).

This has led to a decline in depreciation expenses and other categories, and increases in operating income for the Photo Imaging business (up ¥2,997 million) and other business (up ¥20 million).

(2) Geographic Segment Information

| Millions of yen | | | | | | | |
|------------------------|----------|---------------|----------|----------------|------------|---------------------------|---------------|
| | Japan | North America | Europe | Asia and Other | Total | Elimination and Corporate | Consolidation |
| 2006: Net sales | | | | | | | |
| Outside | ¥476,720 | ¥262,288 | ¥270,566 | ¥ 58,815 | ¥1,068,390 | ¥ — | ¥1,068,390 |
| Intersegment | 294,586 | 5,898 | 1,302 | 185,488 | 487,276 | (487,276) | — |
| Total | 771,307 | 268,186 | 271,868 | 244,304 | 1,555,666 | (487,276) | 1,068,390 |
| Operating expenses | 685,718 | 261,121 | 267,633 | 243,206 | 1,457,681 | (472,706) | 984,974 |
| Operating income | ¥ 85,588 | ¥ 7,065 | ¥ 4,235 | ¥ 1,097 | ¥ 97,985 | ¥ (14,569) | ¥ 83,415 |
| Assets | ¥821,766 | ¥183,772 | ¥144,887 | ¥ 86,231 | ¥1,236,657 | ¥(292,603) | ¥ 944,054 |

| | Millions of yen | | | | | | |
|--------------------|-----------------|---------------|----------|----------------|------------|---------------------------|---------------|
| | Japan | North America | Europe | Asia and Other | Total | Elimination and Corporate | Consolidation |
| 2005: Net sales | | | | | | | |
| Outside | ¥480,522 | ¥250,207 | ¥278,164 | ¥ 58,552 | ¥1,067,447 | ¥ — | ¥1,067,447 |
| Intersegment | 313,852 | 8,565 | 1,624 | 145,636 | 469,679 | (469,679) | — |
| Total | 794,375 | 258,773 | 279,789 | 204,188 | 1,537,127 | (469,679) | 1,067,447 |
| Operating expenses | 719,788 | 256,412 | 276,369 | 200,856 | 1,453,427 | (453,557) | 999,869 |
| Operating income | ¥ 74,587 | ¥ 2,360 | ¥ 3,419 | ¥ 3,332 | ¥ 83,699 | ¥ (16,122) | ¥ 67,577 |
| Assets | ¥819,494 | ¥154,093 | ¥158,021 | ¥ 75,106 | ¥1,206,715 | ¥(251,173) | ¥ 955,542 |

| | Thousands of U.S. dollars | | | | | | |
|--------------------|---------------------------|---------------|-------------|----------------|--------------|---------------------------|---------------|
| | Japan | North America | Europe | Asia and Other | Total | Elimination and Corporate | Consolidation |
| 2006: Net sales | | | | | | | |
| Outside | \$4,058,228 | \$2,232,808 | \$2,303,277 | \$ 500,681 | \$ 9,095,003 | \$ — | \$9,095,003 |
| Intersegment | 2,507,755 | 50,209 | 11,084 | 1,579,024 | 4,148,089 | (4,148,089) | — |
| Total | 6,565,991 | 2,283,017 | 2,314,361 | 2,079,714 | 13,243,092 | (4,148,089) | 9,095,003 |
| Operating expenses | 5,837,388 | 2,222,874 | 2,278,309 | 2,070,367 | 12,408,964 | (4,024,057) | 8,384,898 |
| Operating income | \$ 728,595 | \$ 60,143 | \$ 36,052 | \$ 9,339 | \$ 834,128 | \$ (124,023) | \$ 710,096 |
| Assets | \$6,995,539 | \$1,564,416 | \$1,233,396 | \$ 734,068 | \$10,527,428 | \$(2,490,874) | \$8,036,554 |

Note: Major countries or areas other than Japan are as follows:

North AmericaU.S.A. and Canada

EuropeGermany, France and U.K.

Asia and OtherAustralia, China and Singapore

Accounting standards for the impairment of fixed assets were adopted in the fiscal year ended March 31, 2006 (consolidated).

This has led to a decline in depreciation expenses and other categories. Operating income in Japan, North America, Europe, and Asia and Others (excluding Japan) increased ¥1,840 million, ¥1,077 million, ¥64 million, and ¥35 million, respectively.

(3) Overseas Sales

| | Millions of yen | Thousands of U.S. dollars | Percentage of net sales |
|----------------|-----------------|---------------------------|-------------------------|
| 2006: Sales to | | | |
| North America | ¥274,218 | \$2,334,366 | 25.7% |
| Europe | 281,418 | 2,395,658 | 26.3 |
| Asia and Other | 199,529 | 1,698,553 | 18.7 |
| 2005: Sales to | | | |
| North America | ¥264,718 | \$2,465,015 | 24.8% |
| Europe | 282,475 | 2,630,366 | 26.5 |
| Asia and Other | 213,435 | 1,987,476 | 20.0 |

Notes: 1. Major countries or areas are as follows:

North AmericaU.S.A. and Canada

EuropeGermany, France and U.K.

Asia and OtherAustralia, China and Singapore

2. "Overseas sales" represents sales recognized outside of Japan by the Companies.

17. Net Income per share

Calculations of net income per share for the years ended March 31, 2006 and 2005, are as follows.

| | Millions of yen | | Thousands of U.S. dollars |
|---|-----------------|---------|---------------------------|
| | March 31 | | March 31 |
| | 2006 | 2005 | 2006 |
| Net income attributable to common shares | (¥54,305) | ¥7,491 | (\$462,288) |
| Weight average number of common shares outstanding: | | | |
| Basic | 530,898 | 531,017 | 530,898 |
| Diluted | — | — | — |
| | Yen | | U.S. dollars |
| Net income per share: | | | |
| Basic | (¥102.29) | 14.11 | \$0.87 |
| Diluted | — | — | — |

The Company had no dilutive potential common shares for the year ended March 31, 2005.

Diluted net income per share for the ended March 31, 2006 is not disclosed due to the company's loss position (anti-dilutive).